# The Power of Perception

Connecting with Talent on a Human Level

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## Employer Brand

How someone *feels* about a brand as an employer



## Maslow's Hierarchy of Needs

Self-actualization	Our highest sense of self
Esteem	Respect, recognition, praise
Belonging	Community, connectedness, inclusion
Safety & security	Financial security, health, home
Basic needs	Food, air, water, shelter, rest



### Maslow's Hierarchy of Needs

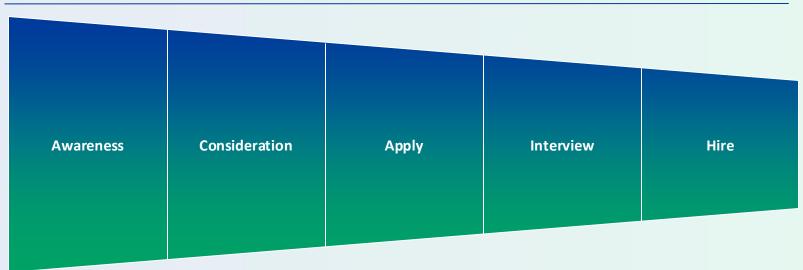
from the employee perspective

Self-actualization	Professional fulfillment and joy
Esteem	Recognition, pride, actioned feedback
Belonging	DE&I, psychological safety, community
Safety & security	Financial perks and health benefits
Basic needs	Work-life balance, trust, equitable pay



## Employer Branding throughout the hiring journey

**Employer Branding** 



**Foundational Question** 

## What do you want to be known for?

### Six pillars at the heart of an employer brand



### **Authentic storytelling**

Don't be afraid to showcase a little personality.



### **Invested leadership**

Demonstrate compassion from the top down.



### **Employee wellbeing**

Show employees that you care for them.



### **Employee voice**

Listen carefully to your people and engage with them.



### **Transparent DEI**

Support and celebrate employees of all backgrounds.



### Candidate care

Show applicants how and why you care about their experience



## Authentic Storytelling

Don't be afraid to show a little personality.



### Candidates care about your content.



of job seekers **research a company** before deciding to apply<sup>1</sup>.



active job seekers are likely to apply to a job if the employer actively manages its employer brand<sup>2</sup>.



## Employee Value Proposition (EVP)

The *promise* you make to your employees



## Invested Leadership

Demonstrate interest and compassion from the top down.



Leaders lead by example and by pointing the way



Best-in-class employer brands have leaders who:

Listen to employee feedback and take action Are voices for employees from all backgrounds Create and offer psychologically safe spaces Own mistakes and correct with humility Are unafraid to evolve programs and processes Believe in transparent communication



# Employee Wellbeing

Show employees they're cared for as workers and humans.



### What influences work wellbeing?

These drivers explain why people feel the way they feel



### Achievement

How accomplished people feel at work



### Appreciation

How valued people feel by their coworkers



### Belonging

How connected people feel to their coworkers



### Compensation

How fairly people feel they are paid



### Energy

How energized people feel by their work tasks



### Flexibility

How people feel about their work schedule and location



### Inclusion

How inclusive and respectful people feel their workplace

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### Learning

How much learning occurs at work



### Management

How much people feel their manager helps them succeed



### Support

How supported people feel by their coworkers

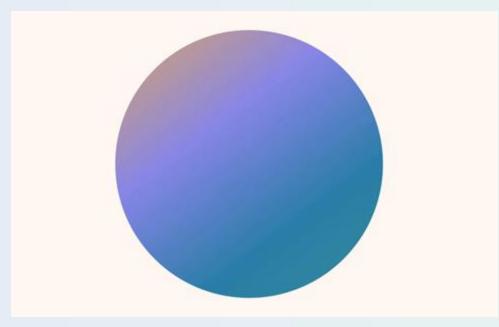


### Trust

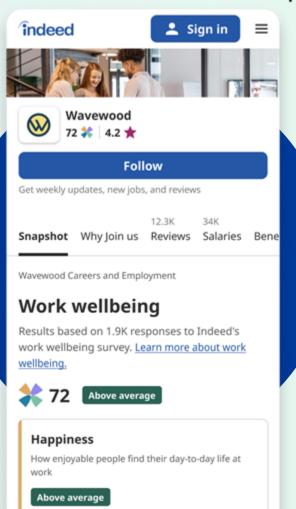
How much people feel they can trust people in their company







We aim to guide job seekers to companies where they can thrive, and help employers build work cultures that attract, nurture, and retain talent.





### Wellbeing affects the bottom line

Companies with higher levels of employee wellbeing outperform the stock market.





**Employee Wellbeing and Firm** Performance in the USA; Prepared by Behavioural Data Lab for Indeed. 2023





# Employee Voice

Listen carefully to your people and engage with them.



### Reviews validate the story you tell.

### **Employee Reviews**

Both positive and negative reviews paint an authentic picture of the lived experiences of employees.

Brand Promise

### **Brand Story**

The compelling narrative that demonstrates how the company shows up for its people and the world.



## Reviews will uncover culture gaps. Responses can help make things better — or worse



of employees/job seekers are likely to research company reviews and ratings when deciding where to apply for a job.



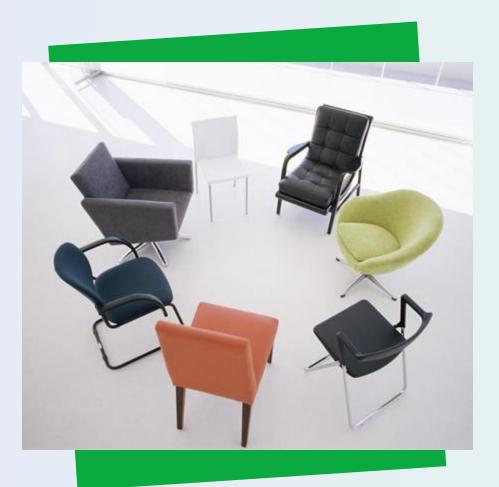
of employees/job seekers agree their perception of a company improves after seeing an employer respond to a review.



## Transparent DEI

Support and celebrate employees of all backgrounds.





### Showcase your commitment to letting everyone have a voice

- Employee resource groups
- Learning programs
- Diversity committees
- Inclusion gatherings
- Internal surveys
- Third-party tools



### Paint a colorful picture of the ways in which you care for all of your employees

- Commitment to inclusion
- Testimonials
- Employee videos
- Leadership sponsors
- Cultural celebrations





### Candidate Care

Show applicants how and why you care about their experience.

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You'll reject more people than you'll offer. Protect your brand with a transparent candidate experience.



Candidates can leave an interview review regardless of offer.



### Recap: Six pillars of employer branding



### **Authentic storytelling**

Highlight your strengths in your messaging while remaining truthful.



### **Employee voice**

Value your employees' experience since it's intrinsic to your employer brand.



### **Invested leadership**

Leaders need to help define priorities and values and be examples of them.



### **Transparent DEI**

Support and celebrate employees of all background and welcome diverse perspective.



### **Employee wellbeing**

Focus on work wellbeing to power your branding and your bottom line.



### Candidate care

Be upfront with candidates about the hiring process.

**Parting Thought** 

# When employer brands are designed with humanity, top talent will come, they will stay, and your business will flourish.