

BTN Intelligence: State of the Industry 2025



ELIZABETH WEST Editorial Director The BTN Group



BTNGROUP **CONFERENCES & EVENTS** BY NORTHSTAR

BTNiiIntelligence BUSINESS TRAVEL NEWS BY NORTHSTAR Your source for business travel market data & analysis

THE BUSINESS TRAVEL STATE OF THE INDUSTRY REPORT



BTN Intelligence BY NORTHSTAR

THE BUSINESS TRAVEL STATE OF THE INDUSTRY REPORT BTN: Intelligence

Business Travel News surveyed 314 business travel buyers in January and February 2025 to seek their views on the state of the business travel industry

A further flash survey of 145 companies was conducted in April to assess the impact of new US economic policies

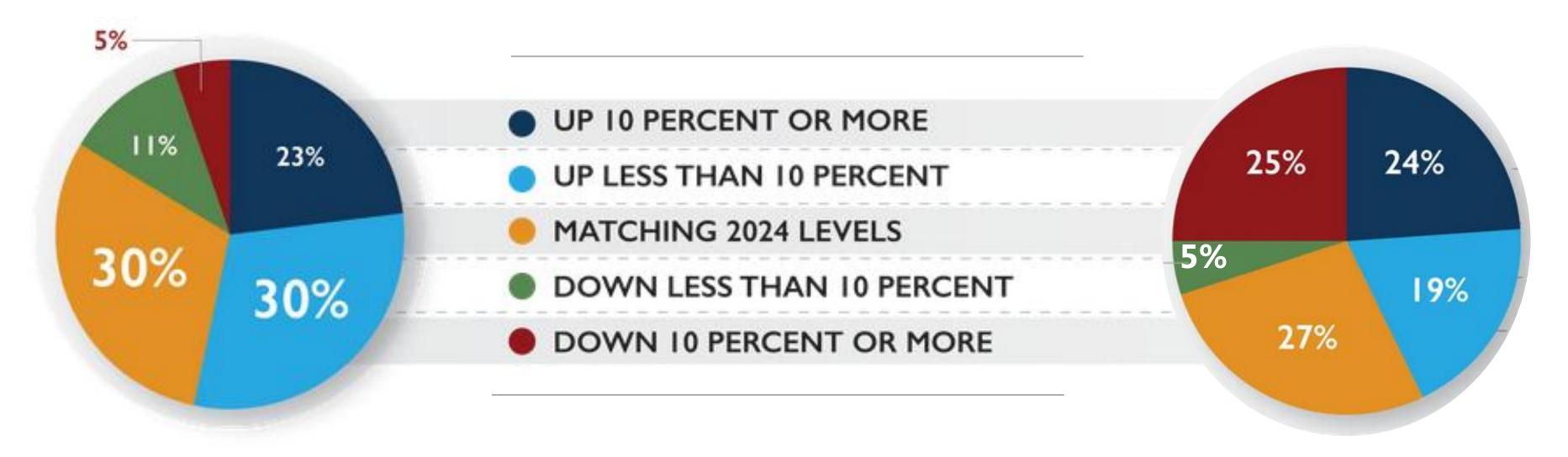
Scan the QR code to access the report in full or head to: https://www.businesstravelnews.com/state-of-theindustry/2025





