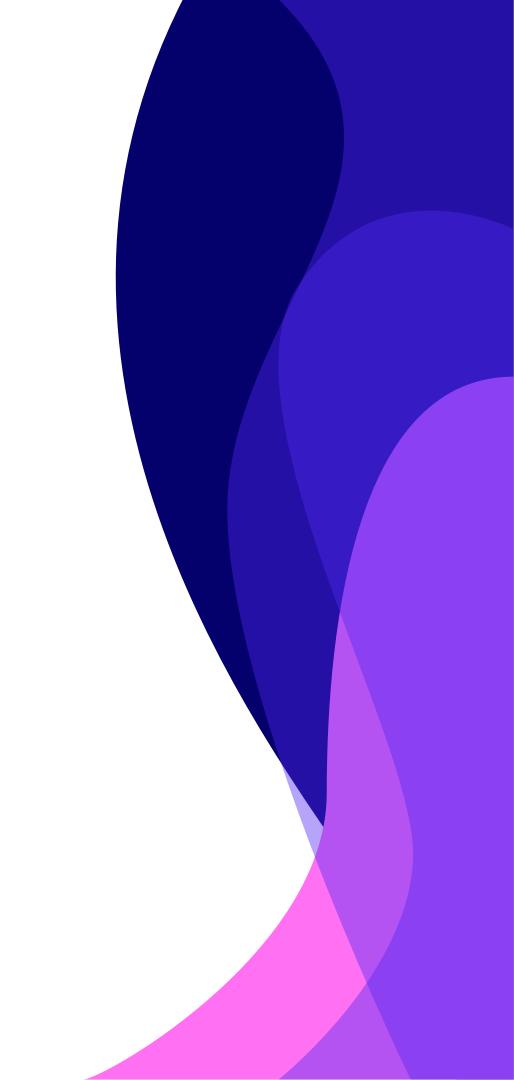


SUPERPOWERS

OF L&D & DEI

PARTNERSHIPS







TILO SEQUEIRA

Director L&OD, Talent Management & Engagement, APAC



MONA MALAKOOTI

Director Diversity, Equity & Inclusion, APAC









Discovery











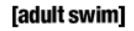














ÆUROSPORT















































































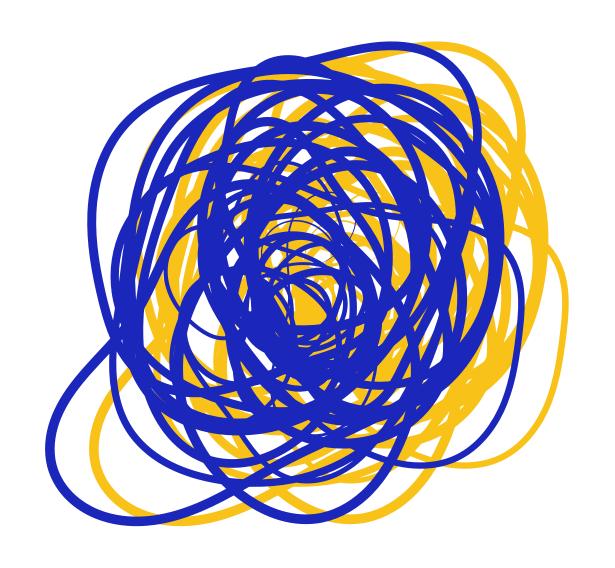










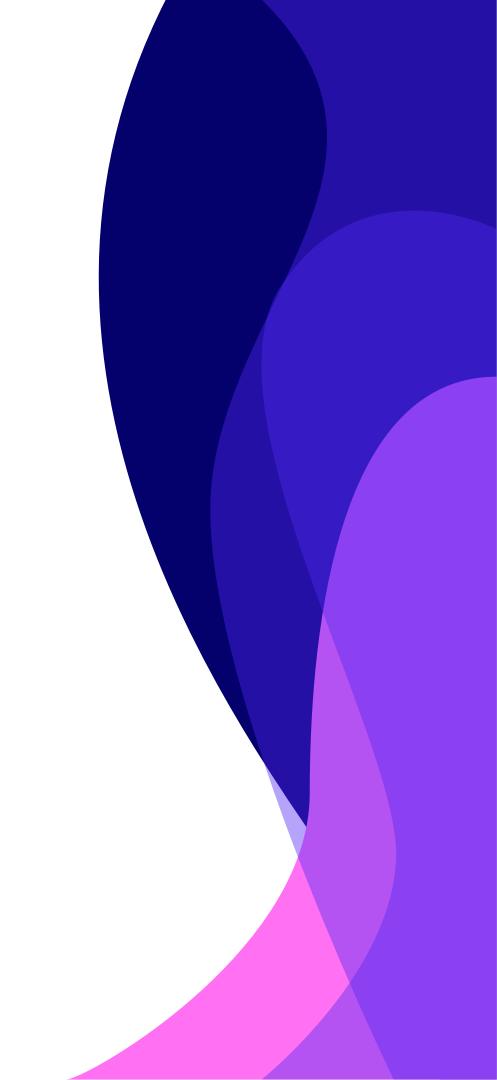


COMPLEX MATRIX ORGANIZATION

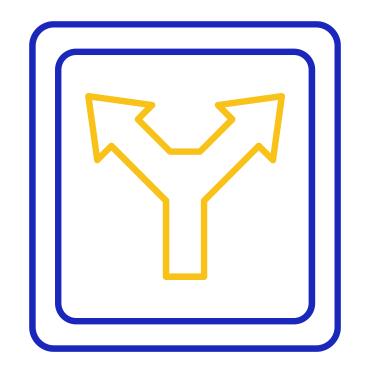
DEI & L&D

The Need for Collaboration

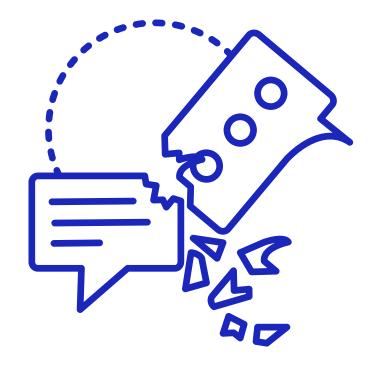




WHAT GETS IN THE WAY?



