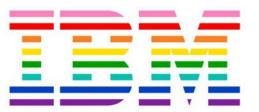
### **Retail Week General Counsel**

2025 – The tech that will change how we work & shop.



Julian Burnett, VP Global Markets, UK Distribution Sector

### HOUSE OF FRASER

JOHN LEWIS & partners

CSC

Capgemini

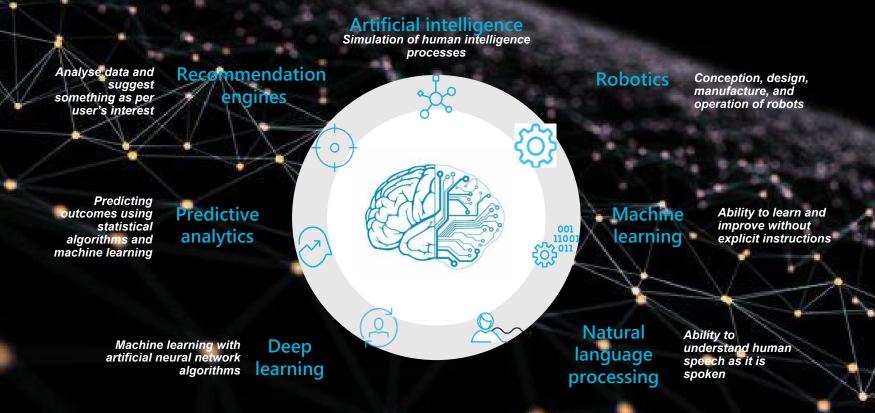
## J Sainsbury plc

# By 2025...

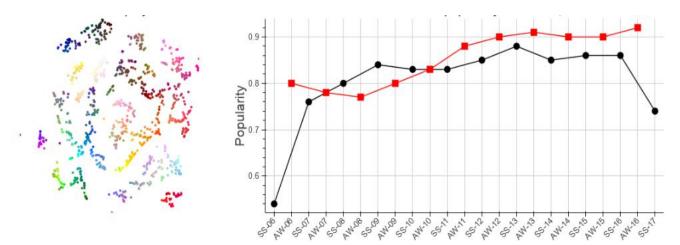
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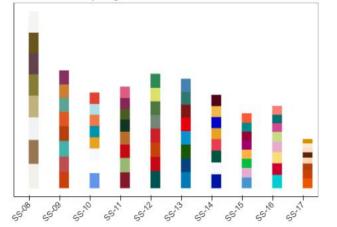
# Cognitive tech is...



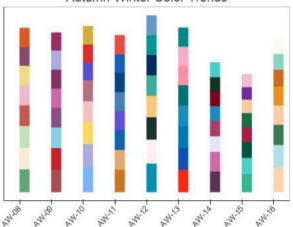
It will help us understand what you're going to like (even before you do)...



Spring-Summer Color Trends

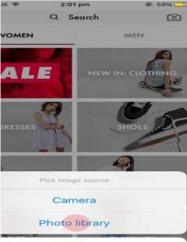


Autumn-Winter Color Trends



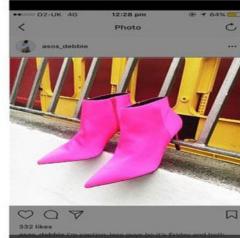






Cancel





Cancel



Choose

### ...and help you find all the stuff you like...





£34.99 RAID Alecia Kitten Heel Boots

C £45.00

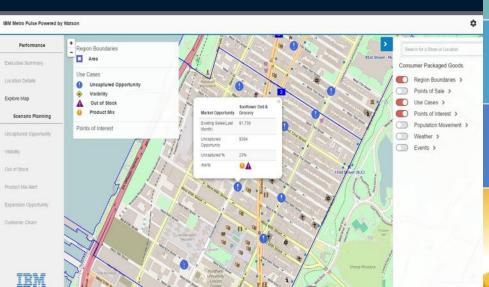














Since poolspea. This polar vortex, Headline-grabbing weather events have an obvious effect on basiment. But what about the subtle changes in weather? Survey, 27 days can also add up to bog opportunities for extense. BM and This Weather Company are partnering to bring all weather data and focus to desper lengths in the weather affects what we buy when we buy and why we buy

## Hyperilocal + Accurate Forecasts Drive Insight

"The old paradigm for weather was cope and avoid. The new paradigm is to analyze and anticipate." - Paul Water, VP Weather Analysics, The Weather Company.

