



Supported By

CCRO NETWORK

CORPORATE CHIEF RESILIENCE OFFICERS

SENDAI FRAMEWORK

FOR DISASTER RISK REDUCTION 2015-2030

Resilience World Nexus Summit

PROGRAMME BROCHURE

6-7 October 2026
Church House Westminster,
London, United Kingdom

rwnsummit.com



Engineering Resilience for **Performance,** **Protection,** and **Growth**

Today's leaders don't manage resilience - they engineer it.

The RWN Summit brings together the C-suite to turn resilience into a bankable asset that powers performance and long-term value.

Organisational Resilience: Threats and Opportunities



Past crises teach - but they can also mislead.

This track examines emerging risks and opportunities across geopolitics, climate, supply chains, and technology - helping leaders turn foresight into actionable resilience.

Resilient Living, Building Resilient Societies



True societal resilience emerges where business, community, and individual strength converge.

This track explores how organisations can help build resilient communities - from frontier towns to future megacities - tackling the challenges of conflict, climate, and rapid change through innovation and shared responsibility.

Adaptation, Governance and Regulatory Challenges



Regulation is redefining resilience.

From CSRD to TCFD, this track shows how leading organisations are turning compliance into strategy – integrating adaptation planning to boost performance, disclosure, and reputation.



The Premier Resilience Summit

In a world of conflict, volatility, and rapid disruption, resilience is no longer optional—it is a core business advantage.

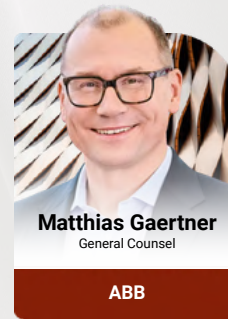
The Resilience World Nexus (RWN) Summit brings together C-suite leaders to turn uncertainty into strategy. This is where decision-makers meet peers, learn directly from global experts, and gain practical tools to protect value and drive performance.

Get access to high-level discussions, applied masterclasses, and curated networking designed to translate insight into action.

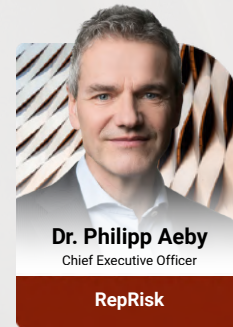
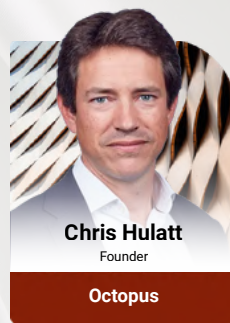
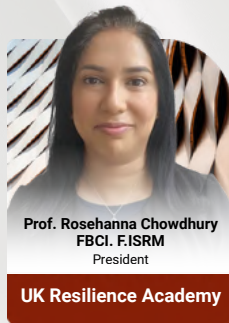
If resilience isn't embedded in your strategy yet, the cost of delay is already rising.

Key Speakers

Headline and Opening Speakers



Plenary Speakers



Speakers



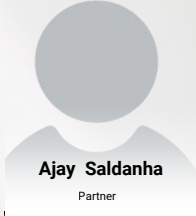
Cedrick Moriggi
Chief Resilience Officer

GroupResilience



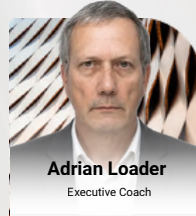
Dr. Abhilash Panda
Deputy Chief Intergovernmental
Processes, Interagency Cooperation
and Partnership Branch

UNDRR



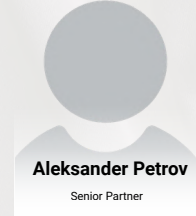
Ajay Saldanha
Partner

Rediff LLP



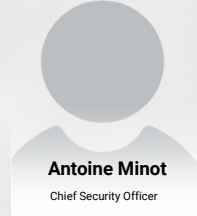
Adrian Loader
Executive Coach

Adrian Loader Limited



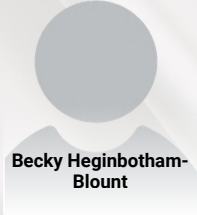
Aleksander Petrov
Senior Partner

McKinsey & Company



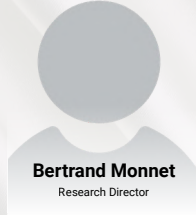
Antoine Minot
Chief Security Officer

Novo Nordisk



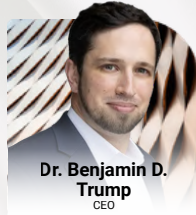
**Becky Heginbotham-
Blount**

Suffolk Resilience
Forum



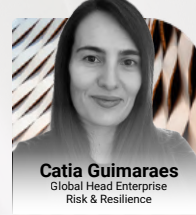
Bertrand Monnet
Research Director

EDHEC Business School



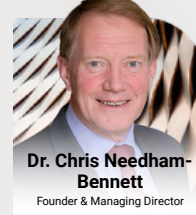
**Dr. Benjamin D.
Trump**
CEO

Dara Systems, LLC



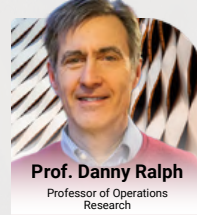
Catia Guimaraes
Global Head Enterprise
Risk & Resilience

Hyatt



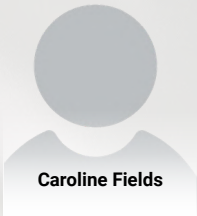
**Dr. Chris Needham-
Bennett**
Founder & Managing Director

