



International  
Corporate Protection

# The Terrorism Threat to: Hotels





ICP Group & TacticsON  
CEO & FOUNDER

## Will Geddes

Over 25 years experience within the Specialist Security Sector, working across the world strategically and tactically advising and supporting corporations, government agencies and private clients.

### *Experienced advisor:*

- Human Threat Management
- Incident & Crisis Management
- Extortion Response & Negotiation
- Counterterrorism Prevention
- Cyber & Information security

### *Notable Cases Managed:*

- Mumbai Terrorist Attack (2008)
- Asia Tsunami (2005)
- 9/11 New York (2001)
- Jakarta Riots (1998)



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## Notable Incidents:

- Estepona Hotel, Marbella (Sept 2018)
- Montego Bay, Jamaica (Sept 2018)
- Desert Hot Springs, California (Aug 2018)
- Cheadle Hotel, Oxford (July 2018)
- Intercontinental, Kabul, Afghanistan (Jan, 2018)
- Mandalay Bay, Las Vegas (Oct 2017)
- Terrain Hotel, South Sudan (July 2016)
- Grand-Bassam, Ivory Coast (Mar, 2016)
- Riu Imperial Marhaba, Sousse (Jun, 2015)
- Corinthia, Libya, (Jan 2015)
- Radisson Blu, Mali (Nov 2015)
- Palestine, Babel & Hamra (Jan 2015)
- Oberoi & Taj, Mumbai (Nov, 2008)
- Marriott, Islamabad (Sept 2008)
- JW Marriott, Jakarta (Aug 2003)
- Sheraton, Karachi (May 2002)
- Nevsky, St Petersburg, Russia (Feb 1996)



# Why Hotels?



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- Perceived as 'Soft Targets' - easily accessible & welcoming
- Symbolic of a national interest (US, UK, etc.)
- Frequently occupied by associated nationalities
- Symbolic of 'Political leaning' or 'Cultural lifestyle'
- Enclosed Area (by design or construction)
- Conferences and Gatherings
- Collateral Targeting (Opposing Groups, Governmental Officers, etc.)
- Mass Fatality & Casualty Optimum



The background of the slide is a dark, grainy, black and white photograph of a city skyline at night. Several tall skyscrapers are visible, their windows glowing with light. The sky is dark and cloudy. The overall mood is mysterious and high-tech.