### Humilcomes + Pop-Tants why horizons socions, instaling per sure for thicks, ends enders and handpare. It is and and free "benefician method the second second second second second and the second second second second second second and the second second second second second second and the second second



Chilly Weather + Grocery Pick-up A large scame is provide and monthly large to the monthly of the provide state of the pick terms of the pick scame is the pick terms of the pick scame is the pick states of the pick scame is the scame states of the scame. The these pick scame states of the scame is the states of the scame.

### Bung Betwee Rainy Fridays + Croissants

The second secon

### Weather Brings Sunnier Sales Projections for Retailers

Notifier gaps applicant like inducing the bishold pathemic of comments is section induction. Bit is a summarized on a may assume provide any or another structure to be bishord to provide the pathemic of the bishord pathemi

> IBM. | The Weather Company

### It will help predict, place, price & promote things more precisely.



It will help drive new levels of product personalisation...



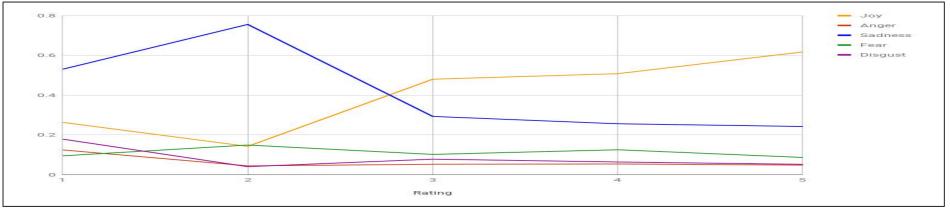
NIKEiD















Suggestions

Hello Julian,

Men's Socks

New Orleans

Cleaning Supplies Jacksonville Opportunity: \$5,890

**Recent Activity** 

Con

X

In Progress

Opportunity: \$9,346

This month you have

2 new opportunities





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It will help figure out how everyone is doing and feeling...



...and automate physical & digital processes with robots.



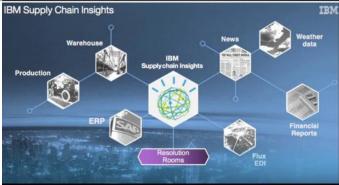
It will drive new levels of transparency, efficiency & value from our supply chains & inventory...

