



ISRM

THE INSTITUTE OF STRATEGIC RISK MANAGEMENT

www.isrm.org

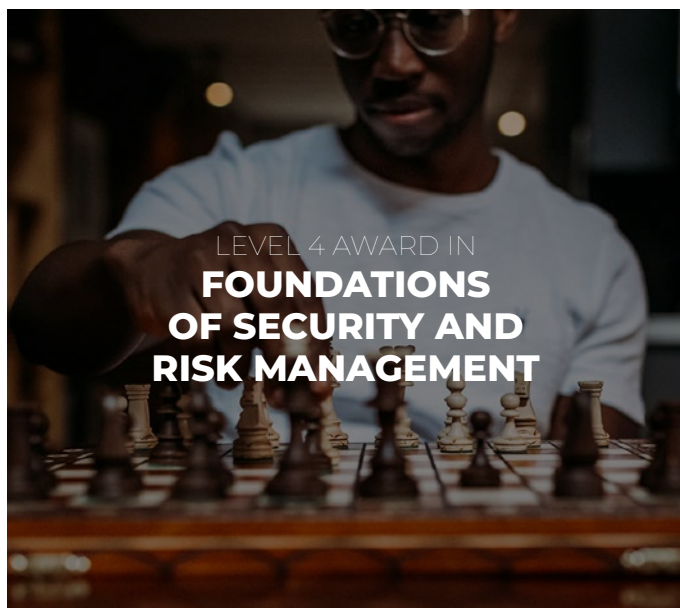
PROFESSIONAL TRAINING PROGRAMMES FOR A SAFER, SMARTER FUTURE

At the Institute of Strategic Risk Management, we understand that managing risk in today's complex world requires more than policies and procedures - it demands trained, skilled and confident people at all levels of your organisation.

That's why our world-class training programmes are designed to provide practical, accredited learning that empowers your teams to perform effectively, drive professional standards and build a resilient and responsive organisational culture.

You're a frontline leader, an operational manager or a strategic decision-maker within the field of Risk or Crisis Management, these ISRM training programmes can help you stay ahead in a world of evolving risk.

OUR FLAGSHIP TRAINING PROGRAMMES





LEVEL 4 AWARD IN **FOUNDATIONS OF SECURITY AND RISK MANAGEMENT**

The Level 4 programme is designed for Team Leaders and Operational managers, who want to have a better understanding of how to do their job in well-structured and professional manner, and also get a first professional qualification. As well as open courses, this programme can be run as an in-house programme for organisations that have scattered operation, and would like to develop a level of excellence in their front-line security management that is equal to any other aspect of their organisational management processes. One of the advantages of embedding this training into the security and risk management division is that not only does it create a team leader culture of excellence across the organisation, but it also cuts back radically on staff turn-over, as it turns what can be seen as a low-status, low-skilled job into the first rung of a professional career.

Who is it for?

- Security Team Leaders
- Frontline Supervisors
- Operational Managers
- Professionals seeking their first accredited qualification in risk and security management

Why choose this programme?

- Gain a practical, professional understanding of security and risk management
- Learn how to structure your work to meet the highest standards
- Embed excellence into frontline operations
- Enhance leadership, communication and crisis response capabilities
- Achieve an accredited qualification to support your career progression

Programme Contents

Module 0:

Introduction

Module 1:

Basic Principles of Security Management

Module 2:

Three Stage Risk Management Process

Module 3:

Creating Risk Management Protocols

Module 4:

The Five Risk Management Strategies

Module 5:

Space and Territory (Security in Depth)

Module 6:

Gold, Silver, Bronze Management System

Module 7:

Hierarchy of Events

Module 8:

Incident Response Management

Module 9:

High Reliability Organisations

Module 10:

Adding Value

Delivery Options

- **Open Courses** – join a cohort of peers from different organisations
- **In-house Programmes** – tailored delivery for organisations with distributed or multi-site operations

Organisational Benefits

- Foster a culture of professionalism and excellence among your security teams
- Reduce staff turnover by creating clear career pathways
- Improve your organisation's resilience and crisis management capability from the ground up
- Align frontline security management with your wider organisational processes

Why Does ISRM Offer A Team Leader-Level Award?

Because no matter how strategic a crisis may appear, it plays out at the local level – where the first response matters most. Well-trained frontline leaders are essential to effective crisis management, collaboration and stakeholder communication in dynamic, fast-moving situations.



