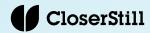


# Conference programme

Europe's leading workplace learning conference



Organised by:



## Over 90 of the learning industry's foremost speakers and facilitators



Daniel Susskind

Senior Research Associate at the Institute for Ethics in Al, Oxford University



Thimon de Jong

Keynote Speaker, Author & Founder, **WHETSTON** 



Hadiya Nuriddin

Senior Learning Strategist, **Duets Learning** 



Brandon Carson

Global Head of Learning, Leadership, and Cultural Experiences, **Starbucks** 



Stella Lee

Director,
Paradox Learning



Chara Balasubramaniam

Vice President for Future Skills & Learning, BP

# **Learning Technologies 2024 Conference**

Learning Technologies is the world's leading conference dedicated to technology-supported learning in the workplace. Now in its 25th year, the conference, which runs alongside the free exhibition, explores both the latest applications of learning technologies and the emerging practices leading organisations use to build effective learning strategies.

With over 30 conference sessions and more than 90 leading speakers and facilitators, there is a huge amount of content in our collaborative, interactive sessions. But the learning doesn't stop there. We have lunchtime sessions, networking sessions, and more than 1,000 fellow learning and development professionals attending, ready to share their ideas.

While AI undoubtedly plays a prominent role, our agenda also delves into crucial aspects such as content design, skills development, and personal growth. Most importantly, we take a good look at the human element - focusing on the sharing of knowledge, building capabilities, and preparing for the future. After all, when the machines have done their work, what differentiates and creates value, if it isn't the people?



learning

technologies

Anna

Johnston

Harris





Hope

Kirby



Hubbard

Henriette

Kloots

Newman



Stella

Lori

Niles-Hofmann

Europe's leading workplace learning conference





Johnson

Starling



Elise Peter Lockver Manniche Riber





Sodi

Kakouris



Mehedintu

David

Kelly







Nuriddin

Kinga

Petrovai



Catherine

McGaw-Pratt





Paterson

**Mullins** 









Speakers and facilitators





Sally-Ann









Bruce



Butler





Laura





Redman

Michelle

Parry-Slater









Gordon

Ritchie

Perring









Balasubramaniam

Virginie Chassériau



**Claffey Kaliouby** 



Cosgrove

Ferguson

Markus

Bernhardt



D Whyatt

Finnigan

**Bozarth** 







**Delmas-Watson** 



**Twaites** 

**Mandy Jane** 

Ratcliff









**Brendan** 



Susskind



Rodgers



**Thompson** 



Dirksen







Drybrough







Gavin



Helen



Saskia van den Berg-Tromp



Sheppard

Egle Vinauskaite



Steve Wheeler

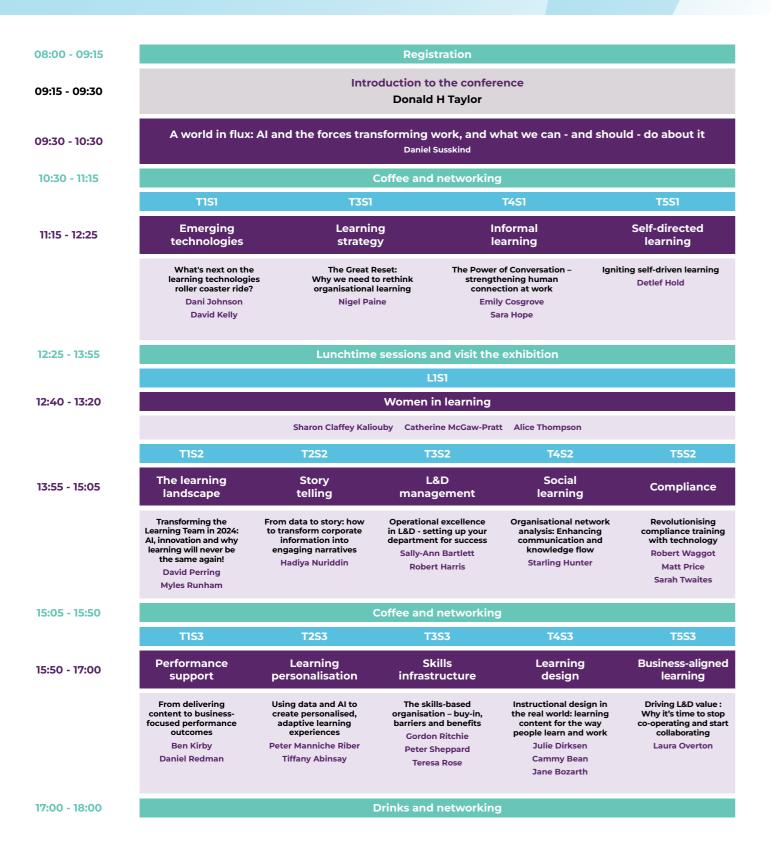




Andy Wooler

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08:00 - 09:15			Registration			
09:15 - 09:30			Introduction to o			
09:30 - 10:30				will people do next? now and in the future		
10:30 - 11:15		Coffee and networking				
	T1S4	T3S4		T4S4	T5S4	
11:15 - 12:25	Artificial intelligence	Learni and tal		Learning impact	The learning profession	
	Al in L&D: where are we what's changing and what should you do? Egle Vinauskaite Markus Bernhardt	, Building a Su Workforce in World of V Brandon C	Today's movii Vork to	wing the value of L&D - ng from the transactional strategic alignment Alice Thompson Fran Butler Tayn Pavelic	Connect, reflect, build: preparing for your new future in L&D Fiona McBride	
12:25 - 13:55		Lunchtime	e sessions and vis	t the exhibition		
12:40 - 13:20	L&D and Sustainability					
	Rob Hubbard					
	T1S5	T2S5	T3S5	T4S5	T5S5	
13:55 - 15:05	AR and VR	Systems implementation	Learning leadership	Collaborative learning	Data and analytics	
	Virtual, augment and extended - the new realities being put to practical use for learning Sodi Kakouris	High impact delivery: designed for the business, built on trust Carla Quiring Elise Lockyer Anna Johnston	Evolving L&D: Redesigning your L operational mode Heather Stefansk Chara Balasubramar	el people's natural, collaborative learning	essential skill for L&D today	
15:05 - 15:50			Coffee and netwo	rking		
	T1S6	T2S6	T3S6	T4S6	T5S6	
15:50 - 17:00	Learning culture	Enterprise learning	Change managemen	Professional t development	EdTech funding	
	Working together to create a learning and performance culture Mandy Jane Rutherford Gemma Paterson	Running successful multi-national learning technology implementations Steve Renz Ryan Steer	Understanding cha management's ro in successful learni initiatives Saskia van den Berg-Tromp Paul Ferguson Nicki Finnigan	le moving beyond promp	Who's getting funded, and why? The state of learning technology start-up funding today Nic Newman Helen Gironi	
17:00 - 18:00			Drinks and netwo	rking		

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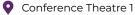
#### 08:00 - 09:15

#### Registration

09:15 - 09:30

#### Introduction to the conference







**Donald H Taylor Learning Technologies** 

#### 09:30 - 10:30

#### **Opening address**

#### A world in flux: Al and the forces transforming work, and what we can and should - do about it



Every day we hear of advances in AI, with new systems taking on activities that, until recently, we thought only human beings alone could ever do: writing effective code and drafting compelling documents, designing beautiful buildings, and diagnosing medical illnesses.