DIVERGENT EFFORTS



MISALIGNED COMMUNICATIONS

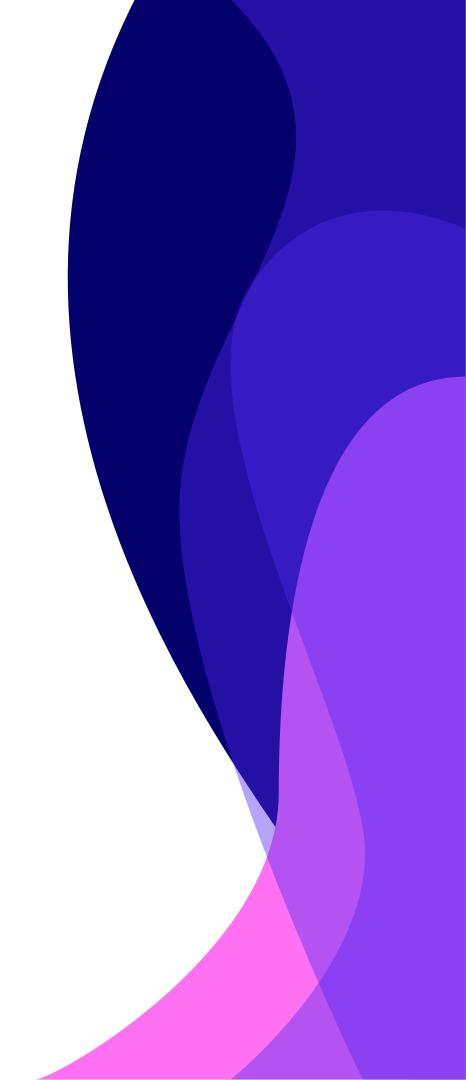




UNIFY
PERSPECTIVES

Leading as One for Stakeholder Buy In





LEADING AS ONE





- Drive combined annual needs analysis process to save time and effort
- Regular consultation + check ins to ensure what we are delivering is meeting the needs collected



COMBINED PLANNING

- Collaborative planning sessions across both teams
- Harmonized calendar coordination for every market



SHOW UP AS ONE VOICE

- Aligned communications to enhance employee engagement
- Aligning on each other's proposals to business leaders + presenting joint solutions and proposals

