The Future Workforce: Succession planning through early career talent



#### LYDIA BENGE CLOETER

Solution Partner, Crew Turnberry Solutions

#### **MY OWN JOURNEY**

#### **DECEMBER 2014**

Moved into role helping build Crew – recruiting, training, support

#### **JUNE 2013**

- Attended Crew new associate foundational training
- Started work as technology project analyst consultant at Target
- Leaned heavily on manager and mentor to figure out what the heck was going on

#### JANUARY 2018

Took new role helping our clients architect early career solutions



Realized we have a tremendous opportunity to leverage early career talent in succession planning and leveling up entire teams

#### **RETIREMENT CLIFF: NOW**

4 million retiring annually through 2027

Unlocking the potential of early career talent: an investment, yes, but an extremely high ROI

### ESTABLISHING YOUR OWN EARLY CAREER CULTURE

Be intentional about carving out space for early career talent

#### Think differently about resumes

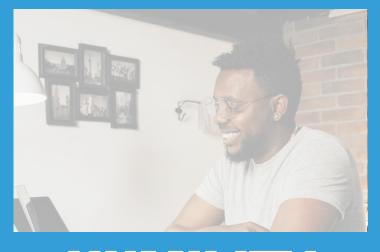




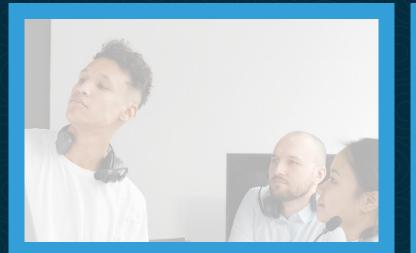
## determine WHEN AND WHERE

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## HUMILITY







## ENTHUSIASM

# CONTEXT& MENTORSHIP

### CONCLUSION

Be intentional about when and where you can engage with junior talent (go on, give them a chance!)

Embrace humility, curiosity, and enthusiasm over resume

Provide context for their work









#### **in LYDIA BENGE CLOETER** Solution Partner, Crew Turnberry Solutions