LEVEL 5 AWARD IN **STRATEGIC PLANNING AND MANAGEMENT OF MAJOR EVENTS**

From the Olympics to national festivals to global summits, major events demand extraordinary levels of planning, coordination and resilience. Even smaller events place unprecedented stress on local and national infrastructure.

This advanced programme provides a proven framework for managing every element of complex event delivery — from initial vision to final execution - built on real-world experience and lessons from events such as the London 2012 Olympics, 2014 Brazil World Cup, Dubai Expo, Tokyo 2020 Olympics and others.

Who is it for?

- Event and Project Directors
- Senior Operational Managers
- Emergency Services Coordinators
- City and Government Officers
- Security and Resilience Professionals
- Business Continuity and Crisis Managers
- Stakeholders involved in the delivery of major public or private events

Why choose this programme?

- Gain advanced knowledge in major event planning and management
- Learn how to apply the proven C4 (Command / Control / Coordination / Communication) model
- Build integrated, scalable frameworks for successful event delivery
- Improve multi-stakeholder collaboration and leadership capability
- Embed resilience and readiness into your event planning process
- Achieve a recognised professional qualification that supports your career progression

Programme Contents

Understanding the Basic Concepts of Major Event Planning and Management

- Introduction to Strategic Planning and Management of Major Events
- Major Event Risk Management Principles
- Writing the Games Management Project Handbook
- Getting It Right from Day 1: Planning Assumptions

Creating a Strategic Multi-Agency Planning Framework

- The 'One Games, One Team' Doctrine
- Developing The Stakeholder Network
- Government, City and Organising Committee Integration
- Public / Private Sector Integration

Creating a Strategic Multi-Agency Security, Risk and Crisis Management Framework

- Transport Planning and Management
- Transport Security
- Multi-Agency Security Management Integration
- Training, Exercising + Validation
- Table-Top Exercise

Creating a Security Management and Incident Response Capability

- Venue Security Planning and Management
- Incident Management Structures
- Last Mile Management
- Security Planning and Preparation (Lessons from G4S)
- Special Issues (CBRN, Pandemic, etc)

Soft Skills Management and Integration

- Manage the Soft Skills of Major Event Management
- Media Management
- Volunteer Integration
- Planning For the Next Stage

Delivery Options

- **Open Courses** – for individuals or small teams
- **In-house Programmes** – tailored delivery for government agencies, host cities, corporations, or consortia

Organisational Benefits

- Build world-class capability in major event management
- Enhance public safety, resilience and operational readiness
- Strengthen your organisation's ability to manage complexity and uncertainty
- Apply internationally recognised best practices learned from major global events such as London 2012



LEVEL 5 AWARD IN **CORPORATE RISK AND CRISIS MANAGEMENT**

Today's risk landscape is more volatile, uncertain and complex than ever before. Organisations must be prepared to manage not only traditional risks but also emerging threats - often across multiple jurisdictions and involving a wide range of stakeholders.

The Level 5 Award in Corporate Risk and Crisis Management is specifically designed for professionals tasked with managing this complexity at a senior level.

Since its launch in 2015, the programme has become widely recognised as one of the leading professional qualifications in risk and crisis management globally.

Who is it for?

- Senior Security Managers
- Risk Management Professionals
- Business Continuity Managers
- Corporate Crisis Management Leaders
- Emergency Response Planners
- Heads of Operations and Corporate Resilience
- Professionals working in multi-agency and stakeholder environments

Why choose this programme?

- Gain deep knowledge of corporate risk and crisis management principles
- Develop frameworks for integrated planning and response
- Learn how to manage complex, high-profile and high-stakes projects
- Build capability for multi-agency and cross-sector collaboration
- Achieve a globally recognised qualification that supports career progression
- Apply practical tools and techniques for building organisational resilience

Programme Contents

- 21st Century Risk & Crisis Management
- Hierarchy of Events:
- Incidents – Emergencies – Crisis
- Incident Response and Decision Making
- Communications and Information Exchange
- Creating the Management / Command and Control Structure
- From “Command & Control” to “Support & Adapt”
- Practical Issues in Major Event Response Management: A Self-Auditing Check List
- Social Media & Crisis Management
- Case Studies in Failure: Why Do Good Organisations Fail?
- Creating Resilience and High Reliability Organisations