Needhams 1834

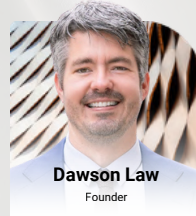


Prof. Danny Ralph
Professor of Operations
Research

Cambridge Judge
Business School

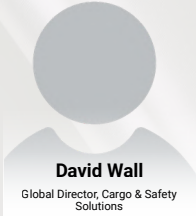


Caroline Fields



Dawson Law
Founder

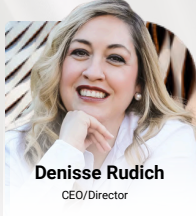
Conseil Global Advisors



David Wall

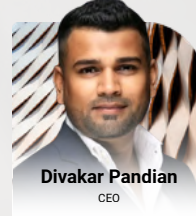
Global Director, Cargo & Safety
Solutions

International Air Transport
Association (IATA)



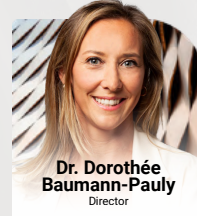
Denisse Rudich
CEO/Director

Rudich Advisory/ G7 and
G20 Research Group (LDN)



Divakar Pandian
CEO

ResilienceNext



**Dr. Dorothee
Baumann-Pauly**
Director

Geneva Center for Business
and Human Rights

Speakers



Duncan Manning

VP Corporate Security

Shell



Elizabeth Bullock

Prammavox



Fariz Jafarov

Executive Director

Center for Analysis and
Coordination of the Fourth
Industrial Revolution



Gautier Porot

Global Crisis Management
Practice Leader

International SOS



Dr. Gianluca Pescaroli

Professor in Operational
Continuity

University College of
London (UCL)



Glenn Wilkinson

CEO

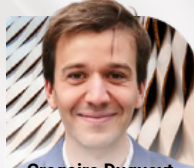
Agger Labs



Gordon Bedford

Chief Safety, Security, Health
& Environment Officer

F Hoffman-La Roche AG
(Roche)



Gregoire Dugueyrt

Chief Transformation and
Risk Officer

Group Resilience



Guy Gryspeerdt

Vice President, Global Operational
Resilience, Integrated Risk
Management & Strategic Operations

Honeywell



Dr. Igor Linkov

President

International Association for
Resilience Analysis (IARA)



Jason Swettenham

Honorary Professor Department
of Criminology

The University of
Manchester



Jay Oberai

Founder

Synergy Quantum



Dr. Jean-Marc Rickli

Head of Global and
Emerging Risks

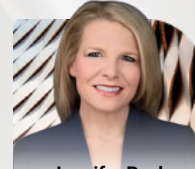
Geneva Centre for
Security Policy



Jean-Philippe Verdier

Founding Partner

Verdier & Co



Jennifer Pack

VP Global Risk
Management

Hyatt



John Chase

Partner

Alisca



Jonathan Rake

CEO Risk Data Solution

Swiss Re



Joshua Haecker

General Manager,
Geopolitical Risk

Dow Jones

Speakers



Keith Carr

Executive Vice President

Kanadevia Inova



Kevin Duncan

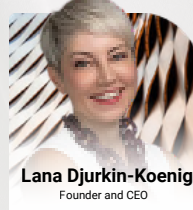
Owner

Expert Advice



Konstantinos Stergiopoulos

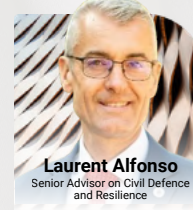
Nestlé



Lana Djurkin-Koenig

Founder and CEO

Young Security Professionals Academy (YSPA)



Laurent Alfonso

Senior Advisor on Civil Defence and Resilience

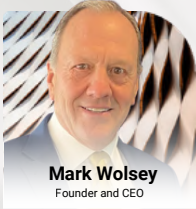
Sopra Steria Group



Marc Vink

Group Head of HSE & Security

ABB



Mark Wolsey

Founder and CEO

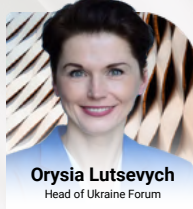
Convergent Risk



Milos Miric

Group Head of People

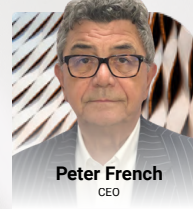
Holcim



Orysia Lutsevych

Head of Ukraine Forum

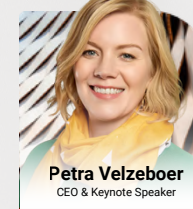
Chatham House



Peter French

CEO

SSR Personnel



Petra Velzeboer

CEO & Keynote Speaker

Petra Velzeboer LTD



Prof. Philip Ward

Professor of Global Water Risk Dynamics

VU University Amsterdam



Rachel Briggs

CEO

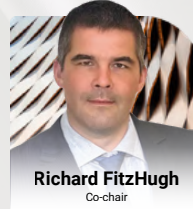
The Clarity Factory



Raj Samani

SVP, Chief Scientist

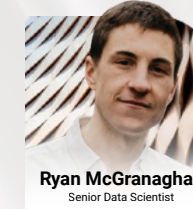
Rapid7



Richard FitzHugh

Co-chair

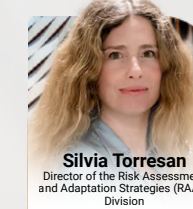
UNDRR Corporate Chief Resilience Officers Network