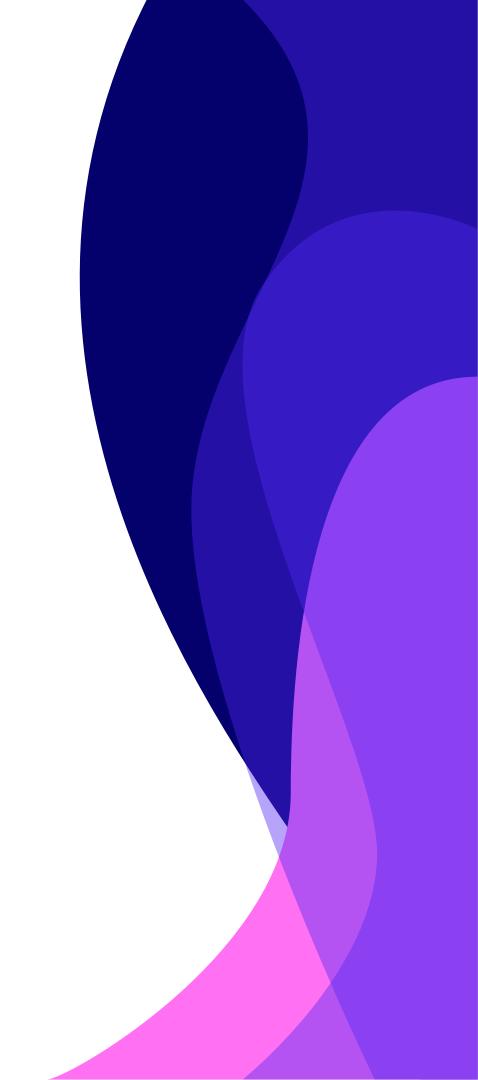




IGNITE POTENTIAL

Enabling Top Talent
Development







SHARPEN

Strategic Thinking

Through gaining business acumen and commercial know how





ELEVATE

Leadership Identity

Through self-awareness and considering your personal DEI Impact