Delivery Options

- **Open Courses** – for individuals or small teams
- **In-house Programmes** – customised for organisations seeking to embed best practice across their risk and crisis management functions

Organisational Benefits

- Build internal leadership capability in risk, crisis, and resilience management
- Align corporate practices with international standards and recognised frameworks
- Strengthen multi-agency and cross-sector integration
- Enhance public trust, business continuity and organisational reputation

Professional Recognition

- The only Level 5 programme in risk and crisis management regulated by Ofqual (UK Government’s Office of Qualifications)
- Listed on the UK Register of Qualifications



LEVEL 5 AWARD IN URBAN RESILIENCE AND MAJOR CITY MANAGEMENT

Strategic planning and management of major cities is fast becoming one of the central issues of 21st century risk and crisis management, as well as urban planning in general. The growth of even middle-size cities has gone beyond what their infrastructures were designed to manage, and there is a growing realisation that many of the structural and organisational frameworks that have been designed to support city management are either no longer fit for purpose, or are reaching the limits of their ability to model, understand and engage with the challenges associated with modern major city management.

This programme is delivered through the ISRM Centre for the Study of Wicked Problems in partnership with UK National Readiness Commission and the International Federation of Red Cross / Red Crescent Societies. It is supported by a Strategic Advisory Group of twenty-three academics, policy makers and practitioners from eighteen countries, offering a unique insight into the realities of major city management in the current world.

Who is it for?

- City Government Leaders and Policy Makers
- Chief Resilience Officers
- Urban Planners and Strategic Planners
- Emergency Management Professionals
- Risk, Business Continuity and Crisis Managers
- Critical Infrastructure Managers
- Leaders of public-private partnerships and city networks

Why choose this programme?

- Understand the evolving risk landscape of modern cities
- Learn how to develop and implement effective urban resilience strategies
- Build multi-stakeholder collaboration networks across public and private sectors
- Apply global best practices and real-world lessons to your city's context
- Enhance strategic readiness, governance and adaptive capacity
- Achieve a recognised professional qualification that supports career progression

Programme Contents

Understanding the Modern Major City Risk Environment

- 21st Century Major City Management
- Chaos and Complexity: Mapping the 21st Century Urban Crisis Context
- The Modern Urban Risk Environment: Climate, Urbanisation, Infrastructure
- From Hyper-Connected to Community Resilience

Major Cities as Complex Systems

- Strategic Planning Development Process
- Modelling Complex Dependencies
- Principles and Templates for Multi-Agency Integration
- 'One Ring to Rule Them All....'

Wicked Problems, Crisis Events and Strategic Multi-Agency Frameworks

- Understanding Major City Crisis Events
- Climate Change
- Resource Stress
- Infrastructure Fragility
- Black Sky / Black Start
- Terrorism
- MAGIC – Multi-Agency Incident Command Systems

Preparing for the City of 2030

- Smart City Modelling
- Transport Infrastructures
- From Global Supply Chains to Hyper-Localization
- Future Proofing

From Vision to Reality: Capability Development + Community Engagement

- Community Engagement
- Resilience and Sustainability
- A Different Perspective: Learning From the Global South
- A New Leadership: By The People For the People

Delivery Options

- **Open Courses** – for individuals or small teams
- **In-house Programmes** – customised for city governments, resilience teams and metropolitan agencies

Organisational Benefits

- Embed resilience thinking into your city's planning and governance structures
- Strengthen multi-agency coordination and partnership working
- Improve the ability to anticipate, absorb and recover from urban crises
- Build leadership capability at every level of city management
- Foster a culture of adaptability, sustainability and citizen engagement



LEVEL 5 AWARD IN **TERRORISM PREVENTION AND MANAGEMENT**

There is no single style of terrorism - and no single cause.

For today's security and risk professionals, it is essential to understand not only the wide range of potential terrorist threats but also how to plan and implement proactive, pre-emptive and when necessary, reactive strategies to manage those risks.

The Level 5 Award in Terrorism Prevention and Management is designed for professionals tasked with ensuring that their organisations and communities are prepared not just for accidents and disasters, but also for deliberate acts of harm.

Who is it for?

- Security Managers
- Corporate and Public Sector Risk Managers
- Law Enforcement and Intelligence Professionals
- Emergency Planning and Business Continuity Officers
- Critical Infrastructure Managers
- Event Security Managers
- Any professional with responsibility for protecting people, assets and communities

Why choose this programme?

