

Marketing Mindset in L&D

Sonali Goel Sr. Director, Talent & Development Macmillan Publishers





Objectives



Define

- O What?
- o Why?
- o When?
- o How?
- O Now What?



What' a 'Marketing Mindset'?

Marketing is the activity, set of institutions, and processes for <u>creating</u>, <u>communicating</u>, <u>delivering</u>, and <u>exchanging</u> offerings that have <u>value for customers</u>, clients, partners, and society at large.

American Marketing Association (Approved 2017)

Marketing Mindset is a mindset that puts your **customers first** and foremost. It's about understanding their needs, wants, and motivations in order to create an engaging experience that is tailored to their needs.

Muhammed Hussain, CEO, Boundless Technologies

What else can we make and sell?



What else can we do for our customers?





Why Should I Care?

The Shifting Source of Competitive Advantage

WHAT ELSE CAN WE MAKE AND SELL?

WHAT ELSE CAN WE DO FOR OUR CUSTOMERS?

UPSTREAM ACTIVITIES				DOWNSTREAM ACTIVITIES		
Sourcing	Production	Logistics	Innovation	Shaping Customer Perception	Innovation	Building Accumulative Advantage
Contract with lowest-cost suppliers	Reduce costs/ maximize scale and throughput	Optimize supply-chain and distribution efficiency	Build better products	Define competitive set Change purchase criteria Build trust	Tailor offering to consumption circumstances Reduce customer costs and risks	Harness network effects Accrue and deploy customer data

FIXED COSTS, CUSTOMER VALUE, AND COMPETITIVE ADVANTAGE ARE MOVING DOWNSTREAM

•"When Marketing is Strategy", HBR Article by Niraj Dawar, 2013





Why Should I care?

- Customer engagement
- Lead generation
- Conversion optimization
- Brand awareness & loyalty
- Credibility
- Competitive advantage
- Thrive vs. survive



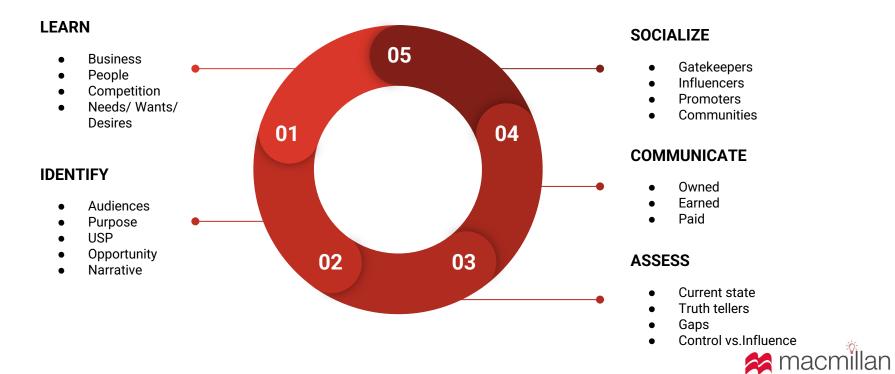






*

How Do I Do This?



talent & development



Now What?



- Start with strengths
- Focus on ONE goal at a time
- Embrace strategic patience