Ryan McGranaghan

Senior Data Scientist

NASA Jet Propulsion Laboratory



Silvia Torresan

Director of the Risk Assessment and Adaptation Strategies (RAAS) Division

CMCC Foundation



Simon Morris

Head of Analytics

Argus Media Group

Speakers



Sophie de Ferranti
Partner, Cybersecurity, AI and
Defence Tech

True Search



Stephen O'Donnell
Independent Non-Executive
Director

Multiple Companies



**Thomas Eymond-
Laritz**
Founder and CEO

Highgate



Thomas Rose
Special Advisor

Trafigura



Yasmine Sabri
Associate Professor in Supply
Chain Management

UK SCALE Centre,
Loughborough University

Programme Overview

Day 1, Tuesday | 06 October 2026

Schedule	Track 1: Organisational Resilience: Threats and Opportunities	Track 2: Resilient Living. Building Resilient Societies	Track 3: Adaptation, Governance and Regulatory Challenges
Opening Plenary	<p>The Rise of Resilience In the past 30 years, resilience has evolved from a technical function within an organisation, to an essential cornerstone of any functioning organisation. Increasingly integrated within strategic execution, resilience today is not just about protecting people, assets, operations - but an essential and embedded element in the development of an organisation's reputation and bottom line. How did this transformation happen? And what developments are happening today and in the near future as the importance of resilience is recognised by investors, customers, and the wider community?</p>		
Morning Sessions	<p>Artificial Intelligence: Friend, Foe, Frenemy or Something else?</p>	<p>People and Communities: Strengthening Societal Resilience as a Sum of the Resilience of its People</p>	<p>Is ESG the Real Driver for Better Resilience?</p> <p>How to be sure you are Good Enough at Resilience?</p>
Afternoon Sessions	<p>Locking in Resilience with Blockchain Solution: Real World Applications</p> <p>NextGen Cyberthreats: From Quantum Unlocking State Nexus and Vishing: Are We Ready?</p> <p>Future Proofing your Organisation, the Next Generation of Risk & Resilience Tools</p> <p>Disease Watch: From Avian Flu to Novel Haemorrhagic Viruses: Outlook and Preparation</p>	<p>From Model Village to Megacities of the Future: Engineering in Resilience</p> <p>Vulnerable Frontiers: Innovative Ideas for Cost Effective Resilience in Challenging Environments</p> <p>How Organisations can Work Together with Insurance to Improve Resilience and still Own the Risk?</p>	<p>CSRD, TCFD, TNFD, EUT and ISSB - Resilience in the Alphabet Soup of Regulatory Disclosures</p> <p>Climate Events: Leveraging Insights to Manage Future Risks</p> <p>Measuring Resilience: Leading and Lagging Indicators for Better Performance</p>
Closing Plenary	<p>Resilient Supplier Networks: Raising the Game All customers are juggling the competing requirements of supply chain cost, resilience, and sustainability. As many organisations have found out, any fragility in the supply chain is most likely to be exposed during the stress of a crisis manifestation. This plenary focuses on work conducted to look at how this trilemma can be resolved to ensure that resilience is not compromised by an over-focus on cost, and sustainable practices are in place to balance these competing needs.</p>		

Programme Overview

Day 2, Wednesday | 07 October 2026

Schedule	Track 1: Organisational Resilience: Threats and Opportunities	Track 2: Resilient Living. Building Resilient Societies	Track 3: Adaptation, Governance and Regulatory Challenges
Opening Plenary	<p>Geopolitical review: Ensuring readiness for geopolitical uncertainty today and tomorrow In a climate of interstate conflict, bipartisanship and resource competition, new lines are being drawn to ensure that countries and businesses are able to withstand unpredictable shocks. In this plenary session, we review the challenges of the geopolitical environment today and look ahead to the preparation and adaptation required to predict and prepare for the events of tomorrow.</p>		
Morning Sessions	<p>Early Warnings For All: What are the Latest Tools and Techniques?</p>	<p>Practical Methodologies to Develop and Grow Public Sector Resilience</p> <p>Learning from the Edge: How Emerging Technologies is Empowering Resilience in Emerging Nations?</p>	<p>Assigning a Market Value to Resilience</p> <p>What does a Good Adaptation Strategy Look Like and How Do You Know?</p>
Afternoon Sessions	<p>Practical Methodologies for Identifying and Assessing Resilience of Critical Suppliers</p> <p>Modelling Long-term Weather Trends: Practical Approaches to Preparing for Disasters</p> <p>How do we Manage the Skills Gap in Business Resilience?</p> <p>Space: From Communications, Travel, Threats, and Defence. What is the Final Frontier?</p>	<p>Sendai Update: How Communities are Driving Resilience?</p> <p>Societal Resilience Before, During, and After Conflict</p> <p>How to Attract Better Financing through Resilience?</p> <p>Resourcing and Budgeting Resilience to Optimise ROI</p>	<p>Harnessing Technology to Enhance Governance and Assurance</p> <p>Reporting Resilience: What Regulators, Customers and Investors Really Need to Know</p> <p>Balancing and Integrating Regulatory Resilience and Adaption Requirements</p>
Closing Plenary	<p>Resilience Outlook: Threats of Tomorrow - Action Today The greatest value of the resilience mindset is the ability to analyse events and anticipate the crises of tomorrow. This foresight enables organisations to invest in the development of tools and techniques to detect adverse events at the earliest stage, and to put in place the tools and techniques that minimise disruption and optimise recovery. We are joined by world experts who can provide a unique glimpse inside the crystal ball.</p>		