Part 1: 2025 Business Travel Outlook

Respondents' Projected Organizational Travel Spending, 2025 v. 2024



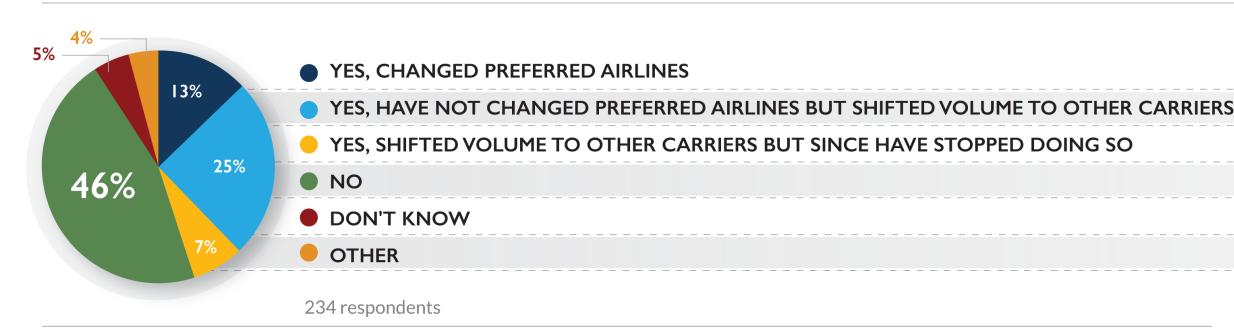
256 respondents, Jan/Feb 2025



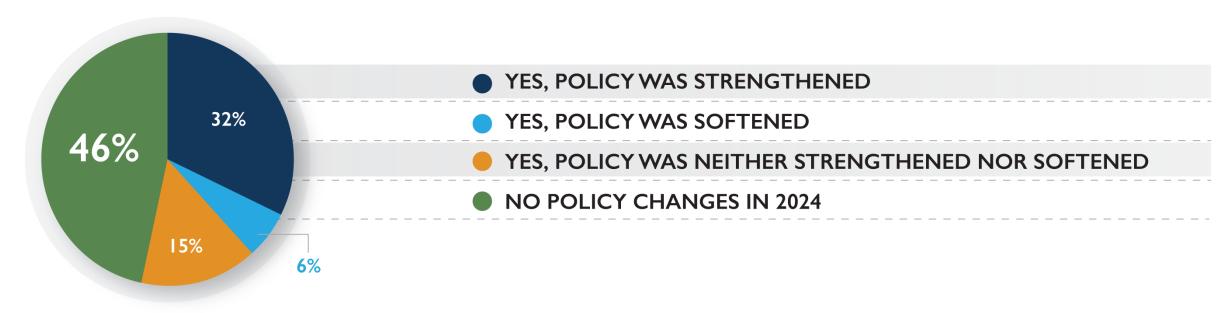
145 respondents, April 2025

Part 2: Content Fragmentation Upends Industry Structures

Have Airline Distribution Strategies Affected Supplier Choice or Volume Directed?



Organizational Change to Travel Policy in 2024?





