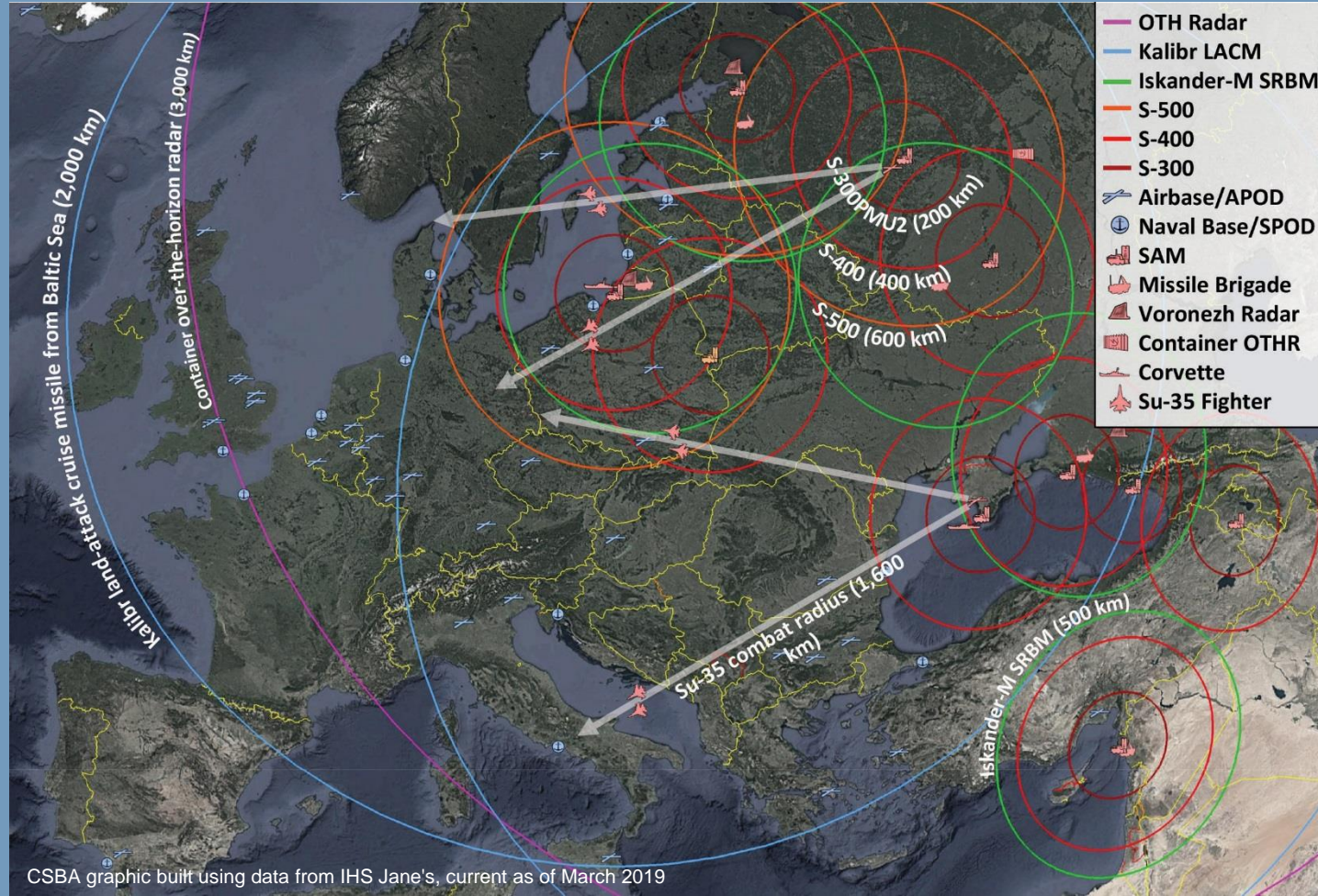
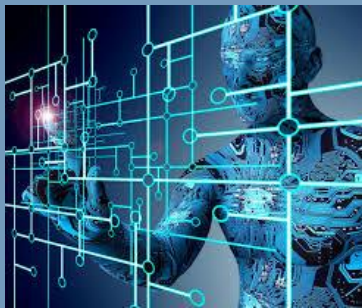