Track 1 Organisational Resilience: Threats and Opportunities

Track 2 Resilient Living, Building Resilient Societies

Track 3 Adaptation, Governance and Regulatory Challenges

08:45 - 08:55

Opening Remarks

📍 Assembly Hall

Chairperson

Cedrick Moriggi, Chief Resilience Officer, **Group Resilience**

08:55 - 09:05

Opening Keynote

📍 Assembly Hall

Headline and Opening Speaker

Sir Alan Duncan, Former UK Minister & MP

09:05 - 09:15

Keynote Address

📍 Assembly Hall

Headline and Opening Speaker

Matthias Gaertner, General Counsel, **ABB**

09:15 - 10:00

Opening Plenary: The Rise of Resilience

📍 Assembly Hall

In the past 30 years, resilience has evolved from a technical function within an organisation, to an essential cornerstone of any functioning organisation. Increasingly integrated within strategic execution, resilience today is not just about protecting people, assets, operations - but an essential and embedded element in the development of an organisation's reputation and bottom line. How did this transformation happen? And what developments are happening today and in the near future as the importance of resilience is recognised by investors, customers, and the wider community?

Moderator

Cedrick Moriggi, Chief Resilience Officer, **Group Resilience**

Speakers

Prof. Rosehanna Chowdhury **FBCI F.ISRM**, President, **UK Resilience Academy** (invited)

Chris Hulatt, Founder, **Octopus** (invited)

Kevin Duncan, Owner, **Expert Advice**

Track 1 Organisational Resilience: Threats and Opportunities

Track 2 Resilient Living, Building Resilient Societies

Track 3 Adaptation, Governance and Regulatory Challenges

10:15 - 11:00

Track 1

Artificial Intelligence: Friend, Foe, Frenemy or Something Else?

Assembly Hall

Artificial Intelligence (AI) has revolutionised workplace efficiency at an astonishing speed, and continues to evolve at an exponential rate. As regulation struggles to keep pace with progress, and many roles and processes are replaced with AI, this session looks at the risks that organisations are exposing themselves to, both from the immediate adoption of these technologies, as well as the longer-term sleeping risks of the future.

Moderator

Cedrick Moriggi, Chief Resilience Officer, **Group Resilience**

Speakers

Joshua Haecker, General Manager, Geopolitical Risk, **Dow Jones**

Adrian Loader, Executive Coach, **Adrian Loader Limited** (invited)

Dr. Jean-Marc Rickli, Head of Global and Emerging Risks, **Geneva Centre for Security Policy** (invited)

Track 3

Is ESG the Real Driver for Better Resilience?

Harvey Goodwill Hall

Resilience has evolved from a technical approach to reduce property damage and business interruption, into an all-encompassing culture that forms a critical layer of corporate defence. The most ephemeral strategic asset is your reputation, which needs decades to build, but seconds to destroy. This session looks at the techniques to predict, detect, monitor, and prevent matters that can ultimately impact your reputation and ESG performance.

Moderator

Jean-Philippe Verdier, Founding Partner, **Verdier & Co**

Speakers

Dr. Philipp Aeby, Chief Executive Officer, **RepRisk** (invited)

John Chase, Partner, **Alisca** (invited)

Simon Morris, Head of Analytics, **Argus Media Group** (invited)

Conference Programme

Day 1, Tuesday | 06 October 2026

DETAILED

Track 1 Organisational Resilience: Threats and Opportunities

Track 2 Resilient Living, Building Resilient Societies

Track 3 Adaptation, Governance and Regulatory Challenges

11:00 - 11:45

Track 2

People and Communities; Societal Resilience as a Sum of the Resilience of Its People

📍 Hoere Memorial Hall

Investment in personal resilience, both in the workplace and communities, has one of the highest returns on investment: it saves lives, reduces the impact of disasters on property and assets, and assists the return to normality. This session looks at some of the coaching and methods that have been shown to help people be better prepared and ready to make better decisions in a crisis situation.

Moderator

Prof. Rosehanna Chowdhury FBCI F.ISRM,
President, **UK Resilience Academy** (invited)

Speakers

Petra Velzeboer, CEO & Keynote Speaker, **Petra Velzeboer LTD** (invited)
Caroline Fields
Becky Heginbotham-Blount, Suffolk Resilience Forum

Elizabeth Bullock, Prammavox

Track 3

How to Be Sure You Are Good Enough at Resilience?

📍 Harvey Goodwill Hall

Can you truthfully answer these questions:

- 1) How good - from one to ten - is my business resilience?
- 2) How good does it need to be?
- 3) What are the priority gaps that I need to address to ensure that I have in place effective and proportionate resilience.

The answers should be different for every organisation, and we are joined by experts to explore practical methods to assess resilience maturity, and communicate it in a way that drives action.

Moderator

Richard FitzHugh, Co-chair, **UNDRR Corporate Chief Resilience Officers Network**

Speakers

Guy Gryspeerd, Vice President, Global Operational Resilience, Integrated Risk Management & Strategic Operations, **Honeywell** (invited)
Dr. Benjamin D. Trump, CEO, **Dara Systems LLC**

12:00 - 13:00

Lunch & Networking

📍 Assembly Hall

Conference Programme

Day 1, Tuesday | 06 October 2026

DETAILED

Track 1 Organisational Resilience: Threats and Opportunities

Track 2 Resilient Living, Building Resilient Societies

Track 3 Adaptation, Governance and Regulatory Challenges

13:00 - 13:45

Track 2

From Model Village to Megacities of the Future: Engineering in Resilience

📍 Hoare Memorial Hall

From individual communities to the greatest urban projects in human history, resilience must be engineered in from the very first stage of design. Population growth and intensifying climate risks demand strategic planning at every scale. Increasingly accurate climatic models and sophisticated construction materials offer a unique opportunity to embed resilience by design, through sound risk assessment methodologies, adaptation planning, and economic frameworks that ensure our built environment can withstand the real-world challenges ahead.