What does all this technological progress mean for the future of work—and for Learning and Development (L&D) in particular? In this optimistic and pragmatic talk, Daniel Susskind explores the opportunities and challenges from Al for the L&D function, drawing on his best-selling books, The Future of the Professions and A World Without Work.



**Daniel Susskind** Research Professor in Economics / Senior Research Associate at the Institute for Ethics in Al

King's College London / **Oxford University** 

## **Coffee and networking**

#### **Themes**

- AI, data and analytics
- Programme implementation
- Professional development
- Skills, talent and learning
- Tools and technologies
- Future L&D
- Learning experience design

#### 11:15 - 12:25

#### T1S1 - Emerging technologies



It's always the best-attended session at the Learning Technologies Conference. It sets the scene for the technology side of the event by not just discussing what's happening in the marketplace and exploring what's trending, but also by examining the implications of all this for L&D as a profession.



Chair: Steve Wheeler Learning Innovation Consultant/CEO

#### What's next on the learning technologies roller coaster ride?

Deafened by the incessant buzz surrounding learning technology? This session offers a lucid exploration of the rapidly evolving learning tech landscape, a welcome quiet voice of sanity against the cacophony of the market.

We will scrutinise the current trends in learning technology, with a focus on understanding their role as enablers in the L&D profession, going beyond functionality to ask what technologies can do for us? Yes, AI, personalisation, learning analytics and skills are exciting and powerful – but they are enablers, and it's only by considering what they enable that we realise their true value.

- Navigating the crowded learning tech market
- Understanding technologies as enablers in L&D
- Insights into emerging trends and future directions
- Beyond buzzwords: making practical tech choices



Dani Johnson Cofounder & Principal Analyst RedThread Research



**David Kelly** The Learning Guild

#### 11:15 - 12:25

#### T3S1 - Learning strategy





Organisational L&D needs to go beyond providing individual learning at scale. This session explores what it means when you take that seriously and do it at scale. It emphasises the importance of a collaborative approach to learning and covers strategies for fostering a culture that is open to innovation and learning from mistakes. It's the way of future L&D are you curious, agile and brave enough to make the change?



Chair: Celine Mullins CEO

#### The Great Reset: Why we need to rethink organisational learning

This transformative talk, inspired by Nigel Paine's new book on organisational learning, challenges conventional wisdom around L&D. It emphasizes that no single individual can determine an organization's path to success; instead, a collective. connected approach to learning is essential. Drawing on his extensive research, writing and wide experience, including a role as CLO of the BBC, Nigel will explore how we can - and must - revolutionise learning and development in organisations.

We'll delve into strategies for creating a culture open to new ideas, where mistakes are seen as learning opportunities, and open discussions drive innovation. The session is a call to action for L&D professionals to adopt a mindset of curiosity, encouraging exploration and intelligent decision-making based on a wealth of information. Be part of this pivotal conversation to reshape your organisation's learning landscape by connecting firmly with your organization's business strategy

- Building connections for organisational intelligence
- Creating a culture open to external ideas
- Embracing mistakes as learning opportunities
- Fostering a coaching culture in the workplace
- Curiosity-driven exploration and decision-making



**Nigel Paine** Managing Director Nigel Paine.Com Ltd

#### 11:15 - 12:25

#### T4S1 - Informal learning



Onference Theatre 4

While technology remains endlessly fascinating, humanity's greatest invention is language, and conversation remains key to much of the learning that takes place at work. This session examines how meaningful dialogue is essential for effective learning and development in organizations. Whether the interaction is virtual or face-to-face, this session explores how to ensure it is successful.



Chair: Julie Drybrough Director

#### The Power of Conversation strengthening human connection at work

Conversations have existed for as long as humans. They are the heartbeat of our workplaces. In this era of profound technological change, are we at risk of losing this ancient art? Join Emily & Sara to explore and experiment with the power of human conversation, our super-skill for learning, innovating, and effecting change in our organisations.

- A different conversation why now?
- Conversational wisdom leading with awareness, skill, and humanity
- Being more human in our conversations - the power of vulnerability
- Dialogue for Brave Space building more diverse and inclusive workplaces
- Keep talking case studies and ideas to help you continue the conversation



**Emily Cosgrove** Co-Founder The Conversation Space



Sara Hope Co-Founder The Conversation Space

#### 11:15 - 12:25

#### T5S1 - Self-directed learning



In an era where technology reshapes our approach to work and learning, this session casts a spotlight on self-driven learning. It underscores the vital role of Learning & Development in fostering an environment where self-initiative and collaboration blend seamlessly. The aim: to support self-driven learners and a culture of learning which does not require L&D's intervention.



Chair: Hannah Gore Head of People (EMEA & US)

### Igniting self-driven learning

Are we truly tapping into the full potential of people to learn at work? This session re-examines the inherently social nature of learning, starting with exploring fundamental interactions, such as those between children and parents, where learning is fostered through communication, dialogue, and imitation. This exploration is not just theoretical; it's grounded in the practical realities of workplace learning.

How do we put this understanding to use to support learning at work? We'll look into common real-world examples, like the challenge of knowledge transfer among engineers and the difficulties of identifying and articulating tacit knowledge. L&D has a critical role to play in this process, and of course the ultimate success is when L&D can put in place the structures and supports for self-driven learning and then step away, so that learning continues without the need for intervention.

- Exploring learning's social and interactive roots
- Bridging theory with workplace learning realities
- Insights from case studies of knowledge transfer
- Practical strategies for effective knowledge articulation
- Generational learning: where L&D really succeeds



**Detlef Hold** Head People & Organizational Capabilities Roche

#### Lunch and visit the exhibition

#### 12:40 - 13:20

#### L1S1 - Women in learning

Conference Theatre 4

This year's Women in Learning lunchtime session will inspire, exasperate, and **ENERGIZE** you!