# Dominating the Contested and Degraded Operating Environment: An Air Power Perspective



**Air Commodore Jules Ball**  
ACOS Capability and Force Development

# Operational Context



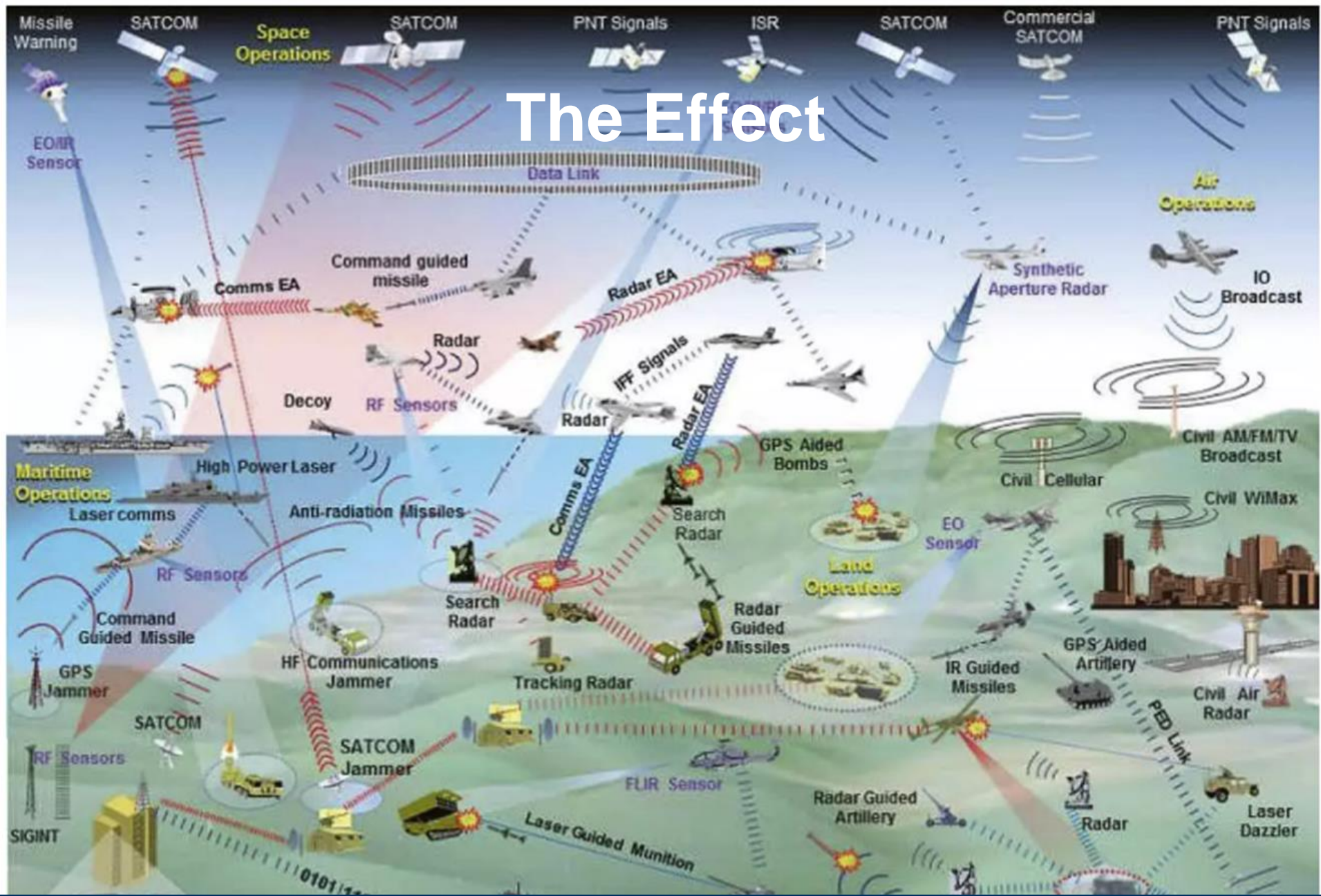
**A2AD is the critical challenge to UK Air Power**