Speaker

Stergios Mitoulis, Founding Director of the Centre of Global Infrastructure Resilience, **The Bartlett, University College London (UCL)**

Track 3

CSR, TCFD, TNFD, EUT, and ISSB - Resilience in the Alphabet Soup of Regulatory Disclosures

📍 Harvey Goodwin Suite

The past decade has seen a wave of regulatory and legislative requirements around risk, resilience, and adaptation planning - forcing organisations to adopt measurable practices that stand up to external scrutiny. As we move from voluntary alignment to mandatory disclosures, our expert panel shares their experiences of delivering resilience programmes that both meet statutory requirements as well as delivering tangible business benefits.

Conference Programme

Day 1, Tuesday | 06 October 2026

DETAILED

Track 1 Organisational Resilience: Threats and Opportunities

Track 2 Resilient Living, Building Resilient Societies

Track 3 Adaptation, Governance and Regulatory Challenges

14:00 - 14:45

Track 1

Locking in Resilience with Blockchain Solution: Real World Applications

Assembly Hall

Effective Business Resilience requires strong administrative controls on processes, and the ability to identify weaknesses, errors and external factors that can impact efficiency. From industrial processes, to flow of money and supply chain security, the ability of rapidly evolving blockchain technology to tokenise systems and processes in order to drive visibility and auditability is a unique nextgen opportunity for forward thinking organisations. This session explores how to go beyond the hype, using real world case studies to illustrate how blockchain is finally delivering on its potential.

Track 2

Vulnerable Frontiers: Innovative Ideas for Cost-Effective Resilience in Challenging Environments

Hoare Memorial Hall

Whether you are developing resilience solutions for the private or public sector, there is a harsh reality that all programmes face resource and budget realities. This is even more pronounced in challenging operating environments where the risk may be higher, but the availability of time, expertise, and money is especially low. Good resilience planners are able to work around these constraints to ensure that effective measures are implemented through creativity and innovation; this session explores the out-of-the-box resilience thinking that every organisation can learn from.

Moderator

Dr. Dorothee Baumann-Pauly, Director, Geneva Center for Business and Human Rights (invited)

Speakers

Duncan Manning, VP Corporate Security, Shell (invited)
Jason Sweettenham, Honorary Professor, Department of Criminology, The University of Manchester (invited)

Track 3

Climate Change: Leveraging Insights to Manage Future Risks

Harvey Goodwin Suite

Good risk and impact analysis is critical to informing proportionate resilience and adaptation planning, and this is especially the case for long-term physical risks planning associated with climate change. With risk projection tools becoming ever more sophisticated, how should this data inform your assessments of your vulnerabilities and the adaptation controls that should be put in place to ensure the long-term resilience of your assets?

Moderator

Silvia Torresan, Director of the Risk Assessment and Adaptation Strategies (RAAS) Division, CMCC Foundation - Centro Euro Mediterraneo sui Cambiamenti Climatici (invited)

Speakers

Prof. Philip Ward, Professor of Global Water Risk Dynamics, VU University Amsterdam
Gordon Bedford, Chief Safety, Security, Health & Environment Officer, F Hoffman-La Roche AG (Roche) (invited)

Jonathan Rake, CEO Risk Data Solutions, Swiss Re

Conference Programme

Day 1, Tuesday | 06 October 2026

DETAILED

Track 1 Organisational Resilience: Threats and Opportunities

Track 2 Resilient Living, Building Resilient Societies

Track 3 Adaptation, Governance and Regulatory Challenges

14:45 - 15:30

Track 1

NextGen Cyberthreats: From Quantum Unlocking State Nexus and Vishing: Are We Ready?

📍 **Assembly Hall**

Powered by AI, mass investment, education, and government support, information technology is moving at an unprecedented pace of progress. From real world quantum capability, to seeding socio-political agendas, and advanced new cyber exploitation approaches - there are two common themes. It is coming faster than you think, and the world is not ready. In this session we look at the short to medium term of new and evolving threats, and look in practical terms at what you should be doing today to prepare.

Moderator
Raj Samani, SVP, Chief Scientist, **Rapid7**

Speakers
Bertrand Monnet, Research Director, **EDHEC Business School** (invited)
Glenn Wilkinson, CEO, **Agger Labs**

Denisse Rudich, CEO, Director, **Rudich Advisory / G7 and G20 Research Groups (LDN)** (invited)

Track 2

How Organisations Can Work Together With Insurance to Improve Resilience and Still Own the Risk

📍 **Hoare Memorial Hall**

The business of insurance is quality risk data, using powerful analytics to ensure that whilst the financial burden of an incident is transferred, it is within carefully calculated margins of profitability. But good insurance companies will only partner with organisations that take their resilience seriously and leverage good risk data to identify and fix vulnerabilities. The democratisation of insurance data to clients provides a range of synergistic benefits, lower premiums, lower claims, less harm to people, and shorter business interruption. The theory is simple, the reality less so - our experts look at how this mutually beneficial approach could be better orchestrated.