ACCELERATE

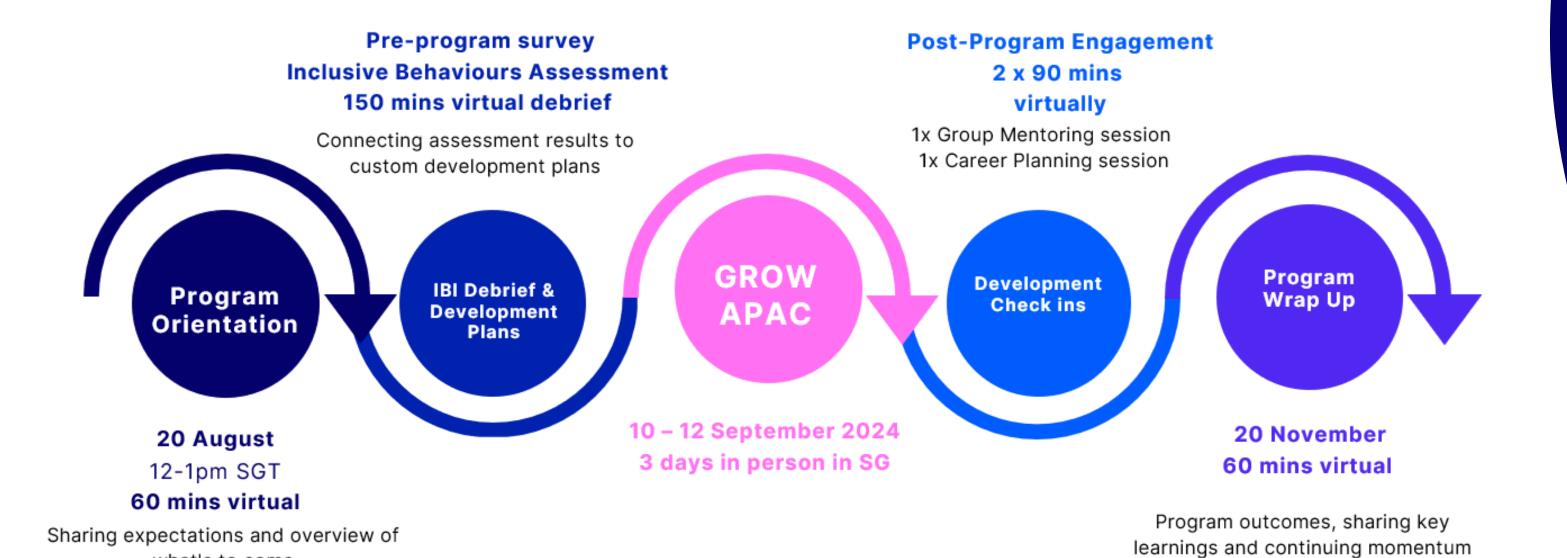
Career Growth

Through exposure to Senior Leadership mentoring on live business projects

Program Objectives



what's to come

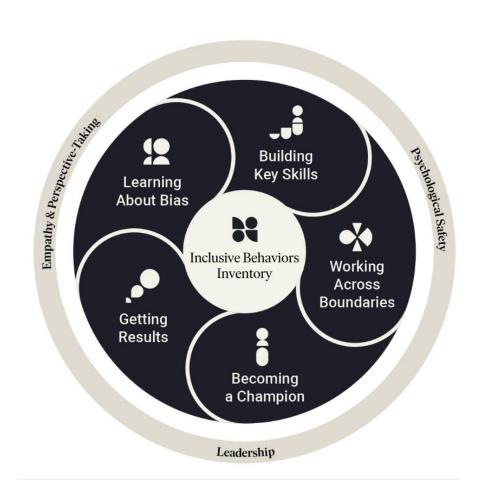


Program Structure

A Powerful Debrief