# Our Ambition



Compete, Deter, Fight and Win

# The Effect



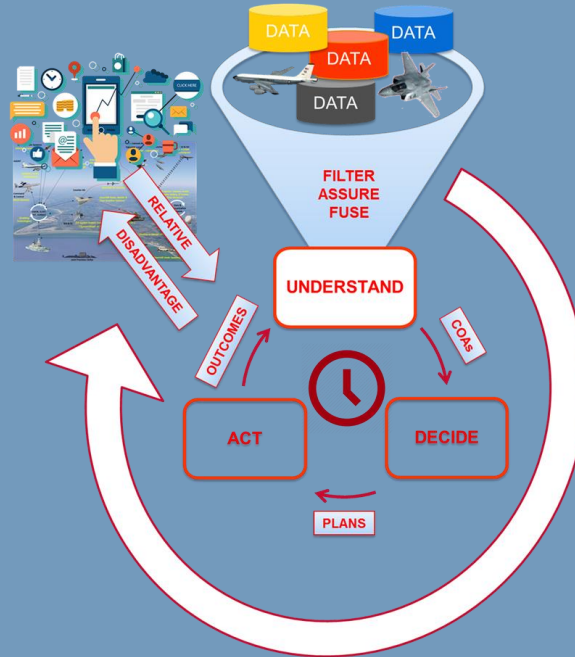
**A2AD is the hurdle, not necessarily the target**

# Our People



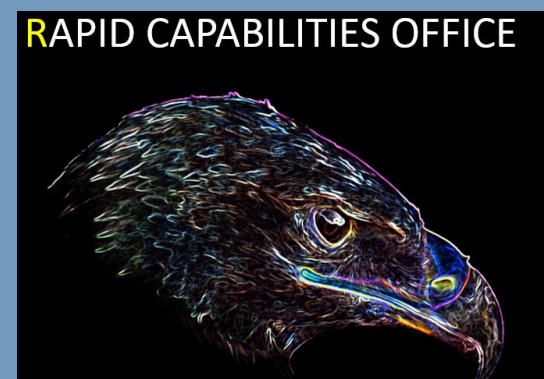
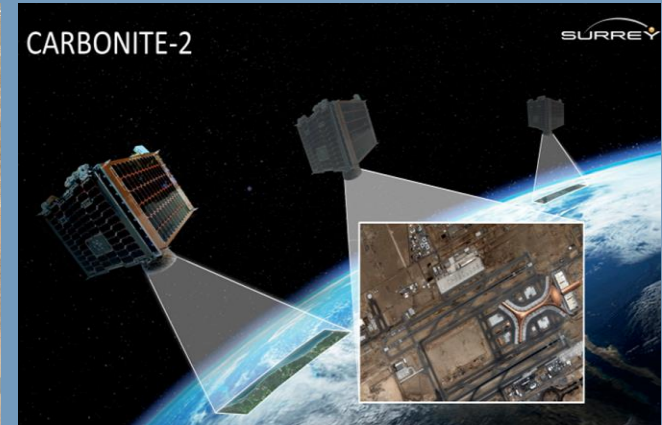
Thinking to Win

# Delivering the Effect



The understand–decide–act cycle will have to occur in seconds, not minutes

# Delivering Next Generation



How are we doing it?

# Defence-Industry Partnership



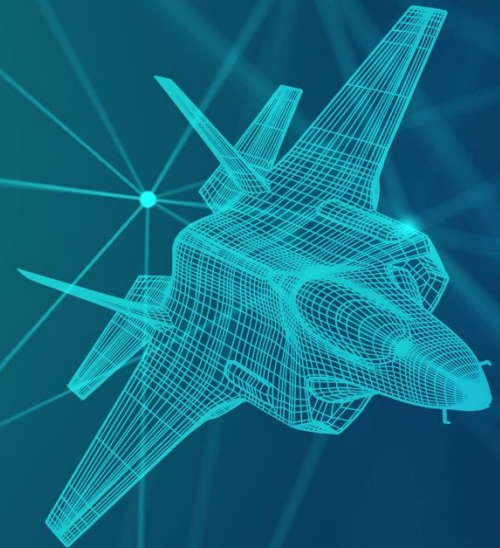
**Agility is the key**



# Summary



**ROYAL  
AIR FORCE**



**A connected, agile and intelligent RAF fit for  
multi-domain operations in the information age**