Track 3

Measuring Resilience: Leading and Lagging Indicators for Better Performance

📍 **Harvey Goodwin Suite**

The KPIs that are typically used to assess the quality of resilience tend to focus on the easy-to-measure, and historical performance - typically at the number of incidents, alignment of plans to management standards, training metrics, and exercises conducted. In reality, these lagging indicators probably provide an audit picture of past performance, but not the key metric: "How well will this organisation respond to the next crisis?" To answer this question, you need to drop the lagging indicators and think about the leading indicators that actually inform this answer, not just the things that are easy to measure. This session looks at ways to audit and assure real-world performance quality.

Moderator
Richard FitzHugh, Co-chair, **UNDRR Corporate Chief Resilience Officers Network**

Speakers
Igor Linkov, President, **International Association for Resilience Analysis (IARA)** (invited)

Conference Programme

Day 1, Tuesday | 06 October 2026

DETAILED

Track 1 Organisational Resilience: Threats and Opportunities

Track 2 Resilient Living, Building Resilient Societies

Track 3 Adaptation, Governance and Regulatory Challenges

15:30 - 16:15

Track 1

Future Proofing your Organisation, the Next Generation of Risk & Resilience Tools

📍 Assembly Hall

From quantum fuelled data analysis tools, to high resolution earth observation and instantaneous tokenised transactions, the next generation of technology will empower a revolution in risk understanding and disaster reduction. As these tools move from research to real world deployment - what can you do to get ahead of the curve and exploit these tools to protect people, property and profits?

Moderator

Cedrick Moriggi, Chief Resilience Officer, **Group Resilience**

Speakers

Jennifer Pack, VP Global Risk Management, **Hyatt** (invited)

Prof. Danny Ralph, Professor of Operations Research, **Cambridge Judge Business School**

Track 1

Disease Watch: From Avian Flu to Novel Haemorrhagic Viruses: Outlook and Preparation

📍 Hoare Memorial Hall

There are three types of failure that lead to significant resilience failures. Failure of information, failure of process, and failure of imagination. Failures of information and process can be fixed easily by governance, resourcing and training, but the hallmark of many of the most significant crises to impact organisations are when the consensus belief of worst case scenarios is limited by an inability to move beyond the existing risk paradigm. Covid is a case in point of a rising tide crisis that was wholly predictable, scientifically inevitable, from the first uncontrolled cluster spread. Yet most organisations did nothing for months. Covid wasn't the first, it won't be the last. Whilst we are busy forgetting the painful lessons of Covid, viral DNA is quietly and metronomically mutating into something that will once again cause global chaos.

16:15 - 17:00

Closing Plenary: Resilient Supplier Networks: Raising the Game

📍 Assembly Hall

All customers are juggling the competing requirements of supply chain cost, resilience, and sustainability. As many organisations have found out, any fragility in the supply chain is most likely to be exposed during the stress of a crisis manifestation. This plenary focuses on work conducted to look at how this trilemma can be resolved to ensure that resilience is not compromised by an over-focus on cost, and sustainable practices are in place to balance these competing needs.

Speakers

Thomas Rose, Special Advisor, **Trafigura** (invited)

David Wall, Global Director, Cargo & Safety Solutions, **IATA** (invited)

17:00 - 17:05

Closing Remarks

📍 Assembly Hall

Conference Programme

Day 2, Wednesday | 07 October 2026

DETAILED

Track 1 Organisational Resilience: Threats and Opportunities

Track 2 Resilient Living, Building Resilient Societies

Track 3 Adaptation, Governance and Regulatory Challenges

09:00 - 09:15 Opening Remarks

📍 Assembly Hall

09:15 - 10:00 Opening Plenary: Geopolitical Review – Ensuring Readiness for Geopolitical Uncertainty Today and Tomorrow

📍 Assembly Hall

In the past 30 years, resilience has evolved from a technical function within an organisation to an essential cornerstone of any functioning organisation. Increasingly integrated within strategic execution, resilience today is not just about protecting people, assets, and operations, but an essential and embedded element in the development of an organisation's reputation and bottom line. How did this transformation happen? And what developments are happening today and in the near future as the importance of resilience is recognised by investors, customers, and the wider community?

Speakers

Alexander Kamyshin, Advisor to the President, **Ukraine** (invited)
Thomas Eymond-Laritz, Founder & CEO, **Highgate**

Fariz Jafarov, Executive Director, **Center for Analysis and Coordination of the Fourth Industrial Revolution** (invited)

10:15 - 11:00 **Track 1** Early Warnings for All: What Are the Latest Tools and Techniques?

📍 Assembly Hall

It is hard to think of any incident response that was not improved by earlier warnings, whether through using increasingly powerful techniques to understand and interpret risk, or the tools and communication processes that turn observation into preparation. The extra days, hours, or even seconds that effective early warnings provide are the single greatest differentiator between success and failure, and yet often the systems that could be in place are simply absent, ineffective, or poorly designed. This session looks at the latest techniques available to make early warnings affordable, relevant, and democratic.

Speaker

Dr. Gianluca Pescaroli, Professor in Operational Continuity, **University College London (UCL)** (invited)

Track 2 Practical Methodologies to Develop and Grow Public Sector Resilience

📍 Hoare Memorial Hall

When it comes to resilience, the public sector is from Mars and private organisations are from Venus. This presents a serious problem when you are trying to solve problems on planet Earth. The benefits of collaboration between the public and private sectors are manifest, from personal safety to community continuity, and protection of the national infrastructure. Yet real-life examples of effective cooperation are still rare - this session looks not just at case studies of the good, the bad, and the ugly, but the underlying factors that determine the ultimate outcome.

