

Growing the Brussels / Amsterdam connection & product offer and implementing a dynamic pricing approach

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Agenda

- Reasons for the new connections
- What are the new connections?
- Changing from static to dynamic pricing





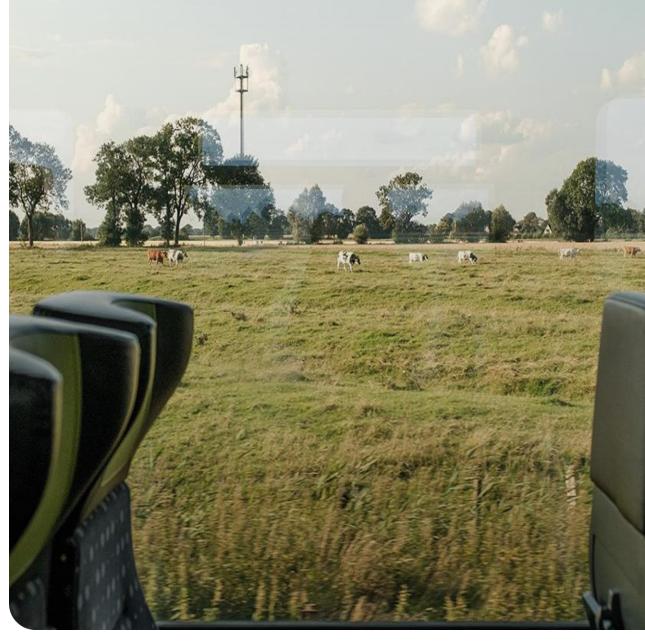
Reasons for the new connection



Increasing attention for sustainability underlines the importance of International train traffic

This will stimulate passenger growth in the coming years





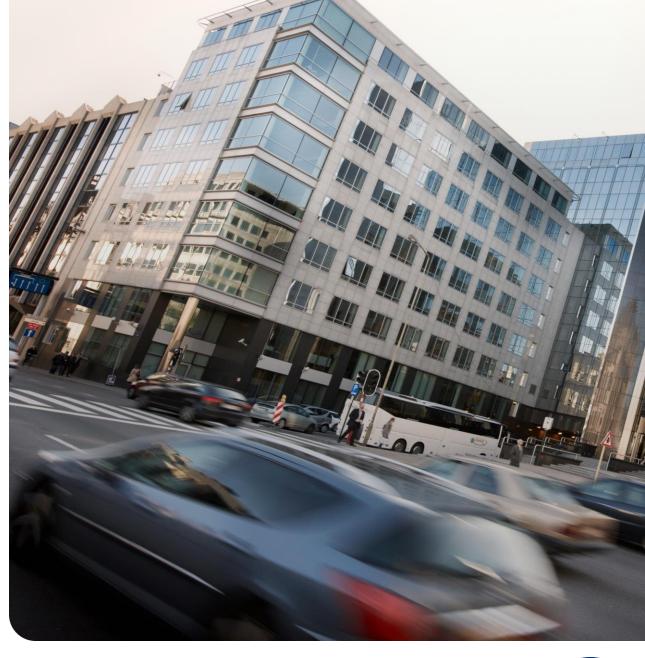




The Amsterdam-Brussels route is one of the most frequent travelled routes, with increasing demand

We have strong competition with other modalities, especially the car









Due to accessible and fast connections between cities in both Belgium and the Netherlands, we increase the labor mobility

This will stimulate passenger growth in the coming years





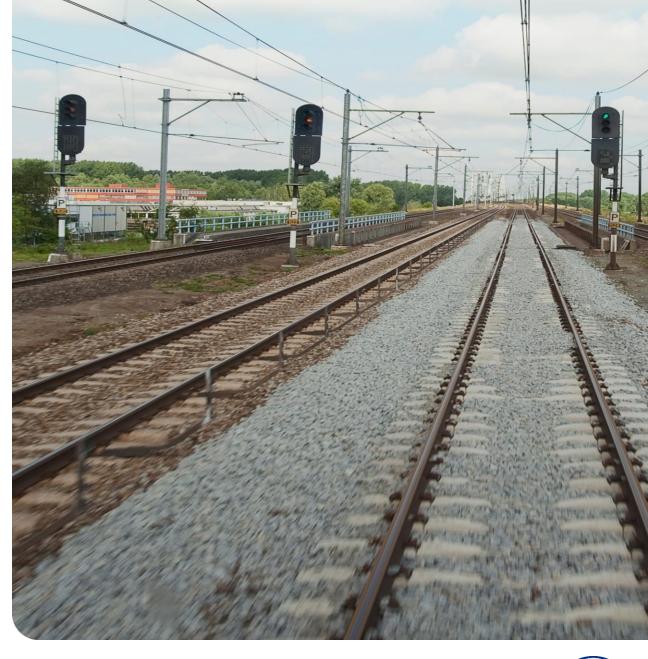




We see opportunities for a new fast connection between Belgium and the Netherlands and the continuation of the existing connections