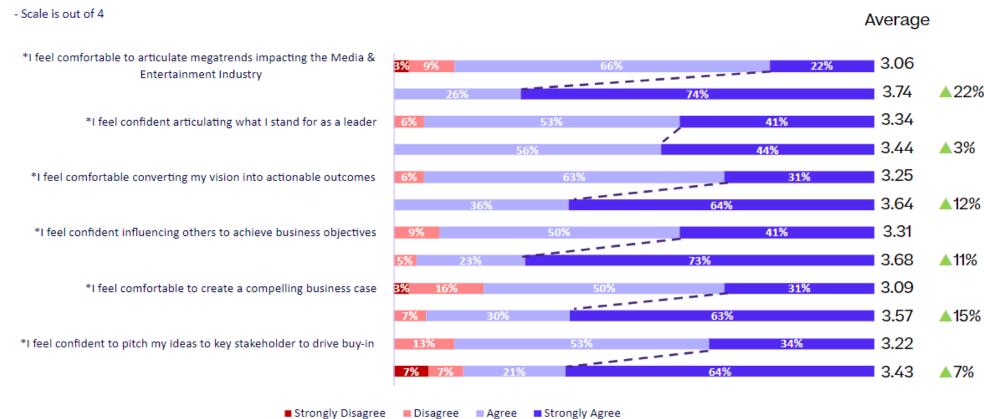
Development Zones

WBD Inclusive Leadership Model

Inclusive Behavior Inventory

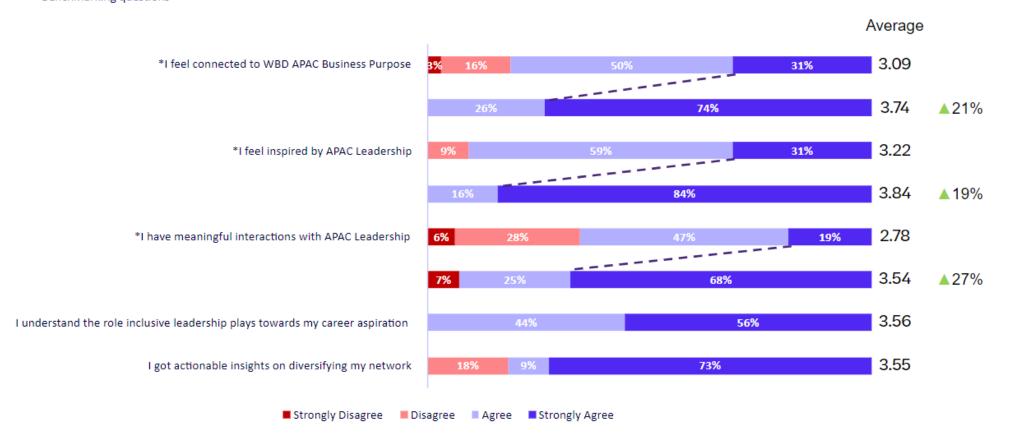
CONFIDENCE & COMFORT level

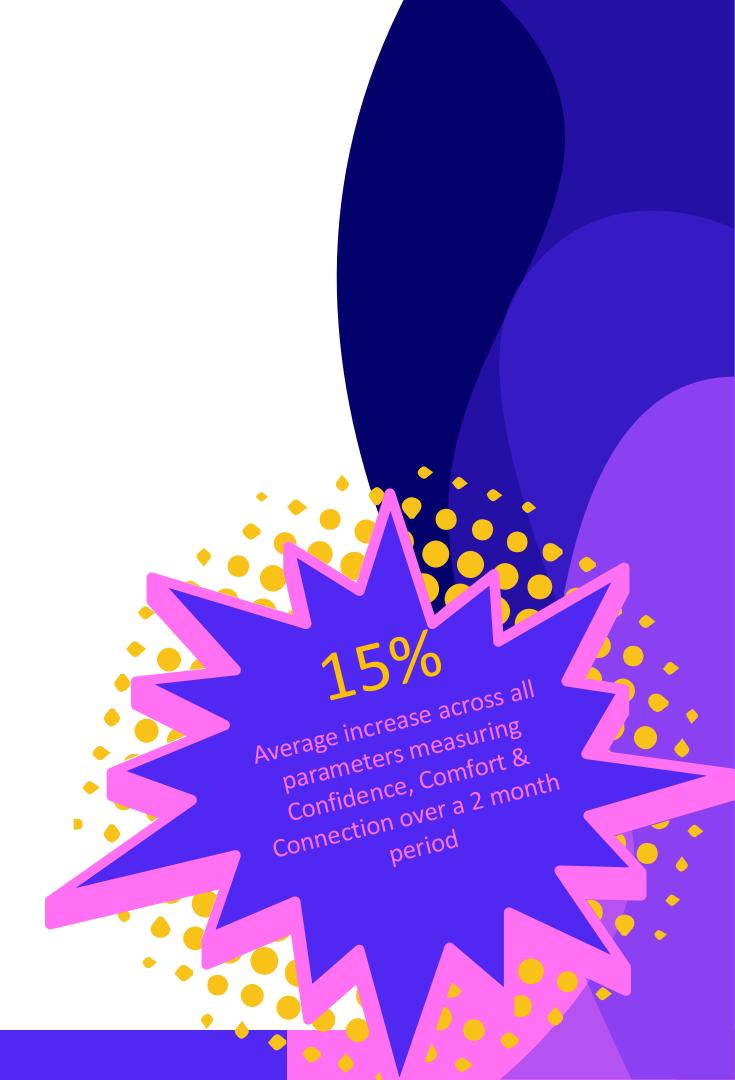
*Benchmarking questions - Pre & post measurement



