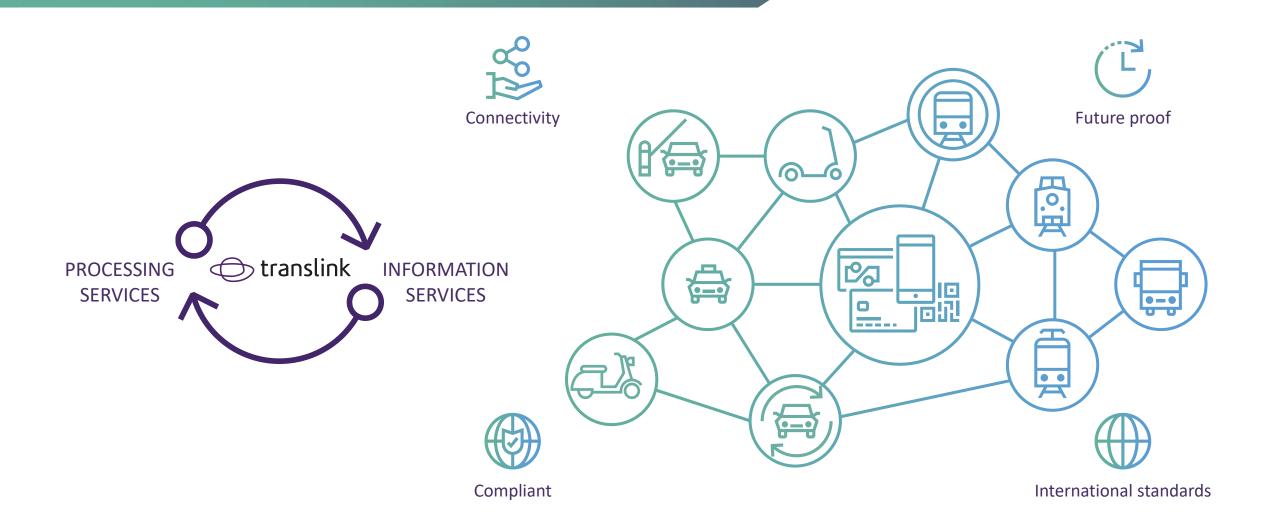
The Magic Triangle



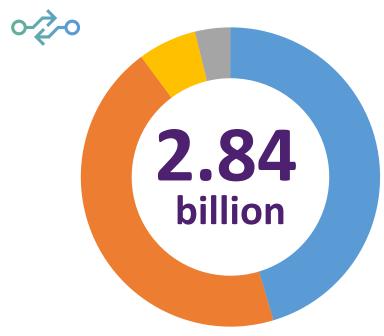
Ticketing – MaaS - Data

Our business



2019 at a glance

Transactions

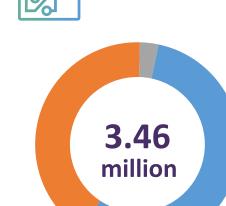


1,313 million product transactions

1,243 million purse transactions

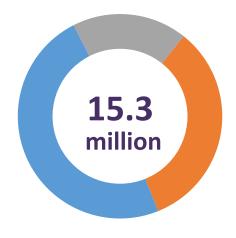
2,556 million travel transactions

Cards issued



Active cards





1.97 million personal

1.41 million anonymous

81 thousand business

7.71 million anonymous

2.81 million personal with auto reload

4.82 million personal without auto reload

279 million other transactions





Shareholders













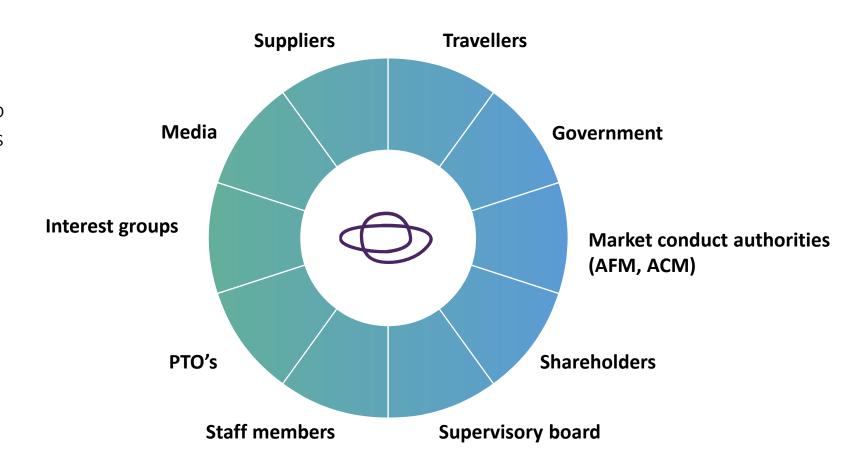






Complex ecosystem

Translink firmly believes in the freedom of choice and movement of our customers. To achieve that, Translink connects market parties, government bodies and suppliers to create synergetic collaborations.















OV-CHIPKAART

PAYMENT CARD

