

# DIANA

The Defence Innovation Accelerator for the North Atlantic

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# DEFENCE & SECURITY THE GAP

**Insecurity** is driven by **complex**, inter-related, inter-connected **global challenges** (e.g., environmental change, pandemic, resource scarcity, economic instability, hostile threats from state and non-state actors)

Understanding and tackling these challenges requires world-leading science and technology



# DEFENCE & SECURITY THE GAP

There are obstacles in engaging innovators to solve defence challenges:

- Defence is viewed as inaccessible and complex
- Innovators are unsure of where to start and who can help



- Government rules and regulations are viewed as cumbersome
- Difficulties in accessing end-user customers to better understand their problems and receive feedback

- Innovators ignore or are frustrated by the defence and security market
- Start-up companies lose interest as commercial revenue streams take off
- Defence loses access to the talent of innovation community
- Innovators lose valuable market opportunities within defence



### **PURPOSE** OF DIANA



**DIANA** is the **Defence Innovation Accelerator for the North Atlantic**, a NATO organisation with a mission to locate and accelerate **dual-use innovation** across the Alliance.

DIANA provides technology developers with the resources, networks and expertise to address critical defence and security challenges, to create a more **peaceful** and **resilient** future.





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55.881

### BUILDING BLOCKS OF DIANA

Hafeez

"I'm starting a startup that helps other startups start up."



# DIANA is building a resilient **Allied innovation ecosystem** that:

- Develops and adopts new technologies at the pace of relevance
- Fosters stronger innovation partnerships between government, industry and academia (triple-helix)
- Grows the network of innovation centres Alliance-wide
- Reduces the barriers to financing to create a sustainable innovation base



Adapted from Dr Phil Budden & Prof Fiona Murray: MIT's Stakeholder Framework for Building & Accelerating Innovation Ecosystems



### BUILDING BLOCKS OF DIANA

#### **Deep tech** (TRL 4-7) Ready for the next level

#### **Dual use** Civil innovation for defence capacity

#### Challenge based Not requirements based

Supporting the development of a resilient and wellfunded Allied defence innovation ecosystem.

**360° approach** Allied network with common goals **Diversity & accessibility** Attract a broad range of talent





# **PARTNERING** FOR INNOVATION

DIANA



**1300** applications across three challenges

# VALIDATING THE NEED DIANA'S PILOT YEAR







**100 000** funding, plus guidance and more



**200+** sites across Alliance



**44** innovator agreements



**1700** mentor & expert applications

DIANA provides the guidance, support and networks to enable innovators to address defence and security challenges across the Alliance.



# PRIORITIES



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### **PRIORITIES** TO CHALLENGES





# **CHALLENGES** DIANA'S PILOT YEAR





# Sensing & Surveillance

Sensing the coastal undersea environment

#### **Energy Resilience**

Harnessing microgrid technologies for disaster and conflict recovery



#### Secure Information Sharing

Developing reliable and secure technologies



# DIANA'S NETWORK ACCELERATORS

#### Explore the interactive map at **diana.nato.int**





# DIANA'S NETWORK TEST CENTRES

#### Explore the interactive map at **diana.nato.int**





### 2023 NATO DIANA Cohort

The program currently accelerates 44 companies from across NATO nations, developing dual use, deep tech solutions tackling three critical challenge areas

1	Energy Resilience
(•)	AquaGen
	GaltTec
	Goldilock
+	IceWind
	IONATE
	Kitepower
$(\cdot)$	McGuire Aero Propulsion
	Ore Energy
C	Spacelis
$(\cdot)$	Texavie
0	WPE R&D
3	Zelestium Technologies
<b>#</b>	Zepher Flight Labs



3 So	ensing and Surveillance
	Aquark Technologies
ŧ	aRoboticsCompany
ŧ	Dolphin Labs
•	dotOcean
0	Elwave
	Grayscale Al
	Lobster Robotics
(•)	Marine Thinking
ŧ	OWL
(+)	Phantom Photonics
(+)	Ping DSP
<b>#</b>	SEADAR
+	Skarv Technologies
،	Sotiria Technology
+	Water Linked



Learning from best practices and from the challenges and feedback we encounter on the way.

# WHAT COMES NEXT? PRIORITIES FOR FUTURE

CHALLENGES	5 challenges to be released in July 2024
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VENTURE NETWORK Creating the new venture network in (likely) summer 2024

ORGANIZATIONAL STAND-UP

Growing the organisation and its programming

**RAPID ADOPTION** 

Bringing innovative technologies into the hands of allies



# **CHALLENGE FORMULATION**



**Challenge 2024 Goal**: Align **Responsible Technology Development** and use of EDTs with Alliance's shared values with respect to norms and international law. Raise awareness of the Alliance's approach to responsible innovation and its Principles of Responsible Use with a focus on **Advancing Sustainability** for Defence & Security.



Combined personnel levels, including NATO International Civilians and Military positions.

# **DIANA STAFF** FUTURE PERSONNEL PLANS

#### DIANA Headquarters: London



50-70 (planned)

Current: 30-40

European Regional Hub: Tallinn



10-15 (planned)

Current: 1-2



North American Regional Office: Halifax



15-20 (planned)

Current: 0



"I know we didn't accomplish anything, but that's what meetings are for."



# **ENGAGEMENT OPPORTUNITIES**

DIANA serves as a "broker" to connect organisations (e.g. Gov, NATO bodies, industry) to a growing, vibrant network of innovators, investors, test centres, accelerators, stakeholders and end-users and facilitates collaborations via:

- DIANA Networking Forums: Innovator Workshops, Defense Days, Outreach Days
- Challenge Programme: Horizon scanning, strategic directions, proposal evaluation
- Accelerator Delivery Programme: Technical mentoring, TEVV grant advising
- **Commercial Team**: Venture capital connections, growth advice
- Rapid Adoption Services: Identifying national adoption opportunities
- Other: Joining the DIANA team



# **ENGAGEMENT OPPORTUNITIES**

### **Key Contacts:**

Accelerator programme: <a href="mailto:accelerator@diana.nato.int">accelerator@diana.nato.int</a>

Challenges: <a href="mailto:challenges@diana.nato.int">challenges@diana.nato.int</a>

Employment opportunities: <a href="mailto:recruitment@diana.nato.int">recruitment@diana.nato.int</a>

Events and invitations: <a href="mailto:events@diana.nato.int">events@diana.nato.int</a>

Press: press@diana.nato.int





# DIANA

Thank you

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