Stats on women in leadership roles in L&D look as though they are changing. Even as we think we are seeing our first "positive" bump to the needle in a decade, reality and stories from "the field" tell a different story.

This session will celebrate women in learning, the value of Thirty Under 30 cohorts, the importance of empowering women leaders, and the growing need to value and support the "seasoned" (over 30) employee. We will share ways that you can take the opportunity to make a personal commitment and pledge to:

- Building equity & belonging in the workplace
- Championing women in learning LEADERSHIP!
- Accelerating the impact of #WomenInLearning

It appears we need this now more than ever!

In this session you will roll up your sleeves and join in as we explore:

- Whether media reflects reality. Consider: Wonder Woman entering "No Man's Land" (2017), the song "The Man" Talvor Swift (2019): "Barbie Girl" (1997); and even the recent "Barbie World" (2023)
- Thirty Under 30 participants sharing what their future looks like
- Trailblazers—both male allies and women leaders—guiding the creation of impact statements
- How "creating our own BUZZ" on LinkedIn may have the greatest impact on seasoned female professionals and leaders

Will you make a pledge to champion the impact of women in learning and accelerate gender equity? Join us and find out how!



**Sharon Claffey Kaliouby** Co-Founder #WomeninLearning

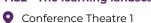


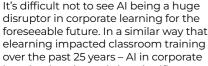
**Catherine McGaw-Pratt** Head of Global Learning and Development Infosys Consulting



Alice Thompson Learning Partner Marks and Spencer

#### T1S2 - The learning landscape







Chair: Lavinia Mehedintu Co-Founder and Learning

#### Transforming the Learning Team in 2024: AI, innovation and why learning will never be the same again!

Despite it being relatively early days, the ability of AI to augment almost every phase of the learning cycle seems inevitable. However lightly, AI is already beginning to influence learning strategy and execution. Leading L&D teams are using AI to change the game. It's enabling greater operating efficiency and making more effective learning experiences a reality.

But for all the opportunities, how is Al really being used in corporate learning? In this session Myles Runham and David Perring of Fosway group will explore the impact of innovation and occasionally mention AI in how learning and learning teams are and should be evolving in 2024, showing how AI is instrumental in:

- Enabling better learner engagement
- Generating scenarios for deeper skills practice
- Driving more adaptive learning experiences
- Aligning personal development to skills requirements
- Underpinning internal mobility



**David Perring** Chief Insights Officer **Fosway Group** 



Myles Runham Senior Analyst for Digital Learning **Fosway Group** 

#### 13:55 - 15:05

#### T2S2 - Story telling



In a world increasingly guided by data, and technology, it's still people that make things happen. Join this session to learn how to turn raw data into exciting, compelling narratives that inspire people to take action. People need stories to grasp the real impact of data – learn how to tell those stories in a way they will never forget.



Chair: Kinga Petrovai Learning Consultant & Podcaster

#### From data to story: how to transform corporate information into engaging narratives

In today's data-driven business world, extracting insights from vast amounts of information is more important than ever. However, simply presenting raw data to an audience is rarely enough to engage them or convey the significance of the findings. To truly make an impact, data needs to be transformed into a compelling narrative that captures the audience's attention and helps them understand the insights in a meaningful way.

This session is designed to equip attendees with the skills and techniques necessary to create powerful data-driven stories that can captivate audiences and drive change within their organizations. Attendees will learn how to identify key insights from their data and craft a narrative that conveys those insights in a clear, concise, and compelling way. They will learn how to structure their stories for maximum impact and choose the most effective visualization tools to bring their data to life. Attendees will also learn about the importance of storytelling in business, including how it can help drive buy-in and influence decision-making. By the end of the session, attendees will have a solid understanding of the principles of data-driven storytelling, and the tools and techniques to apply those principles to create engaging narratives to inspire both change and action.

Join Hadiya to learn how to:

- Transform data into a compelling
- Engage your audience and convey the significance of your findings
- Create data-driven stories that captivate and drive change
- Identify key insights to structure your stories for maximum impact
- Chooses effective visualization strategies to bring data to life



Hadiya Nuriddin Senior Learning Strategist Duets Learning

#### 13:55 - 15:05

T3S2 - L&D management • Conference Theatre 3



learning

The world has changed, and L&D has to change, too. The L&D department no longer only provides a schedule of training. Its role is wider, including not just training delivery, but understanding the needs of the business, getting buy-in for new investment in systems, and shifting the culture and perception of learning in the workplace. If L&D wants to avoid the trap of only delivering training to order, it has to change, and that change starts here.



Chair: Gaëlle Delmas-Watson Learning Experience Specialist

#### Operational excellence in L&D - setting up your department for success

In a rapidly evolving corporate world, the role of a robust L&D department is pivotal This session provides a deep dive into the journey of constructing an effective L&D department, drawing on real-life examples from the trenches. Learn from the experiences of those who have built successful L&D functions from scratch. overcoming challenges such as language barriers, the need for diverse training programs, aligning L&D strategies with business outcomes and ensuring senior

Discover innovative approaches to L&D, from leveraging technology to creating data-led strategies and explore how to grow your L&D department, tailoring it to meet the specific needs of your organisation while ensuring it adds tangible value.

- Crafting L&D functions in diverse corporate landscapes
- Overcoming language and cultural barriers in L&D
- Leveraging technology for efficient
- Aligning L&D with business outcomes
- Strategies for long-term L&D success



Sally-Ann Bartlett Group Learning & Development Rubix



**Robert Harris** Group Head of Learning & Development Frasers Group

#### 13:55 - 15:05

#### T4S2 - Social learning



In this session, we look at how people relate to each other in an organisation, at how those relationships can be mapped, and at the many uses L&D can make of such an organisational map. It can help with reducing organisational silos, with reducing resistance to technology roll outs, and to improving team work. Organisational network analysis has been overlooked for too long as a powerful tool for L&D, and it's time for that to change.



Chair: Claire Doody Principal Consultant

#### Organisational network analysis: **Enhancing communication and** knowledge flow

There's more than one type of organisational diagram in the workplace. There's the official organogram, the one that sits on walls on HQ, with the CEO at the top and reporting lines spreading downwards. And then there's the unofficial network. That's the one that describes how strong the bonds are between people. It shows where groups form. It identifies the pivotal people that link groups. It shows how information flows between individuals and groups, and where the pinch points are. And guess what? This doesn't look anything like the organogram on the wall at HQ.

For L&D, understanding these networks (there are many) is crucial. An increasingly important part of our role is not creating content, but ensuring that the rich knowledge base of the workforce doesn't stay stuck in silos but can be shared. How do you understand these informal networks? Through organisational network analysis (ONA), and that's what this session is all about.

