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Ministry of
Industries, Mines and Energy,
Republic of Namibia

NAMIBIA OIL & GAS CONFERENCE • TECHNICAL SESSION SIX • 20 AUGUST 2026

The Risk Class **No One Scores:**

*Community condition: the Orange Basin,
and the exposure hiding before FID.*

Mpumelelo Mpofu

Founder & Director • Ubuntu Bethu Compassion Capital Ltd.

Founder, Compassion Economics • SoHC® Originator

4th
Edition



Namibia

Oil and Gas Conference
and Exhibition

18 - 20 August 2026 | Mercure Hotel, Windhoek, Namibia

**From Decision to Dividend:
Making Namibia's Oil Work
for Namibians**

www.namibiaoilandgasconf.com

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Every risk in this room is scored.

RESERVOIR

DRILLING

HSE

EXECUTION

FISCAL

SUPPLY CHAIN

POLITICAL

CARBON

MARKET

EXCEPT ONE.

**The condition of the
human system
around the asset.**

IMPACT, NOT INTENT

Activity tells us what was done.

Impact tells us what happened.

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Three provinces. One blind spot.

MARIKANA

South Africa · 2012

COMPLIANT



Human system ruptures



Lives + enterprise value

CABO DELGADO

Mozambique · 2021

PROJECT READY



Human field destabilises



Force majeure

GRONINGEN

Netherlands

METICULOUS COMPLIANCE



Trust runs out



Field shut in

The compliance instruments were working. The risk that mattered was the one no instrument was built to see.

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Give community condition a rating.

FINANCIAL CONDITION

Credit rating

Independent · comparable · trackable

HUMAN / COMMUNITY CONDITION

Compassion Credit Unit (CCU®)

Independent · comparable · trackable

SoHC®

FIELD

CCU®

SCORE

CDF®

DIRECTION

DoP®

PERMANENCE

One result. Operator · Regulator · Community. Same instant. None sees it first.

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The investment test does not end at activity.

INVESTMENT

What arrived?

IMPACT

What changed?

INHERITANCE

What remains?

DoP asks whether gains endure — in people, and in the resources and infrastructure left with them.

Impact is the evidence. Inheritance is the test.

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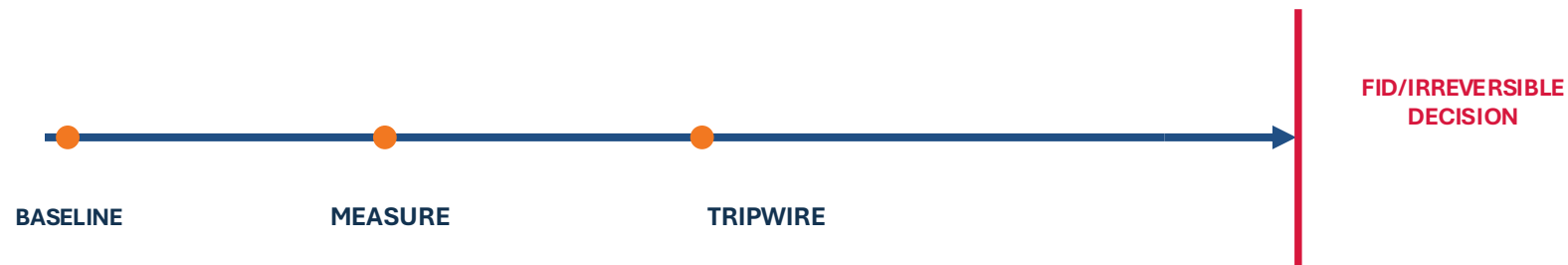
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A Pathfinder — before the irreversible decision.

One geography. One corridor. Establish the baseline while there is still time to change the decision.



An instrument honest enough to disprove itself.

The CCU[®] prices an exposure every Orange Basin operator currently carries — unpriced.

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We will count the barrels.

**Let us also count
what remains.**

Let us build one Pathfinder together.

Mpumelelo Mpofu — Founder & Director, Ubuntu Bethu Compassion Capital Ltd.

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