- Understand the evolving nature of terrorism threats and tactics
- Develop robust prevention, protection and response strategies
- Learn how to build holistic and sustainable terrorism awareness programmes
- Apply proven frameworks and methodologies across diverse environments
- Strengthen collaboration with internal stakeholders and external partners
- Achieve a recognised professional qualification that supports career advancement

Programme Contents

- Introduction to the Fundamentals of Terrorism Prevention and Management
- Attack Methodologies
- Rational Choice Theory and Target Selection Process
- Developing the Terrorism Management Risk Register
- Terrorism Management and Security Management: Co-Joined Twins
- Developing The Programme: Integration & Collaboration
- Mapping A Response: The Terrorism Management Playbook
- Capability Development: Training, Exercising, Validation
- The Nightmare Scenario: Responding To a Terrorist Event
- Preparing For the Aftermath: Emergency Management vs Crisis Response

The Course Provides

- Lessons drawn from a lifetime of experience across multiple sectors and global contexts
- Globally accepted best practice frameworks and methodologies
- Standard templates and practical tools for implementation in any organisational environment
- A holistic approach that integrates prevention, protection, preparedness, response and recovery

Above all, the programme promotes an understanding that terrorism prevention and management cannot happen in isolation. It requires:

- Organisation-wide buy-in and engagement
- Robust internal and external networks
- A commitment to building a safe and secure environment for all

Delivery Options

- **Open Courses** – for individuals or small teams
- **In-house Programmes** – tailored for organisations with complex security needs

Organisational Benefits

- Develop a culture of awareness and preparedness across the organisation
- Strengthen preventative measures and risk reduction capabilities
- Enhance readiness to respond effectively to terrorism-related incidents
- Build trusted networks with key internal and external stakeholders
- Align with international best practices in terrorism prevention and management

Participants will leave equipped to design and implement a holistic, integrated and sustainable terrorism prevention and management programme tailored to their specific context.



LEVEL 6 DIPLOMA IN **STRATEGIC RISK AND CRISIS MANAGEMENT**

Many professionals, even those at the highest levels of strategy and capability development are unaware of the rich body of academic knowledge available to support their work.

The Level 6 Diploma in Strategic Risk and Crisis Management is designed to bridge that gap - giving participants the opportunity to explore, research and apply cutting-edge academic thinking to their own professional context.

Ultimately, the programme is designed to develop pracademics - professionals who mix operational insight with academic rigour to lead effectively in complex and uncertain environments.

Who is it for?

- Senior Risk Managers and Crisis Leaders
- Directors of Security and Resilience
- Policy Makers and Strategic Planners
- Business Continuity and Emergency Planning Professionals
- Corporate and Public Sector Leaders facing complex risk environments
- Experienced Practitioners seeking to deepen their academic and strategic knowledge

Why choose this programme?

- Gain a profound understanding of academic frameworks for risk and crisis management
- Learn how to apply advanced theories to real-world organisational challenges
- Develop high-level research, analysis and academic writing skills
- Build the strategic capabilities required to manage complexity and uncertainty
- Achieve an accredited qualification that supports advanced career development
- Recognised by the UK Government, University of Portsmouth, and CSyP

Programme Contents

Module 1:

Introduction to 21st Century Strategic Risk and Crisis Management

Module 2:

Chaos and Complexity: Understanding the Crisis Environment

Module 3:

Creating the Incident Command Structure

Module 4:

Managing The Crisis Response

Module 5:

Failure is Not an Option: Resilience, Reliability and the Crisis Management Framework

Module 6:

Sense Making and Decision Making in Crisis Environment

Module 7:

Mapping the Future – Preparing for the Crises of 2025–30

Module 8:

Final Project Module: Producing an authoritative Policy Paper based on your studies, that can be used as the foundation for sector-wide discussion concerning strategic risk and crisis management and future developments

Delivery Options

- **12-month Distance Learning Programme**
 - flexible and fully supported
- Study at your own pace with guided modules and full tutor support

Organisational Benefits

- Develop senior leaders with a unique blend of practical and academic expertise
- Enhance organisational capability to manage complex risks and crises
- Strengthen strategic thinking, decision-making and resilience leadership
- Build a culture of evidence-based, forward-looking risk management

Programme Recognition

- The only Level 6 risk and crisis management programme regulated by Ofqual (UK Office of Qualifications)
- Listed on the UK Register of Qualifications
- Recognised by the Register of Chartered Security Professionals (CSyP) for professional accreditation

Key features of the programme

- 16-month distance learning format for maximum flexibility
- 8 in-depth modules supported by introductory papers, reading lists and academic libraries
- Development of high-level academic writing and critical thinking skills
- Creation of module papers (4,000–6,000 words) blending literature review and real-world application
- Opportunity to conduct research aligned to your own area of expertise or career focus

Participants are encouraged to approach the course either as a pure academic development opportunity or a platform for conducting applied research to inform their professional practice.