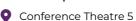
- The principles of organisational network analysis
- Knowing the brokers and boundary spanners in your organisation
- Using ONA as part of your learning systems roll out
- Using ONA to enhance the power of team work
- Examples and practical uses of ONA for organisational learning



**Starling Hunter** Co-Founder Organalytic AB

#### 13:55 - 15:05

#### T5S2 - Compliance



It's essential in most large organisations but is usually seen as a chore that nobody wants to be involved with - from employees to managers to the L&D department. Compliance doesn't have to be that way, however. In this session we explore organisations that have taken different approaches to mandatory training to make it more targeted, less time consuming and easier to administer.



Chair: Michelle Parry-Slater Learning and Development Director

#### Revolutionising compliance training with technology

In this session we look at case studies of compliance training that take a different approach to this unloved, but essential task. For example, by leveraging AI it is possible to transform even mandatory training to provide personalised learning paths, aligning with specific competencies. This targeted training can meet the needs of a governing body without adding to L&D's administrative load or over-stretching employees.

The administrative burden of managing and delivering compliance training can be huge. We look at the challenges of consolidating training records, the effectiveness of a blended approach, and the impact of new technology on traditional learning methods.

- Leveraging AI for personalised compliance training
- Managing large-scale training for diverse competencies
- Blended learning approaches in compliance training
- Strategic management of training records and data
- Ensuring effective delivery of compliance-related learning



**Robert Waggot Business Applications Team** Lead Arriva PLC

**Matt Price** Assistant Director of People & Organisational Development **Havebury Housing** 



**Sarah Twaites** Senior Business Integrity Manager **Tesco Stores Ltd** 

#### **Coffee and networking**

Europe's leading workplace learning conference



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#### **Themes**

- AI, data and analytics
- Programme implementation
- Professional development
- Skills, talent and learning
- Tools and technologies

Future L&D

Learning experience design

#### 15:50 - 17:00

#### T1S3 - Performance support



In an era where digital transformation is paramount, how do we ensure our workforce keeps pace? This session tackles a pressing issue in Learning and Development (L&D) - technologies that support performance, enhance just-intime learning and provide practice for further skills development.



Chair: Sarah Ratcliff Learning Ambassador

#### From delivering content to businessfocused performance outcomes

There's nothing wrong with training, but equally there's everything to be said for performance support that helps people do their job better in the moment. And sometimes, of course, L&D can produce systems which deliver both just-in-case learning and just-in-time support.

This interactive discussion will illuminate how technologies and tools, some of them Al-driven, can boost performance with support in the flow of work, or by providing extensive practice before going to work. Simulators that let employees practice real-world interactions, either verbally or through chat, enhances the quality of interactions and boosts learner

- How performance support adds to learning in the flow of work
- Merging theory and practice in workforce training
- Elevating conversation quality via Al simulators
- Al as a tool for continuous employee coaching
- Creating demonstrable improvements in workforce performance



**Ben Kirby** Global SVP Learning and Development Teleperformance



**Daniel Redman** Distribution Manager **HSBC** 

#### 15:50 - 17:00

#### T2S3 - Learning personalisation







We know learning is more effective when personalised but how do you manage that at scale? With technology. If there is one area where AI, machine learning and the better use of data can help us improve L&D, it's in the field of learning personalisation. Join this session to hear how this is being pursued, along with an honest assessment of some of the issues uncovered on the way.



Chair: Niall Gavin Commercial Learning Consultant and Accreditation Mentor

#### Using data and AI to create personalised, adaptive learning experiences

Explore the transformative power of technology in personalizing learning experiences. This session looks at using a range of approaches, from data mining to machine learning and generative AI to provide personalized learning and career path recommendations. It delves into how internal data can be harnessed to tailor learning experiences, aligning with individual needs and career aspirations.

Gain insights into the strategic implementation of these technologies in learning frameworks. Understand the intricacies of data utilization, balancing standardization with the need for adaptable and responsive learning

- Utilizing machine learning for personalized learning paths
- Aligning AI recommendations with individual career goals
- Harnessing internal data for tailored learning experiences
- Strategic implementation of AI in learning frameworks
- Balancing content standardization with adaptability



**Peter Manniche Riber** Head of Digital Learning NOVO NORDISK



Tiffany Abinsay Head of Digital Learning Technology

#### 15:50 - 17:00

### T3S3 - Skills infrastructure





Skills have been called the 'new oil for business' - the essential part of an organisation that keeps it successful in the modern era. But we've been here before, in the 1990s and 2000s, when competencies were all the rage. What's different today? Does Al and Software as a Service make it possible to get a handle on skills today, or is it just the new snake oil?



Chair: Lori Niles-Hofmann Senior Learning Strategist

#### The skills-based organisation - buy-in, barriers and benefits

Explore skills infrastructure within the learning and development (L&D) landscape with a look at skills taxonomies and the so-called Skills Based Organisation. We'll explore how organisations are transitioning towards dynamic, skills-based frameworks, focussing on automation of skills taxonomies. We will also look at the practical steps needed to align job roles and skills throughout the talent management process - from recruitment to on-the-job development.

Learn about skills profiling for individuals, the role of L&D and the importance of organisational buy-in. This will be an open discussion in which we'll really get to grips with the issues of skills management, the extraordinary things that may be possible, and the issues you'll need to consider.

- The promise of skills management and the challenges
- Working with Al-driven skills taxonomies
- Integrating and validating skills profiling
- Align learning content with critical skills
- Obtaining and maintaining organisational buy-in



**Gordon Ritchie** Principal Consultant, Skills **Skill Collective** 



Peter Sheppard Head of Global Learning Ecosystem Ericsson



Teresa Rose Director ConsultHer Ltd

#### 15:50 - 17:00

#### T4S3 - Learning design



Onference Theatre 4

Instructional design isn't an abstract discipline, but it's too often treated as such. This session deals with what happens when ID bumps up against the real world. From dealing with stakeholder expectations to overcoming budgetary and regulatory constraints - how do you accommodate the reality of the work place and still create great learning experiences?



Chair: Andrew Jacobs Learning Strategist

#### Instructional design in the real world: learning content for the way people learn and work

Working practitioners know there is a gap between instructional design work on paper and instructional design work in reality. The process is rarely as smooth and linear as books and charts and preparatory courses would have us believe: We walk a path fraught with conflicting demands. budgetary and regulatory constraints, and unrealistic expectations of what training can accomplish (and even whether training is indicated at all) and often take on roles far beyond our job descriptions. The truth is, if you put 10 instructional designers in a room and have them share those job descriptions, you'll find that every ID job is defined in sometimes drastically different ways.