CONNECTION level

*Benchmarking questions





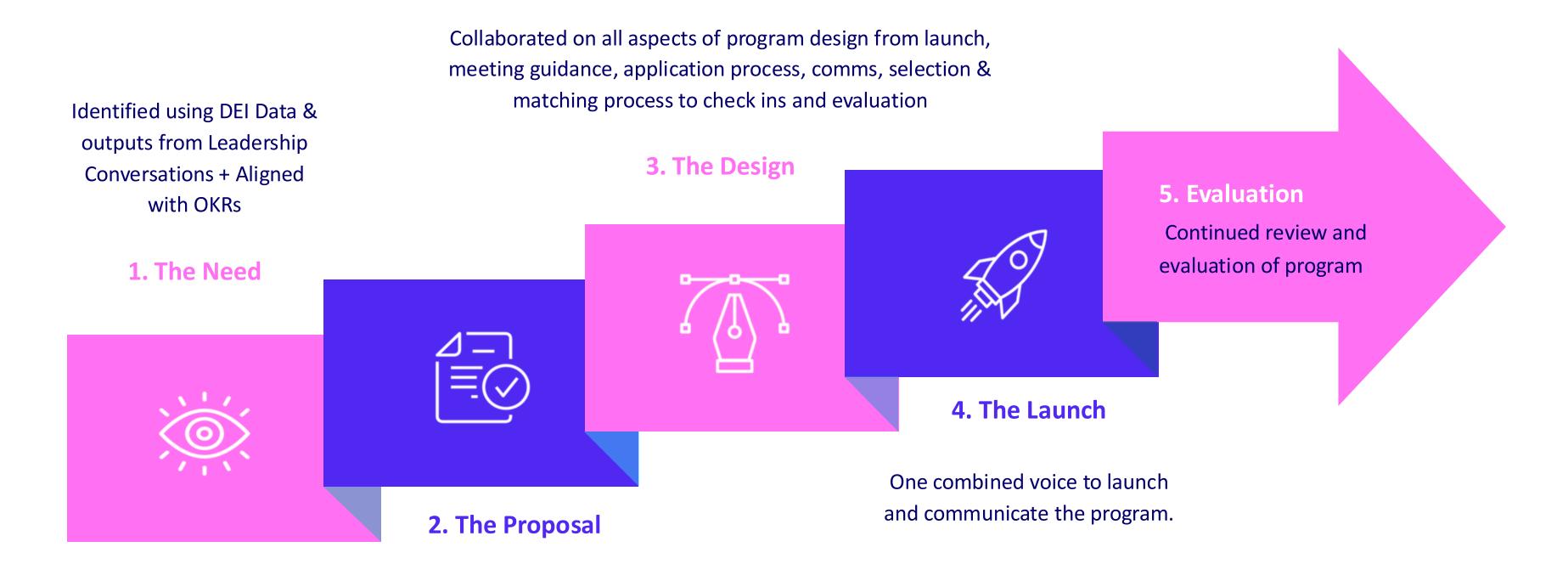


AMPLIFY VOICES

Empowering Under-Represented Groups



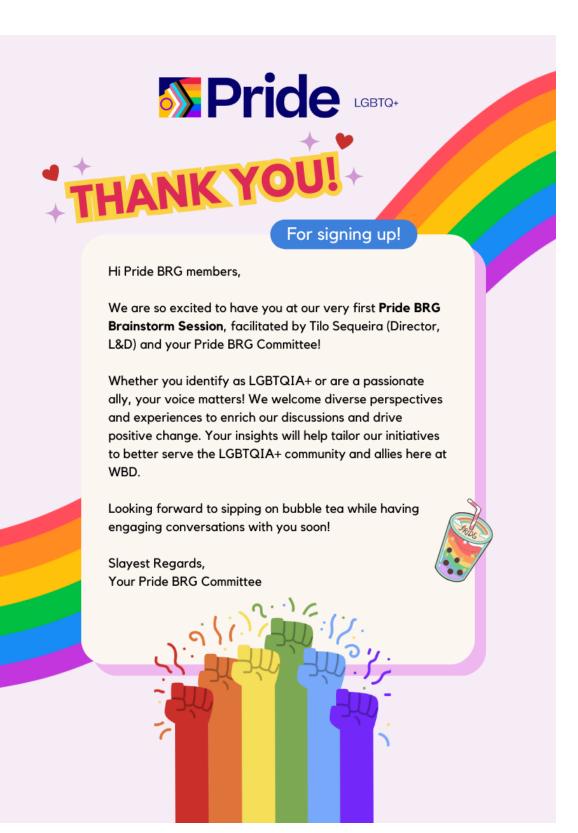
EMERGE- Sponsorship Program



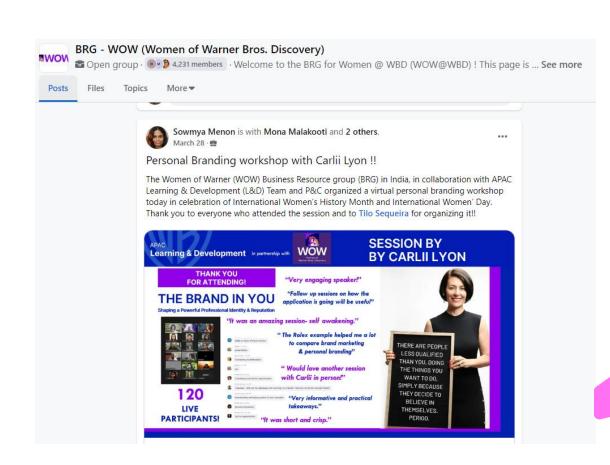
Combined efforts to engage and secure buy in from senior leadership