GLOBAL URBAN RESILIENCE & MAJOR CITY MANAGEMENT PROGRAMME

Launched in early 2024, the Global Urban Resilience programme brings together global academics, practitioners and policymakers to advance urban resilience. Monthly thematic sessions cover key issues like infrastructure security, climate change and community empowerment. Participants contribute to a Special Edition Journal, creating a valuable resource to inform policy and practice worldwide.

Widely endorsed and internationally recognised, the ISRM Global Urban Resilience and Major City Management Programme has made a strong global impact.

Building on previous work with the UK National Preparedness Commission, the International Federation of Red Cross and Red Crescent Societies, the EU Erasmus-funded BUILD programme (Building Universities for Leading in Disaster Resilience) and numerous academic and policy institutions, the programme entered its second phase in June 2024 with the launch of the Management Award in Global Urban Resilience and Major City Management.

With a global network already in place, the programme has established itself as a leading voice in the international urban resilience conversation.

To provide a platform for the global community engaged in urban resilience in its broadest sense, ISRM and its partners have initiated a monthly series exploring the many dimensions of global resilience from multi-disciplinary and multi-level perspectives.

Each month focuses on a specific theme, fostering inclusive dialogue that connects cutting-edge academic research with practical insights, emerging trends and scenario planning. These sessions are open to both subject-matter experts and those with a general interest in resilience and urban futures.

Participants are also invited to contribute to the ISRM Special Edition Journal aligned with each monthly theme. Over the course of 12 months, these contributions will form a vital body of knowledge to support future policy and action-oriented initiatives.

Monthly Themes Include:

- What Is Resilience? Reconfiguring for the 2020s
- Community Resilience: Where It All Starts
- Infrastructure Security: Keeping Our Cities Running
- Food Security: Keeping Our Cities Fed
- The Global City Network: Complexity and Dependencies
- Climate Change: Cities in a Ravaged World
- The Unheard Voices: Empowering Marginalised Communities
- Cities and Crisis Management: Moving to the Right of Bang
- The Future Is Hopeful: The Positive Side of Urban Development
- Academia and Urban Resilience: The Next Generation
- Technology and Transformation: Imagining the City of 2025
- Looking Back, Looking Forward: The Programme in Review



ISRM CORPORATE STRATEGIC RISK ADVISORY

In collaboration with our Global Chapter Network, ISRM Corporate partners with leading organisations around the world to support informed, strategic decision-making in times of complexity and change.

We provide specialist expertise to strengthen long-term resilience and deepen understanding of today's evolving risk landscape. Our approach applies best-practice frameworks and methodologies to assess and manage complex risks across dynamic environments - helping organisations navigate interdependencies and seize new opportunities.

Strategic Risk Advisory

- Insightful analysis and expert guidance on emerging risks and trends to support informed decisions and strategic transformation

Crisis Management Training & Exercising

- End-to-end delivery of integrated crisis management training, simulations and validation programmes to strengthen organisational readiness

Bespoke Framework Design & Implementation

- Tailored support in designing and implementing strategic risk and resilience frameworks suited to complex operational contexts

Risk Transformation

- Expert advice on aligning and integrating risk strategies, systems and frameworks to embed resilience at the enterprise level

TABLETOP EXERCISING

ISRM CORPORATE CRISIS MANAGEMENT TRAINING & EXERCISING

Tabletop crisis management exercises play a vital role in strengthening collaboration across global teams. They are among the most effective and cost-efficient methods for enhancing crisis readiness in both corporate and government settings.

A well-planned and expertly delivered exercise not only tests your existing capabilities and highlights areas for improvement, but also helps embed multi-team coordination and crisis management skills that prove valuable across your organisation - before, during and after a crisis.

ISRM works closely with clients to design bespoke tabletop exercising programmes tailored to specific organisational needs. These exercises are crafted to test targeted aspects of team response and crisis management performance.