In this panel session experienced practitioners and authors Cammy Bean, Julie Dirksen, and Jane Bozarth will guide the audience through tips focused on not so much on what IDers do but how as IDs in the "real world" we can get things done to make a lasting impact on our organizations.

- Working with stakeholders, including discussion of when and how to push back
- Basic business acumen
- The problems with sacred L&D cows like "ROI", SMART goals, and Bloom's
- Some of L&D's dirty little secrets (hints: the Indecisive Manager; the Data Conundrum)
- The problem of being asked to wear Too Many Hats
- The one non-design skill all employers want



Julie Dirksen Learning Strategist Usable Learning



**Cammy Bean** Author The Accidental Instructional Designer



Jane Bozarth Director of Research The Learning Guild

#### 15:50 - 17:00

#### T5S3 - Business-aligned learning



#### Conference Theatre 5

It's one of the biggest issues in L&D showing the impact of what we do. Part of the answer is the right approach to understanding value and speaking the language of business. But another, deeper, part is fundamental - our ways of working. How do we collaborate with the business, how do we perceive it, and - crucially how does the business perceive L&D? Join Laura Overton to understand how shifting mindsets is the start of the value journey.



Chair: Michelle Parry-Slater Learning and Development Director

#### Driving L&D value: Why it's time to stop co-operating and start collaborating

We're in this L&D role because we want to make a difference to individuals, to teams and to the organisations. We know our work is valuable but for the past 20 years the evidence has shown that we regularly struggle to be valued by others. Over that time, we have leant into new tools and technologies in pursuit of the holy grail of 'getting a seat at the table'. Many techniques have promise and some have even worked yet the battle to demonstrate value continues.

Over the past 21 years, Laura has been researching this conundrum. Over that time, there has been increased cooperation and alignment with business goals and that is a start but it's not enough. The secret to success in 2024 goes beyond learning to co-operate with business to being a part of that business working with them on common goals. In this session we will be sharing tactics and strategies to shift from co-operation to collaboration.

Join us in this interactive session where we will use Laura's L&D value spectrum to

- When co-operation can let us down
- Why mindset matters
- Shifting our narrative
- Becoming a team player
- Driving value from within



**Laura Overton** Analyst, Explorer, Writer, Facilitator **Learning Changemakers** 

#### 17:00 - 18:00

#### **Drinks and networking**



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#### **Themes**

- AI, data and analytics
- Programme implementation
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- Skills, talent and learning Tools and technologies
- Future L&D
- Learning experience design

#### 08:00 - 09:15

Registration

09:15 - 09:30

Introduction to day 2





**Donald H Taylor** Chair **Learning Technologies** 

09:30 - 10:30

**Opening address** 

#### What on earth will people do next? Understanding human behaviour now and in the future

Onference Theatre 1

In a changing world, the importance of learning becomes increasingly pivotal. This provocative but engaging keynote explores the transformative power of learning in an era of digitalisation and global crises. It delves into how individuals and organisations can effectively adapt to future challenges, discussing strategies for dealing with the 'polycrisis', embracing new ways of working, and nurturing trust while responsibly addressing global issues like environmental sustainability.

This talk also examines the future of work and its implications on life and learning. It addresses how flexible, remote, and hybrid work models, along with emerging technologies, are reshaping the learning landscape. The session focuses on the integration of these developments into effective learning strategies that cater to the needs of a diverse, multi-generational workforce. Additionally, it highlights the role of learning in balancing mental well-being and professional growth, emphasising the need for empathy and emotional intelligence.

This keynote will make you think, but it will also make you feel, and leave you with a sense of how learning can be a catalyst for positive change in both your professional and your personal life, in a future where the distinction between them is increasingly blurred.



**Thimon de Jong** Keynote Speaker, Author & Founder **WHETSTON** 

10:30 - 11:15

Coffee and networking

#### 11:15 - 12:25

#### T1S4 - Artificial intelligence





Everyone's talking about it but no many people are actually doing it. Welcome to the world of Al. But with weekly and sometimes daily changes in what Al makes possible, it's vital to keep up. Join us for an update on what Al makes possible, what it doesn't, and the next steps you could take to keep yourself ahead of this transformational technology.



Chair: **Donald H Taylor**Chair **Learning Technologies** 

# Al in L&D: where are we, what's changing and what should you do?

What is the current state of AI in L&D? Clue: not as advanced as it could be. This key session will address why many organizations have been tentative in starting with AI. It explores the challenges and opportunities presented by AI and looks at both cases where it has been used well, and the common reasons for slow adoption.

While AI is largely used currently in enhancing content creation, it has wide possibilities in personalisation and other areas. The session offers practical insights into overcoming the hype surrounding AI, ensuring data privacy, and complying with regulatory standards. It's an essential guide for those looking to lead their organizations into the future of learning, offering both visionary ideas and actionable strategies.

- Exploring Al's potential in L&D and the barriers to adoption
- Personalizing learning experiences with Al technology
- Going beyond content creation
- Navigating data privacy and security challenges
- Getting started and keeping informed



**Egle Vinauskaite** Learning Strategist **Nodes** 



Markus Bernhardt Chief Consultant Endeavor Intelligence

#### 11:15 - 12:25

#### T3S4 - Learning and talent



Onference Theatre 3

In L&D, we often find ourselves reinventing the wheel, rediscovering lessons already learned by others. To meet today's rapidly changing business needs, we must move beyond swirling hype cycles, and reimagine L&D to be a modern, adaptable, and nimble practice connecting the changing landscape of business to a highly productive and satisfied workforce. Come hear from, and talk with, a seasoned learning leader with experience across technology, transportation, and retail as he shares lessons learned on how to build a flexible L&D playbook that delivers both a transformative approach to the practice while enabling a strategy of continuous



Chair: **Henriette Kloots** Senior L&D Consultant

#### Building a Sustainable Workforce in Today's World of Work

Currently the CLO at Starbucks, Brandon Carson has sat in senior L&D roles at some of the world's largest companies. Over his career, he has reached hard-learned conclusions about how the L&D function operates, and how it needs to change to stay relevant. This session is packed with practical insights into how we can all do our jobs in L&D better, whatever our role.