E-TICKETS

JOURNEY TRACKING
BY TRAIN

MOBILE







Customer journey ABT

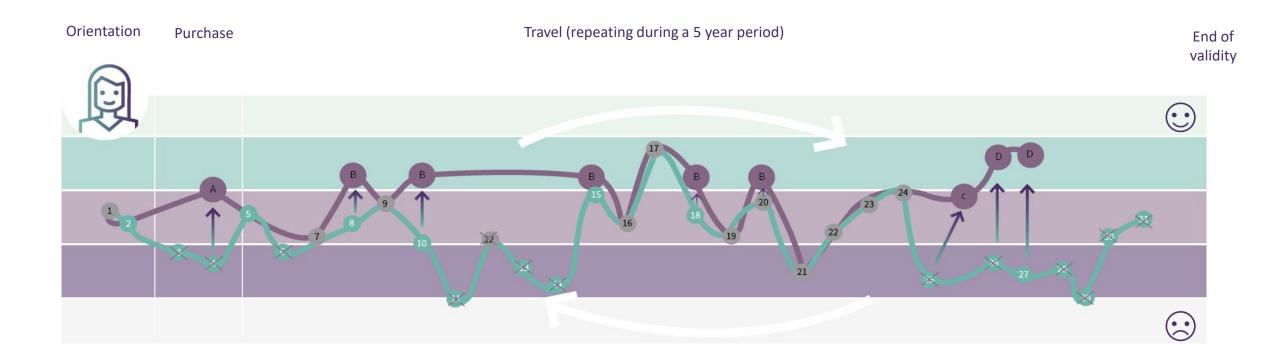
Touchpoints:

- 1. Awareness
- 2. Looking up information and considering options
- 3. OV-kaart purchase at book store
- 4. Load travel purse
- 5. Plan journey: time of departure, platform, etc
- 6. Find OV-card, enough travel balance?
- 7. Keep track of time, walk to bus stop, waiting in the wind
- 8. Check in
- 9. Finding a seat and travel by bus
- 10. Check out and walk to train station

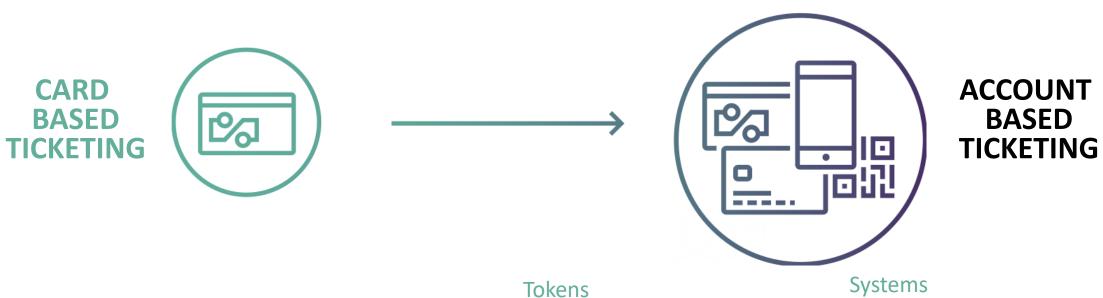
- 11. Check in: notification 'balance too low'
- 12. Asking for help at service desk
- 13. Check balance: too low
- 14. Top up balance
- 15. Check in
- 16. Waiting at platform, get in train, find seat
- 17. Listening to music and watching outside
- 18. Get out and check out
- 19. Orientation at unfamilliar station: where is the exit, which bus should I take? Waiting for bus
- 20. Get in and check in