Conference Programme

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Track 3 Adaptation, Governance and Regulatory Challenges

10:15 - 11:00

Track 3

Assigning a Market Value to Resilience

📍 Harvey Goodwin Suite

If the CFO doesn't value your organisational resilience programme, then you don't have one. Selling resilience to the moneymen requires more than reporting operational performance; it requires quantitative measurement of metrics that have genuine P&L meaning. There are many examples of this: Protection of share price, attracting investment, improving ESG performance, supporting the strategic narrative, tangible strengthening of brand equity, executing a programme that translates into marketing and sales. But what does the CFO really care about, and how can the language of resilience be translated into dollar figure metrics that excite and engage?

Moderator

Chris Hulatt, Founder, **Octopus** (invited)

Speakers

Dr. Philipp Aeby, Chief Executive Officer, **RepRisk** (invited)

Keith Carr, Executive Vice President, **Kanadevia Inova** (invited)

Divakar Pandian, CEO, **ResilienceNext** (invited)

11:00 - 11:45

Track 2

Learning from the Edge: How Emerging Technologies Are Empowering Resilience in Emerging Nations

📍 Hoare Memorial Hall

When resources and budget are constrained, it generates innovative thinking to solve problems. In emerging nations, this can take the form of creative usage of existing materials or by embracing new technologies. The result is often a paradox, where new tools and technology are rapidly adopted in poorer, more challenging operating environments, whilst richer nations struggle to make the business case to replace existing technology. This session looks at the lessons that can be learnt for all from the clever use of techniques from Earth Observation, to AI and NextGen communications tools.

Track 3

What Does a Good Adaptation Strategy Look Like – and How Do You Know?

📍 Harvey Goodwin Suite

Great leaders plant acorns knowing that they will sit in the shade of the oak tree. So it is with adaptation, where long-term risks are assessed, and mitigation initiated years, or even decades, before the risk starts to manifest. Knowing when to start and how best to invest for the risks of the future is a unique art form, but one that is literally vital for the resilient future of our businesses, communities, and the planet itself. This session looks at the risks, the planning, the budget, and implementation to examine what good adaptation really looks like.

Speakers

Lana Djurkin-Koenig, Founder & Chairwoman, **Young Security Professionals**

Academy (YSPA) (invited)

Conference Programme

Day 2, Wednesday | 07 October 2026

DETAILED

Track 1 Organisational Resilience: Threats and Opportunities

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Track 3 Adaptation, Governance and Regulatory Challenges

12:00 - 13:00 **Lunch & Networking**

13:00 - 13:45 **Track 2** **Societal Resilience Before, During, and After Conflict**

📍 **Assembly Hall**

Conflict stress-tests societies like no other crisis. From communities preparing for the outbreak of hostilities, to populations enduring active conflict, to nations rebuilding in its aftermath, each phase carries insightful lessons for societal resilience. This session examines what we can learn from these experiences - the behaviours, structures, and bonds that allow societies to absorb, adapt, and ultimately recover - and how those lessons can inform resilience-building far beyond the battlefield.

Moderator

Gautier Porot, Global Crisis Management Practice Leader, **International SOS** (invited)

Speakers

Dr. Dorothee Baumann-Pauly, Director, **Geneva Center for Business and Human Rights** (invited)
Mark Wolsey, Founder and CEO, **Convergent Risk**
Orysia Lutsevych, Head of Ukraine Forum, **Chatham House**

Dawson Law, Founder, **Conseil Global Advisors** (invited)

Track 3 **Harnessing Technology to Enhance Governance and Assurance**

📍 **Harvey Goodwin Suite**

Any effective resilience programme is sandwiched between strong governance and an audit program that gives reliable, objective assurance that key KPIs are being met. This can be a laborious and inconsistent process. However, new tools and technologies can reduce the workload and provide greater objectivity - delivering better guidance on quality to both the risk owners and reassurance to top management. This session looks at the practicalities of harnessing these tools and how they can provide efficiency and continuous development of resilience excellence.

Track 2 **Sendai Update: How Communities are Driving Resilience?**

📍 **Hoare Memorial Hall**

At the heart of the Sendai framework is the need to protect people and communities from disaster. Across the globe, the frequency and severity of major catastrophes is increasing - and yet mortality is going down with innovation and collaboration at the centre of success. A decade into the Sendai framework - how is progress being made, and how can other communities learn?

Moderator

Dr. Abhilash Panda, Deputy Chief Intergovernmental Processes, Interagency Cooperation and Partnerships Branch, **UNDRR** (invited)

Speaker

Divakar Pandian, CEO, **ResilienceNext** (invited)

Conference Programme

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14:00 - 14:45

Track 1

Practical Methodologies for Identifying and Assessing Resilience of Critical Suppliers

📍 Assembly Hall

In recent years conflict, Covid, tariffs and climate change have repeatedly exposed the fragility of apparently efficient supply chains. Achieving the balance between value, sustainability and resilience means employing deep science to understand which suppliers are essential to your business activities, and how likely they are to meet service levels under crisis situations. With practical approaches from world experts in supplier assurance, this session is an increasing vital primer for organisations of all sizes.

Track 2

How to Attract Better Financing Through Resilience?

📍 Hoare Memorial Hall

Whether you are seeking to attract funding from public or private bodies, the challenge remains the same. Investors do not want to risk their money on organisations that don't take resilience and continuity seriously. The net result of this is either failure to attract investment or unfavourable repayment terms. Good risk management and resilience provide reassurance to investors that you take the protection of your operations, supply chain, intellectual property, and reputation seriously. This session looks specifically at what investors are interested in, and more importantly, how to demonstrate to them that the risk management programmes you have in place are going to meet their quality standards.