One thing is clear: it's crucial to deeply understand the work that people do dav-to-dav. Without that understanding. it's impossible to do the job of improving performance. Never optimal, the traditional approach of creating content and throwing it at the workforce in the hope that something will stick is now completely redundant. There are alternatives, but to make them truly effective, we need to boost digital literacy at all levels of the organisation, and we need to upskill the L&D department, with a sharper focus on the learning sciences. data, and performance consulting. We will discuss and share how to:

- Embed learning in work processes without disrupting it
- Create new capabilities needed in the L&D function
- Drive digital fluency across the organisation
- Embrace context and move to a "one-size-fits-one" model
- Turn off the content fire hose



Brandon Carson Global Head of Learning, Leadership, and Cultural Experiences Starbucks

#### 11:15 - 12:25

#### T4S4 - Learning impact



Onference Theatre 4

Today, more than ever, L&D practitioners need to demonstrate their importance to the organisation. A tighter economy and technology change demand it. It is crucial to show the value of learning to a range of stakeholders, including leaders, managers and learners. This means showing a direct link to tackling business issues and supporting success. It's not impossible, but it does mean moving beyond traditional, activity-based measures of success.



Chair: **Anthony Williams**Director

#### Showing the value of L&D - moving from the transactional to strategic alignment

Demonstrating the value of learning is vital in proving the tangible impact of L&D to organisations. But how do you do it? Not by delivering courses to order, and not by assuming that training is the answer to every performance issue. The session will examine strategies and tactics for getting to roots of performance issues and business goals and aligning learning activities with them.

We'll look at the vital combination of data and people. With one you can correlate learning activities with business success. With the other, you will need to ask the right questions, listen to feedback, and keep open a two-way street of communication around your activities.

- Finding the performance issues you need to solve
- How to identify and communicate your business impact
- How data is crucial to showing value
- Practical techniques for continuous evaluation
- People: the toughest part of showing value



Alice Thompson Learning Partner Marks and Spencer



Fran Butler Director, Global Learning Effectiveness IHG Hotels & Resorts



Tayn Pavelic
Vice President, Global
Leadership and Corporate
Learning
IHG Hotels & Resorts

#### 11:15 - 12:25

## T5S4 - The learning profession



• Conference Theatre 5

Work can be a whirlwind. You're constantly moving from one thing to the next. And that's particularly true in L&D, where there never seems to be a chance to stop, breathe and reflect on what's happening , and plan your next steps. This session gives you that chance – and a particular approach (connect, reflect, build) that you can use today, and carry with into your work to allow you, and others, to build



Chair: **Hannah Gore** Head of People (EMEA & US)

# Connect, reflect, build: preparing for your new future in L&D

intention into your work and career.

The way we learn at work has changed fundamentally, and so has the role of L&D. Once it was enough to produce courses. No longer. The old model has changed. We have moved from producers of content to enablers of productivity – or at least that's what we can and should be doing. But plenty of forces hold L&D back – from how others misunderstand us to the view we have of our own role.

Join Fiona McBride as she explores a new way of reflecting on L&D. Together, you'll use her Connect-Reflect-Build approach to explore the context of your work and take a moment to consider where you are – and where you need to be.

- Connect with the people, knowledge and technology you need
- Reflect individually and collectively on where we are, and need to be
- Build your understanding of what's possible, your capability for the future, and a network to support you on the way



Fiona McBride
Learning Consultant and
Facilitator
Fiona McBride Consulting Ltd

#### 12:25 - 13:55

Lunch and visit the exhibition

#### 12:40 - 13:20

L2S1 - L&D and Sustainability

• Conference Theatre 4



Rob Hubbard
Author and Consultant





#### Themes

- Al, data and analytics
- Programme implementation
- Professional development
- Skills, talent and learning
- Tools and technologies
- Future L&D
- Learning experience design



Conference Theatre 1

They're no longer the stuff of technological dreaming. Augmented Reality (AR) and Virtual Reality (VR) are here today in learning and development and being put to good use. In this session, we explore the strengths of each and the practicalities behind implementing them to support learning for a range of applications. Oh, and guess what? It's never just about the technology. Good communication is an essential part of any implementation.



Chair: Stella Collins Chief Learning Officer

#### Virtual, augment and extended - the new realities being put to practical use for learning

The journey from novelty to practical tool didn't take long, and in this session, we explore the very practical uses of Augmented Reality (AR) and Virtual Reality (VR) in workplace training in a range of different contexts. We'll examine VR's capability to simulate authentic scenarios, enhancing both learner engagement and practical skills. We'll also look at where AR has the edge, leveraging computer interactions overlaid on the real world.

And as well as the technical side of things, we'll consider effectively deploying these technologies - how do people react? How can you ensure a positive first reaction to something that most people haven't used before, and may well be wary of?

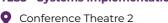
- The impact of VR and AR in training methods
- When each reality is best used
- Overcoming training challenges innovatively
- Simulating real-life scenarios for effective learning
- The crucial importance of culture and communication



Sodi Kakouris Digital Learning Manager ScotRail

#### 13:55 - 15:05

T2S5 - Systems implementation



Every learning systems implementation stands or falls on the reactions of the people it affects. That reaction will be influenced by many factors, but the most important long-term influences are whether the system helps people do their jobs better, and whether it is trusted. Join this session to learn how to build for the business and establish trust in L&D along the way.



Chair: Andy Wooler Senior Vice President, Product Management, Learning Systems and Integrations

#### High impact delivery: designed for the business, built on trust

Without learning systems, L&D is little more than a cottage industry, but implementing them well takes a lot more than buying the technology and switching it on. In this session we explore how setting systems up right (and integrating them, and maintaining them, too) is essential to allow L&D to do its job well. And implementation is not a neutral outcome, either. Done badly it adds to L&D's considerable administrative overheads.

We'll look at the practical steps for successful system implementation, touching on understanding typical use cases to developing blueprints for personalised learning as well as partnering with business units to understand their requirements. Discover how tailored approaches like leadership labs, cohort-based learning, and social learning is integrated effectively into organisations' L&D systems.

- Practical steps for effective system implementation
- Making your case for technology
- Building relationships and maintaining trust
- Scaling your L&D function using technology
- Integrating social learning effectively



**Carla Quiring** Global Head of T&D Operations and Technology Solutions **AstraZeneca** 



Elise Lockver Chief People Officer Sonovate



Anna Johnston Group Head of Learning & Careers

#### 13:55 - 15:05

learning

technologies

T3S5 - Learning leadership • Conference Theatre 3



Strategic learning leadership today means taking a radically new approach to what was once the Training Department. With skills now a crucial part of the corporate agenda, L&D now needs a new operational model and new outputs. The L&D of the future will be focused more on data and integration with the

business, and will be less concerned with

creating content and more with sharing

knowledge. It's a different future.



Chair: Donald H Taylor

#### Evolving L&D: Redesigning your L&D operational model

If you're running an L&D department, you'll know that things are different today. The buzz is all around AI and skills, while the business still wants its compliance training delivered and courses created to meet performance needs (often without checking if a course is the right answer).