Although with adapted Origin – Destination











Intercity Brussels - Amsterdam















Faster and more frequent trains between Belgium and the Netherlands

From 16 to 32 train services per day in both directions





Rotterdam Central - Brussels-South Midi 16 times per day (3) ~ 2.07 hours* **Antwerp Centra**

Brussels-South Midi





T17/I11 (Belgian rolling stock)

Brussels – Rotterdam

- Power sockets
- 8 dedicated bicycle places available
- A more modern look & feel compared to previous ICBA-trains









Eurocity *direct*

ICNG-B trains (Dutch rolling stock)

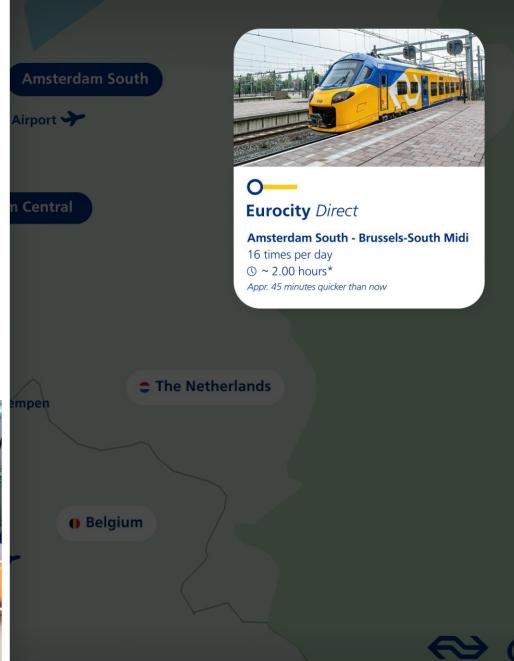
Amsterdam - Brussels

- 8 coaches per train 2 trains can be combined
- Wifi
- Power sockets and USB
- 12 dedicated bicycle places available
- Dedicated quiet places on the train
- Digital information screens













Faster an between Netherla

From 16 to 32 tr

Euro©ıt

Rotterdam 16 times per ① ~ 2.07 ho









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Changing from static to dynamic pricing







Why do we need dynamic pricing?

- ✓ Large differences between overcrowded trains on the one hand and nearly empty ones on the other hand
 - ✓ No possibility to enter the train and skipping of stations as a consequence
 - ✓ Big challenges for train staff
- ✓ Competitors are able to offer cheaper tickets shortly before departure
- ✓ Little possibilities for segmentated offers





1 Initial situation previous ICBA-connection

Static pricing

Flex & Early bird

- ✓ Both valid 1 day, without train binding
- ✓ Static prices, for Early Bird only distinction in price between traveling on a Week or Weekendday
- ✓ Early Bird with Apex-7 condition

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² June 2023

Dynamic Light

First step to dynamic pricing

- ✓ Shorter Apex conditions
- ✓2 price levels
- ✓ Availability of the tariff based on historic capacity data
- ✓ Managed in 'old' Bene Carrier System

3 April 2024

Dynamic control

Second step to dynamic pricing

- ✓ Existing offer of Flex and Early Bird tariffs hosted from the S3 system of Sqills
- ✓ First experience with steering of price levels

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4 December 2024

Full control

Through the S3 Inventory Management

- ✓ New tariff offer for both connections (EuroCity
 - and Eurocity Direct) was introduced
- ✓ For customers who prefer to keep full flexibility we offer a Flex tariff
- ✓ For customers who prefer to save money we offer a train bound tariff

- ✓ Prices depend on availability
- ✓ Different train regimes are used
- ✓ Steering based on occupancy and booking curves
- ✓ More flexibility in price setting





First results and learnings

First findings are very positive

- ✓ Good sales results for both connections
- ✓ Customers appreciate the high frequency, choice between both train connections and possibility to travel at very affordable prices i.e. Brussels – Rotterdam (Adult 2nd class)
 - ✓ as of €13,20 by EuroCity
 - ✓ as of €20,00 by Eurocity Direct

- ✓ Positive effects on yield thanks to changes in APEX rules
- ✓ Possibility to steer passengers and thus influence occupancy of trains thanks to change of train regimes





What about the future?

Full control

Through Next Gen RM in S3 Sqills

- ✓ Introduction of business rules should allow:
 - ✓ to automatically close and open buckets
 - ✓ to increase or decrease availability in certain buckets or trains
- ✓ Easier and faster follow-up of occupancy and booking curves

✓ Further optimalisation of Yield and occupancy of trains