# EVOLVING THREATS

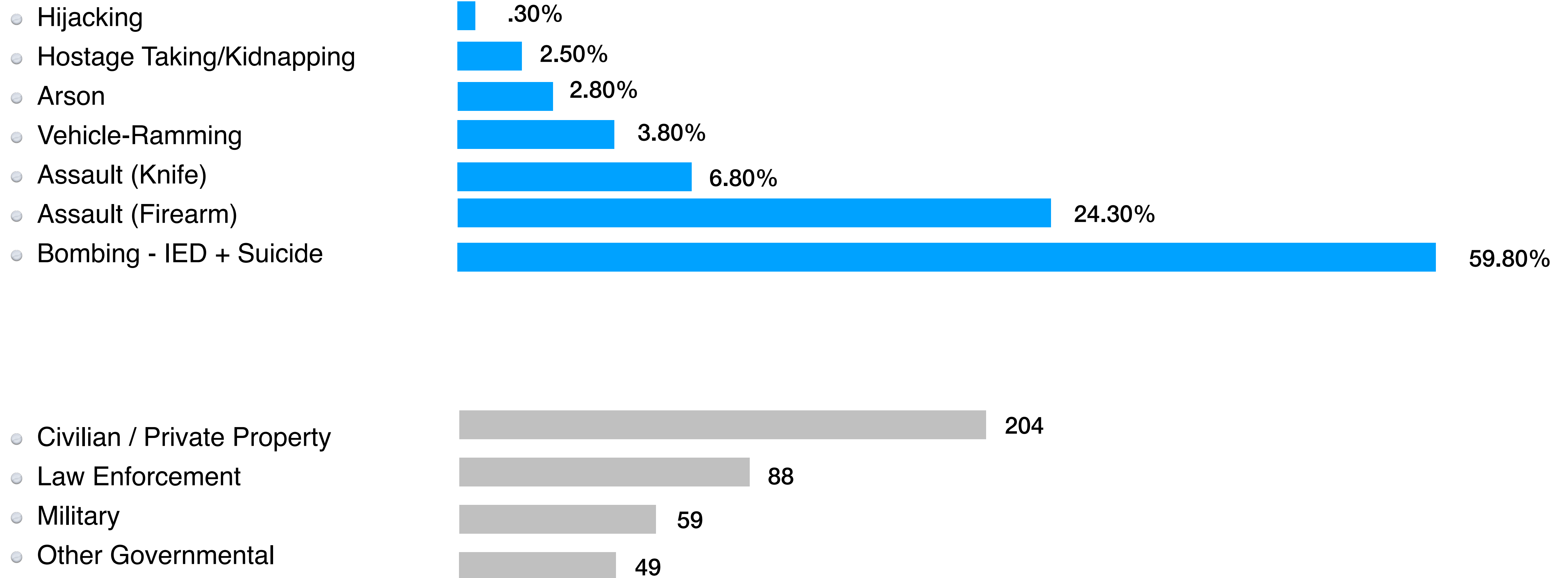


# TERRORIST MODUS OPERANDI

## Techniques, Tactics & Procedures (2001 -2018)



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## KEY CONSIDERATIONS



# THREAT IMPACT CONSIDERATIONS

With each type of threat, it should be considered how you can protect against it.

## THE THREAT

What kind/type of threat could impact/target the site?

## THEIR OBJECTIVE

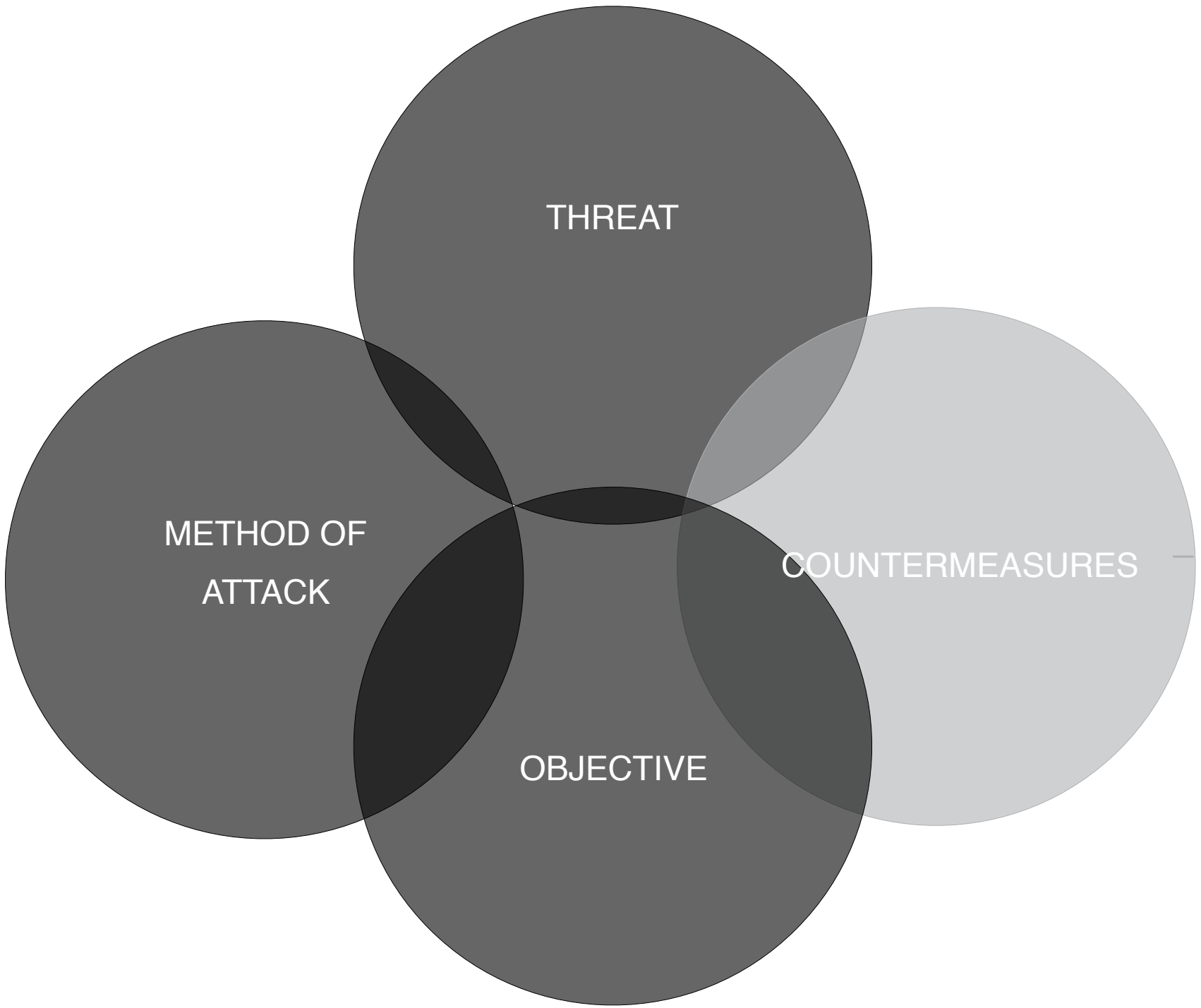
What could they be seeking to target or attack?