It's time for a new way of running L&D - a new operating model.

In this session, two experienced Chief Learning Officers will discuss how they are challenging the orthodoxy of training delivery. What does it take to do things in a new way? What is different in this new operating model and what do we stop doing? Is the business open to the idea of change, and are all L&D practitioners ready for a new way of doing things?

- What it takes to lead change in L&D
- Is everyone in L&D ready for change?
- The new roles needed in the department
- Building links with the rest of the
- Moving beyond ROI to business impact



**Heather Stefanski** Chief Learning and Talent Officer McKinsey & Company



Chara Balasubramaniam Vice President for Future Skills & Learning bp

#### 13:55 - 15:05

**T4S5 - Collaborative learning** 



Onference Theatre 4

In this session, we look at how people relate to each other in an organisation, at how those relationships can be mapped, and at the many uses L&D can make of such an organisational map. It can help with reducing organisational silos, with reducing resistance to technology roll outs, and to improving team work. Organisational network analysis has been overlooked for too long as a powerful tool for L&D, and it's time for that to change.



Chair: Anamaria Dorgo Head of Community/ Founder and Community Catalyst

#### Learning beyond the course - supporting people's natural, collaborative learning

How can you ensure people share with each other in a positive way that enables learning? Join us for a session where we explore structured ways of encouraging positive sharing of information and content that helps build knowledge and improve performance.

These structured environments enable effective knowledge sharing where employees learn from each other and apply this learning to their work. At the same time, they build stronger community bonds. This approach amplifies the impact of other learning resources and fosters a culture of continuous learning within the organisation.

We'll explore two ways in which this sort of collaborative learning has worked and explore ways you can put it to work in your organisation.

- Building structured learning communities in the workplace
- The importance of dedicated time and management support
- Working between collaborative meetings
- Facilitating strategic learning with a knowledgeable host
- Fostering continuous learning and community bonds



Kinga Petrovai Learning Consultant & Podcaster The Art & Science of Learning



Lynn Rodgers Performance & Colleague Development Manager Virgin Money

#### 13:55 - 15:05

T5S5 - Data and analytics



Understanding data and analytics is now a crucial skill for the modern L&D professional. For those seeking to integrate data-supported insights into their learning initiatives it will examine overcoming biases in data interpretation, utilising effective assessment tools, and showing the real-world impact of learning on behaviour.



Chair: Laura Overton Analyst, Explorer, Writer, Facilitator

# Data literacy - the essential skill for L&D

The value of L&D is not about great learning experiences at work. It is about enabling the workforce to do their job well. How do we know we're delivering that value? Through data, of course! That's what speaker Zsolt Olah used to believe. Not anymore. It turns out data is not enough. Data is like a language. You can talk a lot and still say nothing relevant. To stay relevant, even with AI, we need the fundamentals of speaking the language of impact. We need data literacy.

Talking points/takeaways:

- Mindshift: thinking of data as the language of impact
- Making data work for you using the 4C's (curiosity, creativity, critical thinking, and culture)
- Interaction: improving your learning dashboard
- Reflection: avoiding five common mistakes in learning analytics
- Application: building a hands-on "gameboard" approach for learning data literacy for you team



**Zsolt Olah** Senior HR Data Measurement Analyst Intel

#### 15:05 - 15:50

Coffee and networking



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#### **Themes**

- AI, data and analytics
- Programme implementation
- Professional development
- Skills, talent and learning
- Tools and technologies Future L&D
- Learning experience design

#### 15:50 - 17:00

#### T1S6 - Learning culture



Conference Theatre 1

A learning culture is difficult to define, but when you've got it, you know it. This session is all about obtaining that elusive goal where learning is part of an organisation's daily life. The key, of course, is the people, and ensuring they feel fine not just about learning formally, but about learning from each other.



Chair: Virginie Chassériau Director - Virtual Programs

#### Working together to create a learning and performance culture

When learning is expected and accepted as part of the daily life of the organisation, you know you have a learning culture. What does it take to get there? In this session we'll examine how exactly to develop that sense of learning as an integral part of daily life.

The learning might involve formal training, it might be centred on human interaction, it might involve a retrospective view of a project. In all cases the individual, team and manager must be ready to learn, and feel safe doing so. We'll examine how to inculcate that sense of psychological safety. We will also explore how technology - used well - can support a learning and performance culture.

- The role of managers in fostering a learning culture
- Why feedback done correctly is crucial
- The surprising power of technology in maintaining the culture
- The importance of senior leadership
- Getting your L&D team on board
- Using data and insights to inspire



**Mandy Jane Rutherford** L&D Manager Wave



Gemma Paterson Head of Culture Innovation Lloyds Banking Group

#### 15:50 - 17:00

#### T2S6 - Enterprise learning



Looking to navigate the complexities of large-scale learning technology implementation? Here we address how challenges multiply when you're working across differing cultural and business landscapes as well as sprawling IT infrastructures. The start at localization and go well beyond it. Join us for tips on making your multi-national implementation fly.



Chair: Derek Bruce CEO & Founder

#### Running successful multi-national learning technology implementations

Managing multi-national learning technology implementation is more complex than it might seem at first view. Delivering to two countries is more than twice as complex than delivering to a single country because of the factors involved: multiple languages, cultures, practices, data sets, systems..., each needing to be tackled and then maintained. Deployments can become vastly times more complex with each additional country.

Join us to learn about the challenges of language diversity and the need for customised training approaches to suit different business models and regional needs. How do you balance the need for different content sources with the need for consistent quality? Is there a single best approach, or does the choice of a centralised, de-centralised or federated model depend on circumstances? Join us to discuss all of this and more.

- Localization and translation: creating and maintaining content
- Ensuring consistent training quality globally
- Creating a single source of reliable data from different systems
- Comparing centralised and federated delivery
- Ensuring support for deskless workers



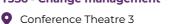
**Steve Renz** Global Director of Learning and Development BNI



Rvan Steer Group Director Digital People Solutions

#### 15:50 - 17:00

#### T3S6 - Change management



Today's speed of change demands excellent change management. This is particularly true for L&D. Our role has moved beyond providing content to understanding the business context, providing solutions to performance problems, and taking people on a journey that requires them to change their behaviours - sometimes fundamentally. It's a big challenge.



Chair: Brendan Rice Learning Innovation Senior Manager

#### Understanding change management's role in successful learning initiatives

As L&D moves from being a transactional provider of training to a strategic partner, change management becomes even more important. There's a general understanding of this in L&D, but too little clarity of both the general principles of change management and too few case studies of how to apply them in practice. This session aims to fix that.