- 21. Standing room only due to rush hour
- 22. Pay attention: which bus stop to take?
- 23. Get out
- 24. Walking to final destination
- 25. Check what the journey cost, whether it was properly debited, what's the new balance
- 26. Calling customer serivce: Did I check out right?
- 27. Refund balance (after 2 weeks)
- 28. Top up balance
- 29. Check in: notification 'card not valid'
- 30. Refund balance
- 31. Considering new card

Customer journey ABT



Strategy





- Choices
- Anonymous
- Personal



- Smart generic backoffice
- Generic EMVc infrastructure
- Realtime and online

Usage

50%

Open loop token
Payment card

50%





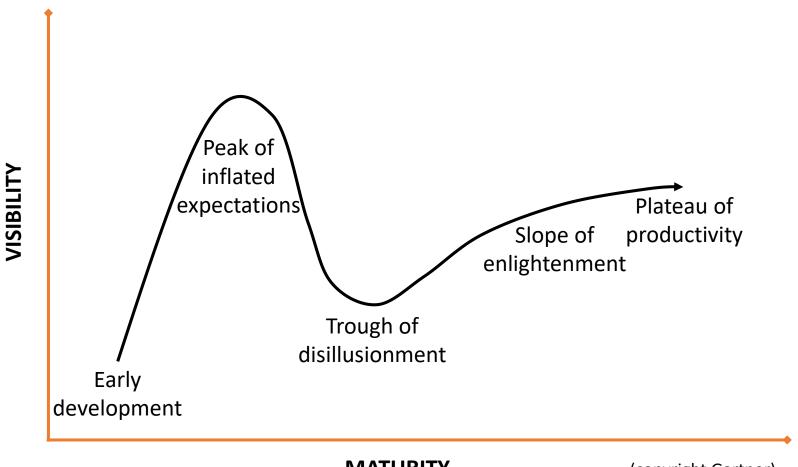
Closed loop token
Private label EMV

Balance



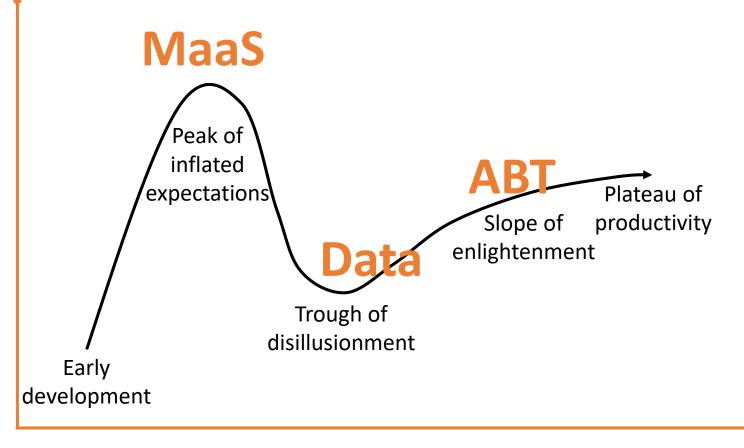


Hype cycle



MATURITY

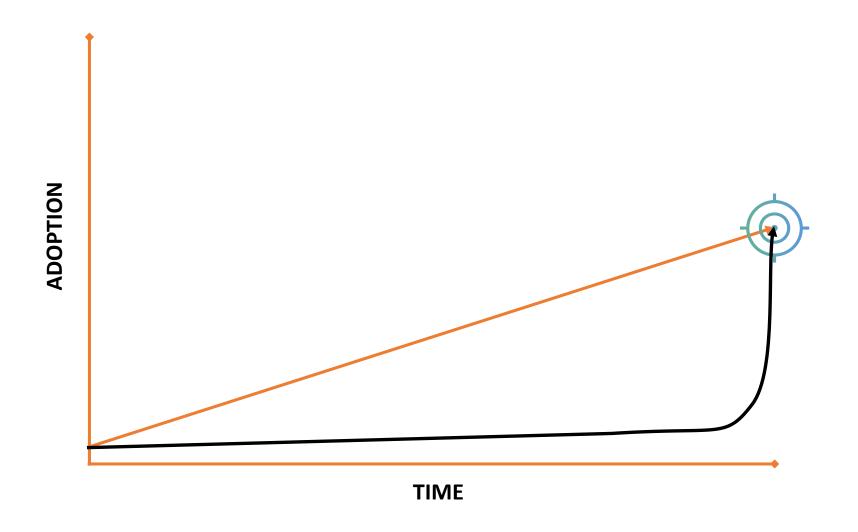
(copyright Gartner)