Importantly, the exercise itself is just one component of a broader development process. We provide comprehensive support that includes pre-exercise preparation, post-exercise analysis and the structured delivery of lessons learned to ensure continuous improvement.

Whether as a one-off event or as part of an ongoing organisational capability development strategy, our approach ensures that participants, leadership teams and the wider organisation gain meaningful and lasting benefits from the process.





ISRM STUDENT NETWORK

Connecting the Next Generation of Risk and Crisis Leaders

A student-led community closely aligned with the Institute of Strategic Risk Management (ISRM) - a leading global platform that brings together security professionals, academics and policymakers to promote excellence in strategic risk and crisis management.

Through a strong focus on professional development, knowledge exchange and international engagement, the ISRM Student Network offers students the opportunity to become part of a dynamic and rapidly expanding global community.

What We Offer Students:

Live Webinars & Expert Lectures

- Access high-quality webinars hosted by leading academics and professionals from around the world—delivered bi-monthly and covering key topics in risk and crisis management.

Academic Publishing Opportunities

- Publish your academic work or blog posts on the ISRM Student Website and in the Crisis Response Journal, gaining visibility in both academic and practitioner communities.

Career Support & Resources

- Browse our curated job and internship listings, plus access an active knowledge database and a growing archive of 500+ classic and current academic papers.

Networking & Global Collaboration

- Build lasting relationships with peers, mentors and experts from across disciplines and continents.

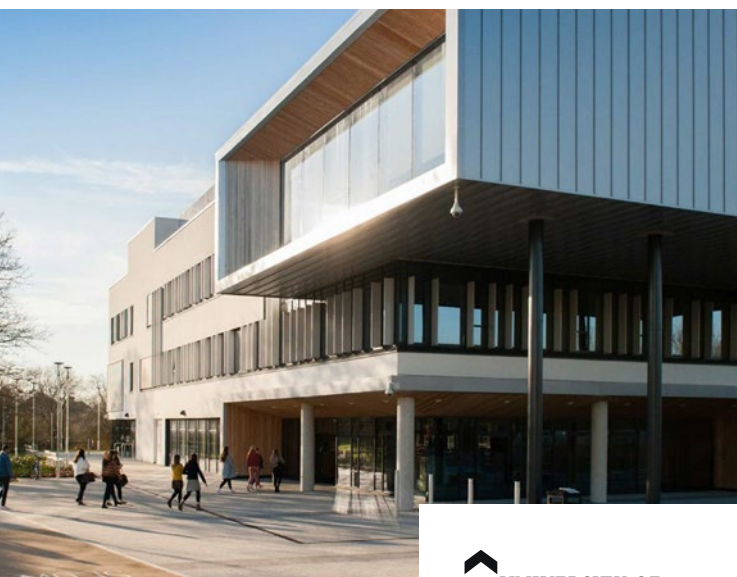
Monthly Strategic Risk Lectures

- Join lectures by ISRM Executive Director Dr David Rubens, offering insights into current global risk issues and their academic foundations.

ISRM UNIVERSITY CHAPTERS

The ISRM offers universities the opportunity to establish a dedicated ISRM University Chapter. These Chapters enable students to engage with experts beyond their academic setting and become part of a global professional network.

Chapters are open to all universities – regardless of their field of study. Whether your focus is business, leadership, public policy or international security, we welcome your participation.



Case Study: University of Gloucestershire

The University of Gloucestershire established its own ISRM Chapter in 2024, with the Business School enrolling all 250 MBA students into the network. The Chapter quickly became an active hub of engagement and learning, setting a benchmark for others to follow.

Benefits of Establishing a Chapter

Enhanced Curriculum Integration

- Support your academic programme by co-organising tailored webinars and hosting expert lectures in collaboration with the ISRM.

Global Visibility & Recognition

- Position your university as a thought-leader in the strategic risk field, showcasing research and achievements on a global stage.

Publishing and Research Opportunities

- Enable students to publish in recognised journals, contributing to their academic and professional development.

Strategic Career Development

- Help students access real-world insights, networks and resources that strengthen employability and leadership potential.

Revenue Support

- Annual student membership is £25 / \$25 for lower-income countries. If your Chapter registers over 100 members, 20% of fees are returned to support local Chapter activities.



YOUNG & NEW PROFESSIONALS GROUP

Are you early in your career and eager to advance in the field of strategic risk and crisis management?