BRG COLLABORATIONS









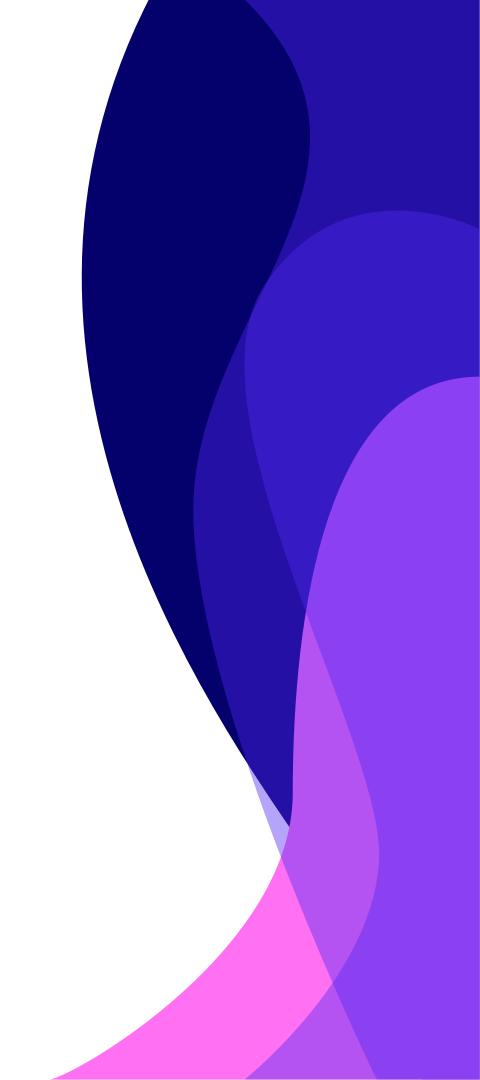




BUST BIAS

Cultivating Hiring Excellence





Pursuing Equity: Hiring Roadmap



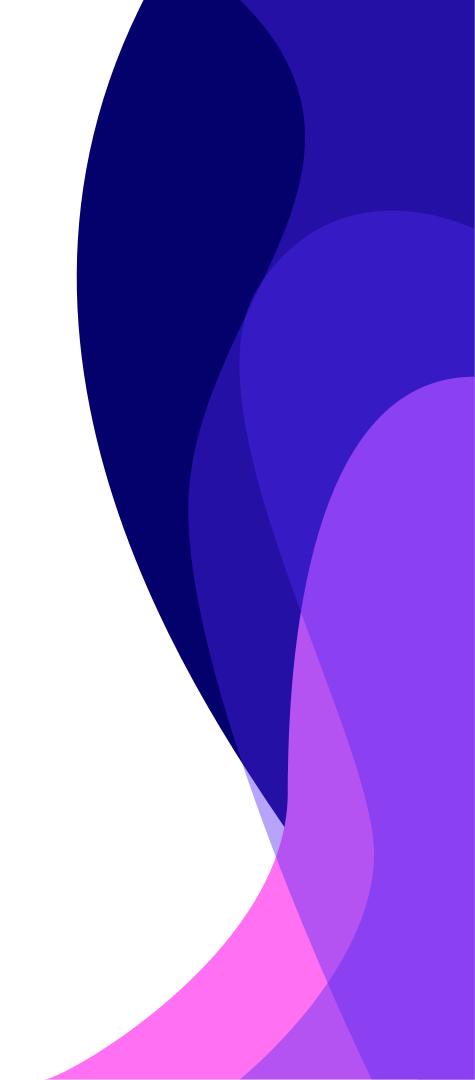
- Understanding bias and its impact on hiring
- Empowering hiring managers to embed conscious inclusion into recruitment and hiring processes
- Planting the seed for progress in challenging bias & championing inclusion in hiring
- Explore strategies for mitigating hiring bias.



TRANSFORM MINDSETS

Accelerating Culture
Change





MANAGEMENT DEVELOPMENT CONTENT



- Embedded Unconscious Bias across the programs e.g. in Feedback/Difficult conversations activities
- Focus on Trust & Psychological Safety aligned with our DEI philosophy + Inclusive Leadership Model/Behaviours
- The programs are offered in flexible formats globally and across APAC
- In 2025 we will work on reviewing the content for accessibility



TAKING A WHOLISTIC VIEW



LAUNCHING OUR
GUIDING PRINCIPLES



APAC LEADERSHIP
TEAM COACHING JOURNEY &
TEAM DEVELOPMENT INTERVENTIONS ACROSS
LOCAL LEADERSHIP TEAMS



MANAGEMENT DEVELOPMENT
IN 6 MARKETS
& IN LOCAL LANGUAGES



LAUNCHING BRG ACADEMY

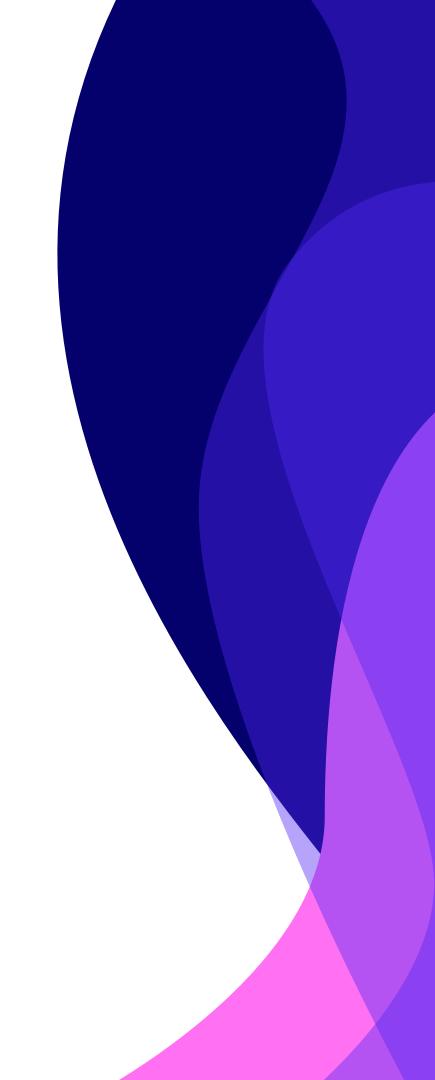




SET
COMMON OKRs

Be Aligned at the Top





EXAMPLE OF COMMON OKRS

GROW OKR (example)