MATURITY

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Innovation



Payment plugin for all MaaS solutions









E-mobility



Parking and tolling



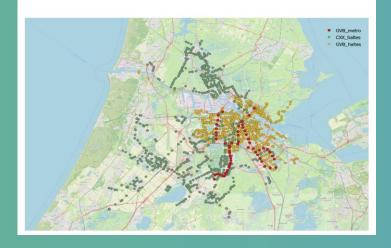




Data

Transport authority AmsterdamMeasure effects of

Measure effects of a new subway line



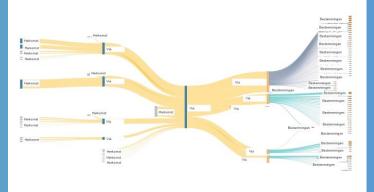
Public transport East Holland

Map travel flows on bus concessions to make informed decisions in tender



NS and HTM

Analyze origin and destination for optimization train – bus – tram transfers



Data

Ministry of Infrastructure and Water Management Research the decentralization of railway lines to come to an integrated regional public transport network



Ministry of Infrastructure and Water Management

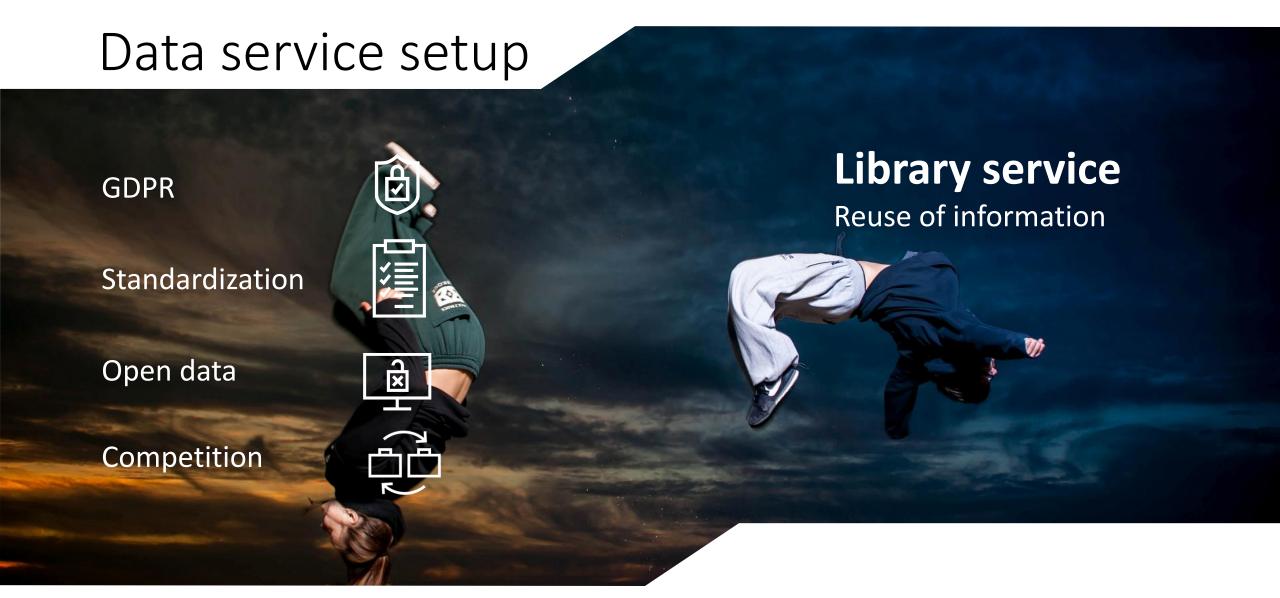
Research traveler flows in the Netherlands to improve strategic traffic and transport investments



City of Haarlem

Analyze the capacity for spatial planning station area







Critical success factors

Customer migration

GDPR

Governance



Customer acceptance

PPP

Critical success factors

Customer migration

GDPR



Customer acceptance

PPP