In today's rapidly evolving risk landscape, fresh perspectives and innovative approaches are more vital than ever. As complexities increase, the demand for new talent equipped with best practices and contemporary knowledge grows daily. Emerging professionals bring valuable skills, fresh insights and unique viewpoints that help organisations navigate strategic decision-making in a dynamic world.

To support these rising professionals, the ISRM established the Young & New Professionals Group (YNPG) - a dedicated community designed to address the specific needs and challenges faced by early-career practitioners and to support their transition into leadership roles in risk management.

The YNPG bridges the gap between emerging talent and seasoned experts by providing a platform for mentorship, networking and targeted skills development. Members benefit from diverse opportunities to shape their career paths and contribute to the future of strategic risk and crisis management.

Our mission is to cultivate a pipeline of skilled professionals by broadening their experiences, identifying high-potential talent and fostering a vibrant community where innovation and diverse perspectives thrive. At YNPG, every member's growth and success are our priority.



ESTABLISHMENT OF THE ISRM DUBAI CHAPTER



Following the successful delivery of the inaugural Level 5 Award in Corporate Risk and Crisis Management in Dubai in April 2019, the ISRM established its first international chapter in Dubai just two months later. The launch was met with strong support from key organisations including Emirates Group Security, Nikki Beach Resort and American Express, all of whom hosted ISRM events.

Despite the challenges brought on by the COVID-19 pandemic, the Chapter has reignited its activities in 2025, with new events scheduled and renewed support from Emirates Group Security.

A Global Partnership: **ISRM and Emirates Group Security**

ISRM Executive Director Dr David Rubens had an established relationship with Emirates Group Security, and in March 2020 was scheduled to lead a training session at the Emirates Aviation College. Though the session was cancelled due to COVID-19, it marked the beginning of a globally recognised initiative.

Within days, Emirates Group Security offered full support - including branding and global marketing - for a series of free-to-attend webinars, aimed at professionals seeking qualifications in risk and crisis management.

The first webinar, held from 13th to 17th April 2020, attracted over 700 registrations, and within just 18 months, more than 10,000 participants from 140 countries had attended - establishing the programme as one of the most respected global qualifications in its field.



MoU with Dubai Police

In May 2025, as part of the World Police Summit, ISRM signed a Memorandum of Understanding with Dubai Police, launching a collaborative programme of professional development delivered through the Dubai Police Academy. This partnership will offer:

- Vocational and professional qualifications
- Advanced Diplomas (Master's equivalent) in Strategic Risk and Crisis Management
- Programmes accessible to both DP personnel and wider UAE security stakeholders



Supporting Critical Infrastructure: Emirates Nuclear Energy Corporation

In 2019, Dr Rubens spent five weeks embedded at the Nawah nuclear facility in Abu Dhabi, where he supported:

- Strategic risk & crisis tabletop exercise development
- Long-term capacity building
- Integrated response and resilience training

This marked a significant step in developing risk capability within the UAE's critical national infrastructure sector.

Plenary Session

**Dr. David Rubens**
(Panel Moderator)
Executive Director | Institute of Strategic
Risk Management (ISRIM)**Eng. Arif Al Jarrah**
(Panelist)
Security Engineering Director | SPA**Shaun Hingrove**
(Panelist)
Director Program, Policy, Crime & Science Directorate
National Security Group (NSG)
Home Office**Mick O'Connell**
(Panelist)
Senior Law Enforcement Consultant
UNICRI - United Nations International Crime and Justice
Research Institute**Anna Ibar**
(Panelist)
Head - Victims of Terrorism
United Nations Office of Counter-Terrorism**intersec**
SAUDI ARABIA**Thought Leadership
at Intersec Saudi Arabia**

ISRIM Executive Director Dr David Rubens served as Conference Chair for the two-day Future Security Summit at Intersec Saudi Arabia 2023.

The Summit brought together academics, government officials, policy developers and international practitioners to explore the evolving landscape of strategic risk.

Topics ranged from national crisis management to future resilience challenges, highlighting the urgent need for innovation and cross-sector collaboration.

Looking Ahead

The ISRIM Dubai Chapter continues to play a vital role in connecting regional and global risk professionals, building capacity and promoting best practices. With strategic partnerships, cutting-edge programmes and an active events calendar, Dubai remains a cornerstone in ISRIM's international network.