Speakers

Stephen O'Donnell, Independent Non-Executive Director, **Multiple Companies**
Chris Hulatt, Founder, **Octopus** (invited)

Track 3

Reporting Resilience: What Regulators, Customers and Investors Really Need to Know

📍 Harvey Goodwin Suite

Whatever legislative and regulatory environment you operate in, there are two common requirements: firstly, that you understand your risks, and secondly, that you have in place effective systems for risk management. Ultimately, it is a board-level responsibility to ensure that these systems are in place, and to ensure that stakeholders are provided with adequate disclosures to assure that these requirements are being met. For customers, it is much easier; they simply want to know whether you are an organisation that can be trusted as a business partner. Solid, auditable disclosure of performance data is a critical resilience management skill, and in this session, we explore what good looks like.

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14:45 - 15:30

Track 1

Modelling Long-term Weather Trends: Practical Approaches to Preparing for Disasters

📍 **Assembly Hall**

The increase in physical risk due to ever more volatile weather events is a generational challenge. But effective resilience and adaptation planning requires accurate risk projections, and the ability to quantify impact, vulnerability, efficacy of current controls, and the risk reduction value of any further control measures. As transitional and regulatory pressure steps up, it is ever more vital for organisations to have a strong, auditable approach to demonstrate that they have programmes in place that accurately understand the risk and provide a framework for proportionate mitigation.

Moderator

Grégoire Dugueyt, Chief Transformation & Risk Officer, Group Resilience

Speakers

Prof. Danny Ralph, Professor, University of Cambridge
Silvia Torresan, Director of the Risk Assessment and Adaptation Strategies (RAAS) Division, CMCC Foundation - Centro Euro Mediterraneo sui Cambiamenti Climatici (invited)

Karl Lawless, VP Sales, Risk Data Services, Swiss Re

Track 2

What Does a Good Resilience Organisation Really Look Like, Balancing Skills and Functional Expertise

📍 **Hoare Memorial Hall**

Every organisation has unique objectives, risks, values, operations, and geographical scope that require an equally unique resilience function. There is no one-size-fits-all, and even within the resilience function, several different skills are likely to be required - creatives, leaders, analysts, and resource investigators. This session looks at how to design a resilience function from the bottom up, building expertise and business capabilities together to ensure a rounded and complete team. Good teams bring good results, but are rarely the result of a random selection of people. Looking at case studies of different organisations, this session will provide guidance on how to build better resilience through optimising human capital.

Track 3

Balancing and Integrating Regulatory Resilience and Adaptation Requirements

📍 **Harvey Goodwin Suite**

Broadly speaking, there are two drivers for better resilience and adaptation - the carrot and stick. The carrot looks at the positives that resilience can bring to your people, environment, operations, and reputation, but is too often replaced by the stick - mandatory regulatory requirements. Typically, these requirements force the adoption of programmes that are disclosure-oriented, rather than developing resilience programmes that are specifically designed to augment organisational success. It is a hard circle to square, but one that can be exploited - using the regulatory requirement as a pretext for enforcing better resilience and adaptation. This session looks at some examples where the carrot and stick can not just happily co-exist, but actively synergise.

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15:30 - 16:15

Track 1 How do we Manage the Skills Gap in Business Resilience?

📍 Assembly Hall

Recent years have seen a significant change in Business Resilience (BR) as an organisational function - as the function has grown exponentially, generating a human capital to meet the skills gap. Business Resilience used to be run by generalists, or people who had moved sideways from associated fields. Today, thousands of career resilience professionals are passing out through universities, and the abundance of professional qualifications outside tertiary/quaternary education is huge. So far so good. But how do professional qualifications really translate into something that makes your CV stand out, and what do BR professionals really need to be able to do the job effectively? Whether you are recruiting or trying to get recruited, this session looks behind the kimono of which qualifications are really the hallmarks in quality, and how these can help organisations manage the resource skills gap.

Moderator

Catla Gulmaraes, Global Head Enterprise Risk & Resilience, **Hyatt**

Speakers

Peter French, CEO, **SSR Personnel**
Milos Miric, Group Head of People, **Holcim** (invited)
Sophie de Ferranti, Partner, **TrueSearch** (invited)

Track 1 Space: From Communications, Travel, Threats, and Defence. What is the Final Frontier?

📍 Hoare Memorial Hall

Since man first stared at the skies and marvelled at the clockwork of infinite physics, humans have been fascinated with our relationship outside the immediate surface of the planet. In the last hundred years, speculation on the potential of the skies has transformed from science fiction to very hard, science fact. Space technology is going through a revolution, with increasingly powerful Earth Observation and (tele) communications powered by computing power and ever more advanced battery and competent performance. Today, our lives are improved by space technology. Tomorrow they will rely on it. This session looks into the final frontier to explore how this potential can be exploited in a very practical way to improve resilience.

Speakers

Ryan McGranaghan, Senior Data Scientist, **NASA Jet Propulsion Laboratory**

16:15 - 17:00

Closing Plenary: Resilience Outlook - Threats of Tomorrow: Action Today

📍 Assembly Hall

Moderator

Dr. Chris Needham-Bennett, Founder & Managing Director, **Needhams 1834**

Speakers

Dr. Abhilash Panda, Deputy Chief, Intergovernmental Processes, Interagency Cooperation and Partnerships Branch, **UNDRR** (invited)

17:00 - 17:05

Closing Remarks

Assembly Hall

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