O: Improve Retention & Engagement of Top Talent in APAC

KR 1: At least 60% of Top Talent Standouts in Band 6 must have a custom development plan by end of 2024

KR 2: Monitoring % internal moves (including promotions) in GROW participants 1 year after program completion

KR 3: At least 10% decrease in attrition of Top Talent identifying as female

DEI Learning- Hiring with Impact OKR (example)

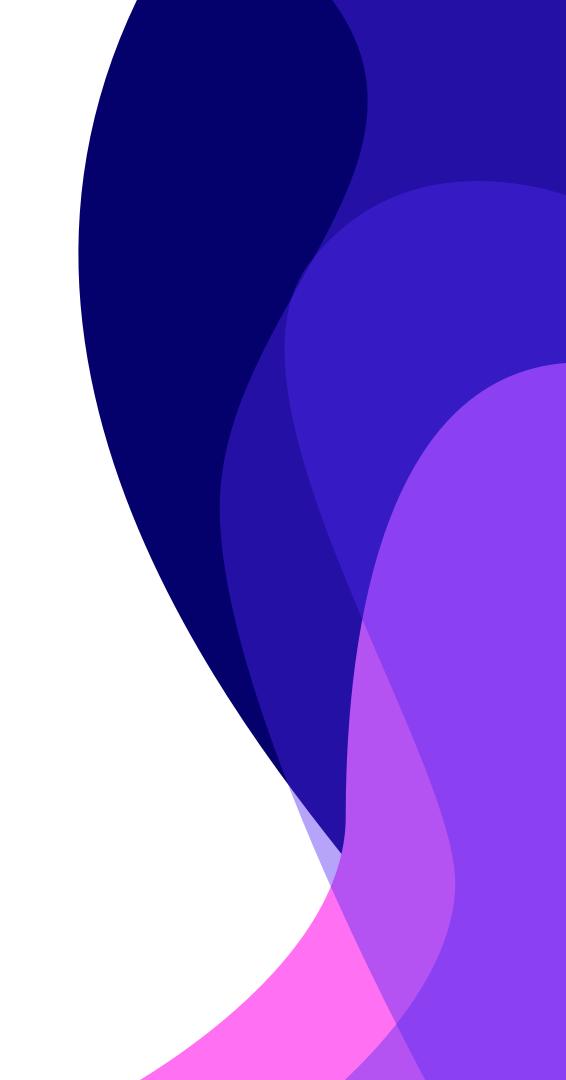
O: Launch Hiring with Impact in APAC

KR 1: 100% of Talent Acquisition team to complete train the trainer by end of 2024

KR 2: 100% of hiring managers to complete training prior to commencing recruitment by Q2 2025

KR 3: Increase the hiring of underrepresented groups by 20% by end of 2025





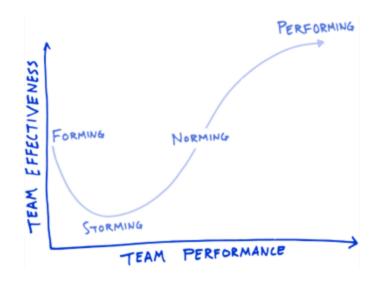


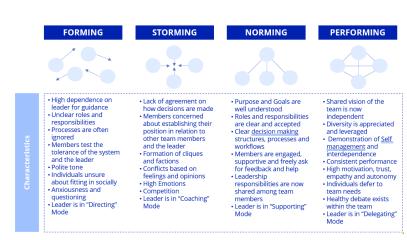
BE EACH OTHER'S ALLY

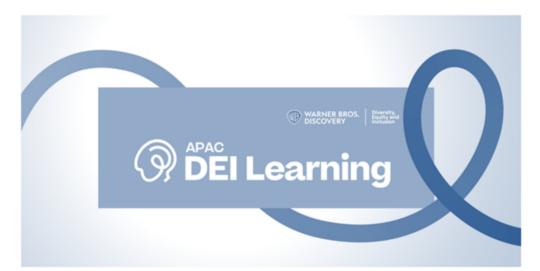
Proactively Seek
Opportunities to Collaborate



EXAMPLE OF ACTIVE COLLAB OPPS







Everyday Inclusion
Everyday Inclusion On Set
Hiring With Impact
Empowering Allies
Inclusive Conversations
Inclusive Leadership Journey

DEI LEARNING SUITE



'CROSS-SELLING'
OUR OFFERINGS

EADERSHIP TEAM DEVELOPMENT





SPEAK AS ONE

Be Stronger Together