## THEIR METHOD OF ATTACK

What means and methods could they employ?

## YOUR COUNTERMEASURES

What measures, systems, equipment, training and procedures could be implemented to protect against it?



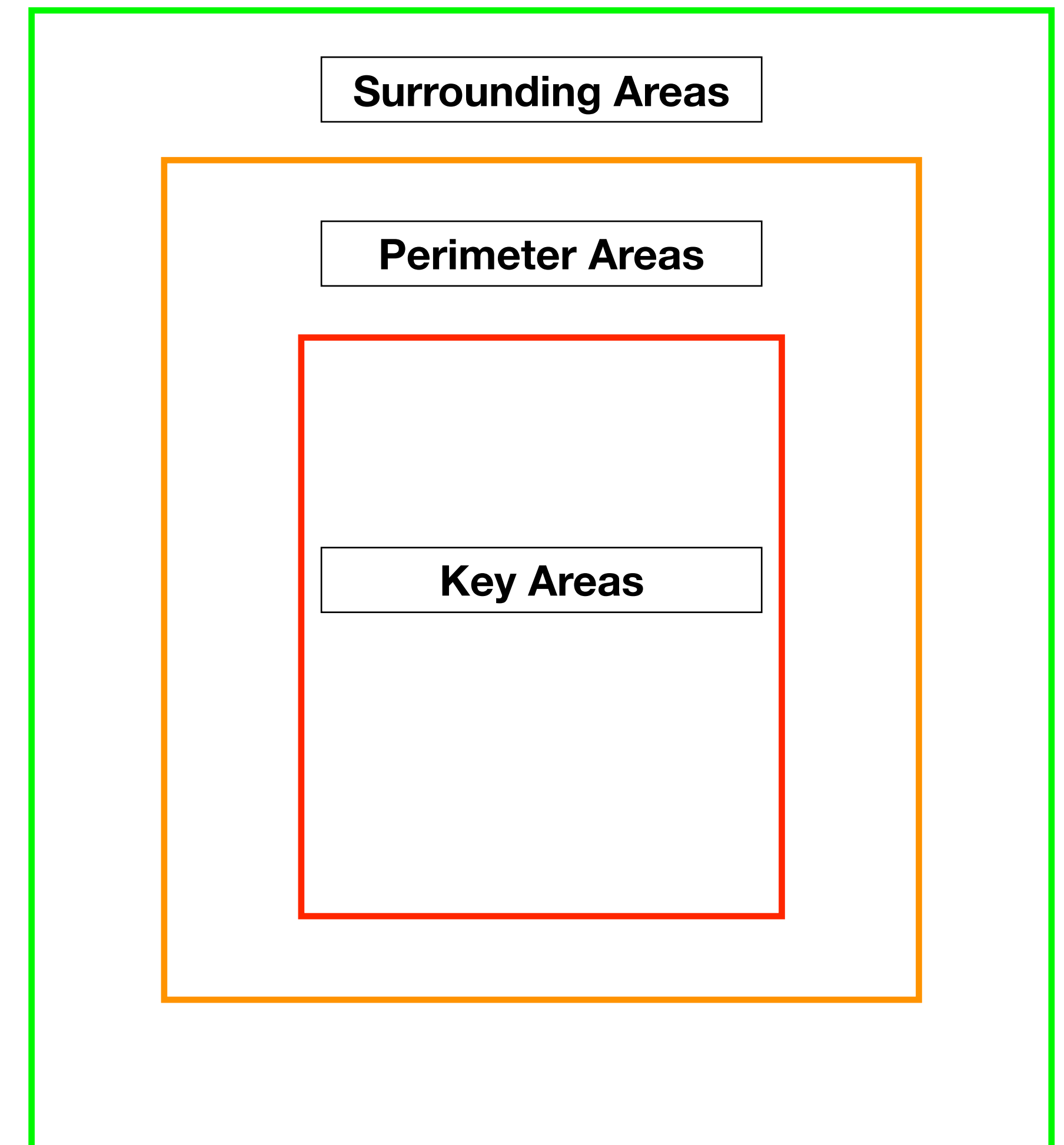


# The Paths Of Least Resistance



# ZONING YOUR AREAS

**Designing & Configuring your Security / Hostile Reconnaissance Detection Thresholds**





# THE IMPORTANCE OF DETERRENT VALUES

**Deterrence is the art of producing, in the mind of the enemy,  
the fear to attack.**

*Sterling Hayden*

# **Review, Review, Review**



# Early Awareness & Recognition

**Luck is not an acceptable substitute  
for early detection**

***Valerie Harper***





# Ensure you have an effective communications strategy

Talk low, talk slow and don't say too much

*John Wayne*



# Breathe, Look, Think & Then Act



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# ***QUESTIONS ?***



[www.icpgroupcompanies.com](http://www.icpgroupcompanies.com)



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