We'll look at the importance of clear goals and communications, and of identifying and overcoming resistance. We'll also explore the best ways to ensure buy-in and effective adoption across the organisation, wherever possible fostering a supportive learning environment and empowering employees to be champions of change.

- Effective communication in L&D change management
- The sources of resistance to L&D and working with it
- Empowering employees as change champions
- Project management L&D's crucial, under-rated skill
- Key principles of change management,



Saskia van den Berg-Tromp Change Manager **Philips** 



Paul Ferguson Organisational Development Manager West College Scotland



Nicki Finnigan Director of Learning and Development St. James's Place Wealth Management

#### 15:50 - 17:00

#### 



Onference Theatre 4

Al is about a lot more than ChatGPT, and using it well requires real AI literacy, not iust superficial prompting skills. This session is key for those looking to deepen their understanding of Al's role in L&D, covering data fluency, critical thinking for Al outputs, and ethical considerations. This session aims to empower attendees to use AI responsibly and effectively in workplace learning.



Chair: Sheena D Whyatt Super Coach for Your **Business** 

#### Al literacy for L&D - moving beyond prompt engineering to solid understanding

Artificial Intelligence is no longer just a hyped hot topic. It's a revolutionary force changing the way industries function. For learning professionals, understanding AI is a necessity. But what does it mean to be AI literate in the context of L&D? Why is this literacy crucial for the future? What areas do we need to focus on? One thing you can be sure of: begin adept with Al in the future is about a lot more than knowing how to use ChatGPT.

Stella Lee has been consulting in the learning technology space and developing digital literacies for over 20 years. Join her as she:

- Defines what it means to be Al-literate, not just Al-savvy
- Reveals why AI literacy is now an indispensable skill for L&D practitioners
- Introduces the comprehensive framework developed specifically for L&D
- Explores the seven key dimensions of Al literacy and associated competencies
- Discusses relevant use cases and applications



Stella Lee Director Paradox Learning

#### 15:50 - 17:00

#### T5S6 - EdTech funding



A new addition to Learning Technologies this year is an attempt to understand which innovators in the field of educational technology are getting funded, and why, and what this says about the health of EdTech in Europe and the US, and likely future trends.

#### Who's getting funded, and why? The state of learning technology start-up funding today

Have you ever wondered about the forces shaping the future of learning technologies? This session delves into the dynamic world of venture capital in the EdTech sector, exploring the key trends and investment patterns. We'll begin by examining the macro trends influencing the industry, setting the stage for a deeper understanding of the evolving landscape.

You'll gain insights into the US and EU research on EdTech investments. understanding where and why investment is heading. Discover the crucial balance between innovation and risk, exploring the high failure rates and the confidence levels in new ventures.

- EdTech macro trends
- Investor strategies in learning tech
- US & EU investment insights
- Balancing innovation and risk
- Forecasting edtech's next leap



Nic Newman Partner **Emerge Education** 

Director of Ventures

**Helen Gironi** 

**Ufi Ventures** 



#### 17:00 - 18:00

**Drinks and networking** 



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#### **Themes**

- AI, data and analytics
- Programme implementation
- Professional development
- Skills, talent and learning
- Future L&D





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# Conference themes



Skills, talent and learning

These sessions look at understanding the skills of your organisation to align talent and learning with business goals, putting L&D at the heart of the business.



AI, data and analytics

Showing impact is more important than ever for L&D, but it can't be done with activity metrics. On this track, we'll look at how to understand, interpret and report on data to work as part of the business.



Professional development

What are the key skills and attitudes to be successful today? How can you accelerate your career? And how can you stay curious during these demanding times?



Tools and technologies

Whether it's understanding how to create a learning eco system for a global enterprise or assessing which tools are useful, and which just hype, we've got you covered here.



Future L&D

In the middle of change, how do you set your learning strategy? How should L&D departments run? This is all about helping you set your long-term strategy.



Learning experience design

Design in learning has come a long way, from focusing on content to putting the learner experience first and optimising it for personal and organisational impact. Find out how in these sessions.



Programme implementation

Learn from case studies and hard-won advice from people who have been there and done it. These sessions will help you avoid common pitfalls and steer your way to success.

## Payment and cancellations

Payment can be made by credit card or on receipt of an invoice. Full payment is required before the conference.

We regret that we cannot accept any cancellations after 29 March 2024, but a substitute delegate can be nominated by emailing **info@learningtechnologies.co.uk** or call **+44 (0) 20 8092 6791** 



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Sponge	H40
Stornaway.io	A35
StoryTagger	D68
Stratbeans Learning Solutions	F35
Studytube BV	D30
Sustainability Unlocked	E40
SYNTHESIA	C30
Talaera	A22
TechSmith	A38 M10
Tesseract Learning Pvt Ltd TestReach	E01
The Access Group	A65
The Virtual Labs	D55
Think Learning	J10
THINQI	L40
Thirst	K22
Thought Industries	H55
Thrive	H20
Titus Learning	M70
Totara	A62
Training Orchestra	E15
Transperfect	G01
UDEMY	K10
United Language Group	J02
Upside Learning Solutions	M15
Valamis	H30
Veed.io	A30
Video Arts	N22
Virti	G50
Vistatec	E54
Voiseed	LP20
Vyond	G25
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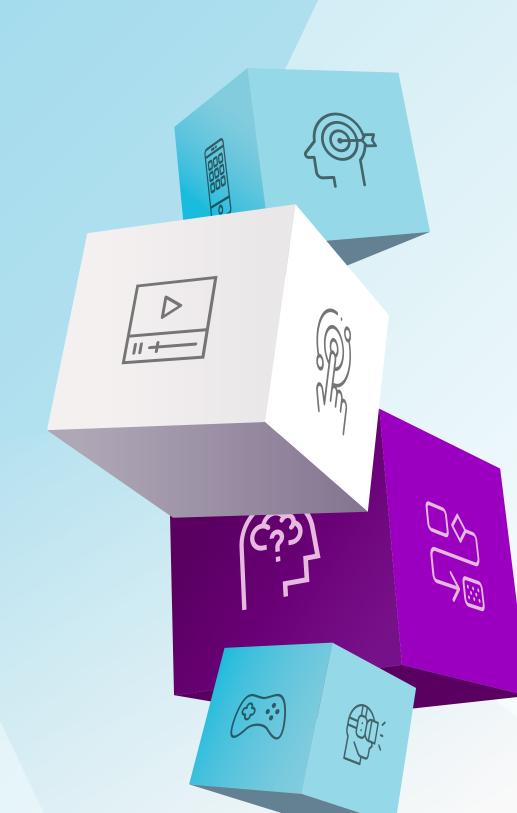








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