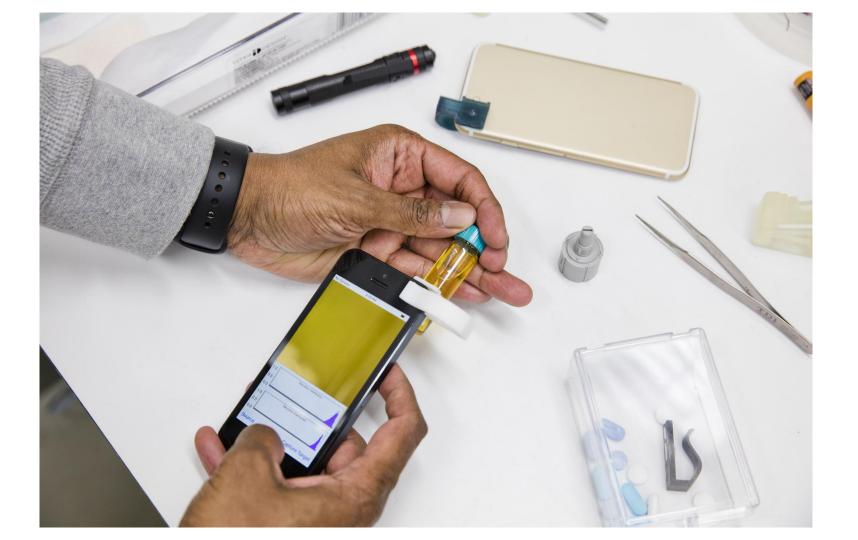








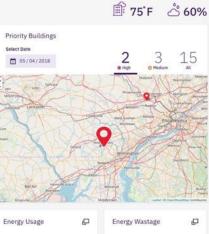




Efficiency Over Time		As of: 09-25-2015	Suggested Targets	As of 09-25-2015	IBM
			Base Resistance Target	xsiAFL3 Target	
$\checkmark$				0.1	
	V	0-0	Recommended Change	Recommended Change	
			Gurrent Base Resistance 4.97	Current seafing 8.05	
08/15 07/15 06/15 05/15 04	0 115 03/15 02/15 01/15 12/14 1	11/14 10/14 09/14	Tarpit Bose Pesitience	Target VEAFL3 Reading 8.13	
Predicted Efficiency		More Information 👻	Excursion Probability	As of: 09-25-2015	
Current EE Percent Increa 5.4295 09-25-2015	56 / Decrease Current CE 0.326 09-25-2015	Percent increase / Decrease			
30 Day EE Prediction Percent Increa		Percent Increase / Decrease	97 <sup>%</sup> 2	0* 62*	
0.511 -90.	6% 0.7852 10-25-2015	140.9%	91 2	0 02	
60 Day EE Prediction Percent Increa		Percent Increase / Decrease	Anode Fee	eder Wave	
9.9953 1856 11-24-2015	.1% 0.8146	3.7%	As of: 09-25-2015 As of: 0	+25-2015 As at: 09-25-2015	
		er en Excursion 🚽			
Number 341   08-18-20	<sup>15</sup> Number <b>13</b>   07-	05-2015 Excursion Number		mber / 2   07-02-2015	2

op	Priorities			
	Priorities +	Date .	Time .	
>	<ul> <li>EGL C Light894 having high energy usage of +9.52 KW/h</li> </ul>	05/16/2018	04.00pm	
×	<ul> <li>EGL C Light894 having high energy usage of +9.52 KW/h</li> </ul>	05/16/2018	04.15pm	
	Details Unusual consumption was detected	Chiller_Meter Main Meter AHU2_Meter AHU2_Meter		
	for 2 hours in last 24 hours			
>	EGL C Light894 having medium energy usage of +6.52 KW/h	05/16/2018	02.00am	
>	<ul> <li>EGL C Light894 having medium energy usage of +6.44 KW/h</li> </ul>	05/16/2018	03.00pm	
>	6 EGL C Light894 having medium energy usage of +6 KW/h	05/16/2018	05.00pm	

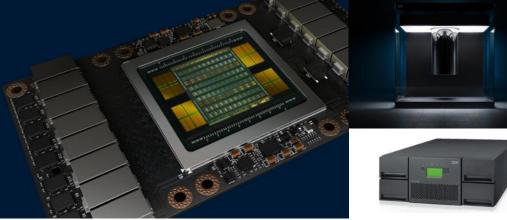
IoT Building Insights



### CORPORATE SOCIAL RESPONSIBILITY

...and help preserve scarce resources & manage to the minimum.

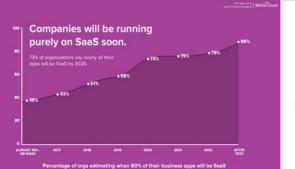


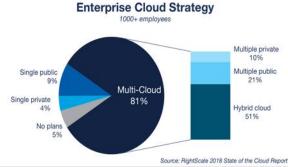


It will demand ever increasing computing power & storage...



### ...and accelerate our journey to the cloud.







function b(b){return this.each(runce.com) this.element=a(b)};c.VERSION="3.3.7",c.TRANSITION D et");if(d||(d=b.attr("href"),d=d&&d.replace() ,{relatedTarget:b[0]}),g=a.Event("show.bs.tab", fr this.activate(b.closest("li"),c),this.activate(h,h) relatedTarget:e[0]})})}},c.pppppppperactivate=func ctive").end().find('[data-toggle="tab"]').attr("ar Fsetwork ("fade"); b.removed less ("fade"), b ngth);g.length&&h?g.one("bsTransitionEnd",f).emulat a.fn.tab.Constructor=c,a.fn.tab.noConflict=function ck.bs.tab.data-api", "data-toggle="tab"]',e).on("c turn this.each(function(){var d=a(this),e=d.data(" mction(b,d){this.options=a.extend({},c.DEFAULTS,d) n,this)).on("click.bs.affix.data-api",a.proxy(this ,this.checkPosition()};c.VERSION="3.3.7",c.RESET=" e=this.\$target.scrollTop(),f=this.\$element.offset rn null!=c?!(e+this.unpin<=f.top)&&"bottom":!(e+g</pre> +j>=a-d&&"bottom"},c.prototype.getPinnedOffset=fun var a=this.\$target.scrollTop(),b=this.\$element.off tTimeout(a.proxy(this.checkPosition\_thic)\_())

# But...

An advisor or an authority?
What agency will you grant?
Are you ready to abdicate?
Where does accountability lie?
How do you avoid bias?

NEW YORK TIMES BESTSELLING AUTHOR OF SAPIENS AND HOMO DEUS

### Yuval Noah Harari



21 Lessons for the 21<sup>st</sup> Century