Part 3: Supplier Lens on Loyalty & Small, Midsize Market



Source: American Express Global Business Travel

2025 BTN State of the Industry Survey: SME vs. Large Corporate Respondents

> SME - UP TO \$24.9M TOTAL ANNUAL TRAVEL VOLUME

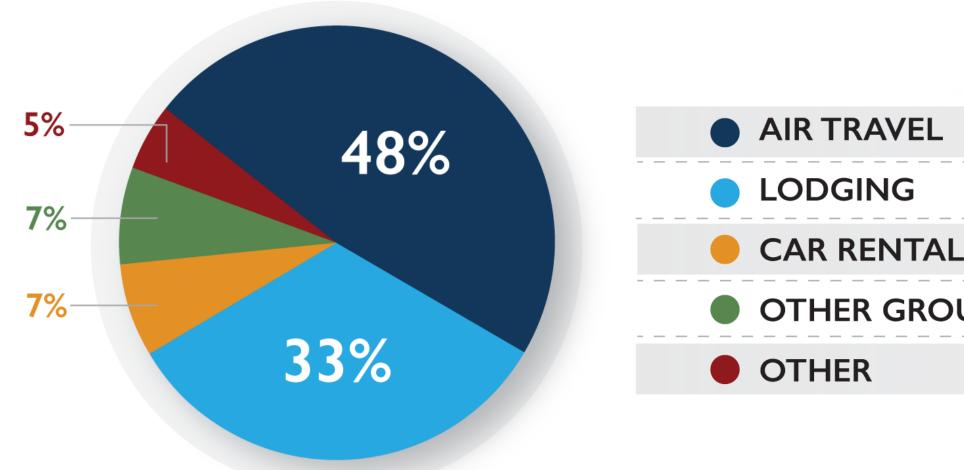
45%

LARGE CORPORATE PROGRAM -\$25M + TOTAL ANNUAL TRAVEL VOLUME



Part 4: Negotiating Gets Tougher for Corporate Contracts

Share of 2024 Organizational Travel Spending by Category

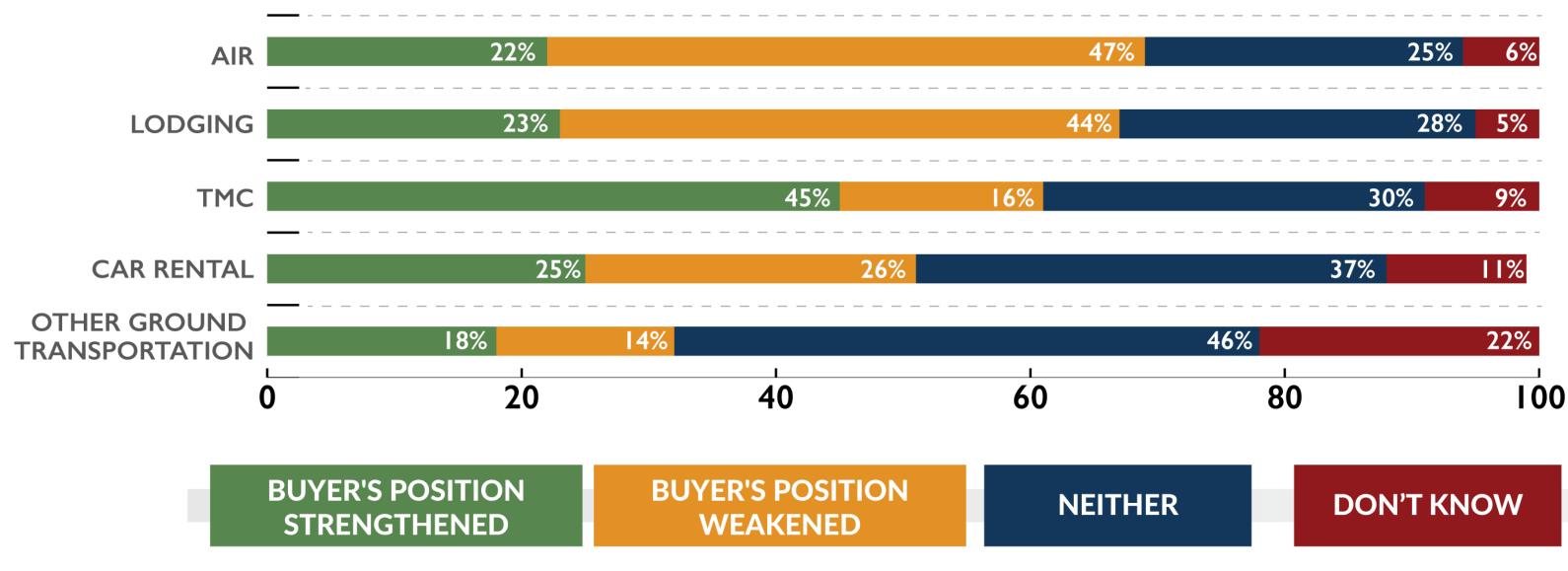


CAR RENTAL OTHER GROUND TRANSPORTATION



Part 4: Negotiating Gets Tougher for Corporate Contracts

Respondent Change in Negotiating Position From Previous Talks

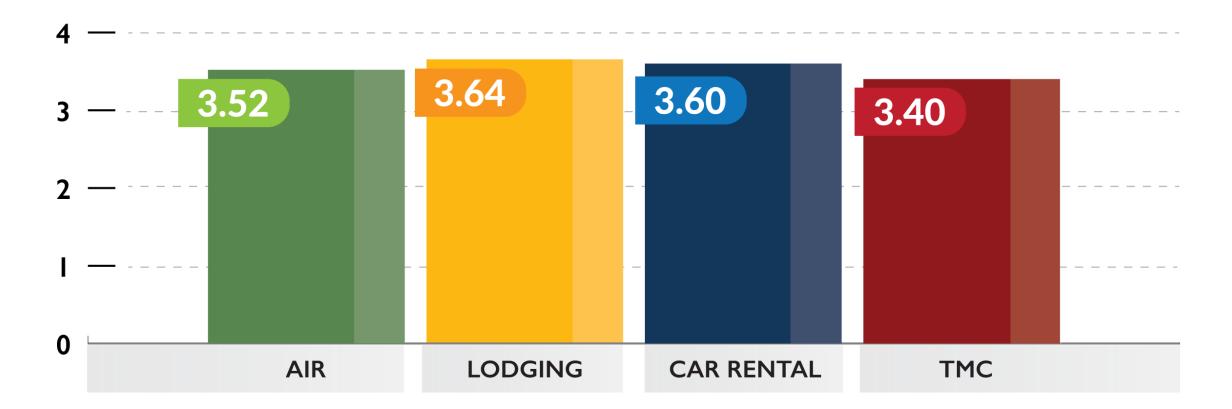




Part 5: TMC Relationships And...Revolution?

How Well Are Travel Suppliers Able to Deliver the Service Levels You Desire for Organization's Travelers?

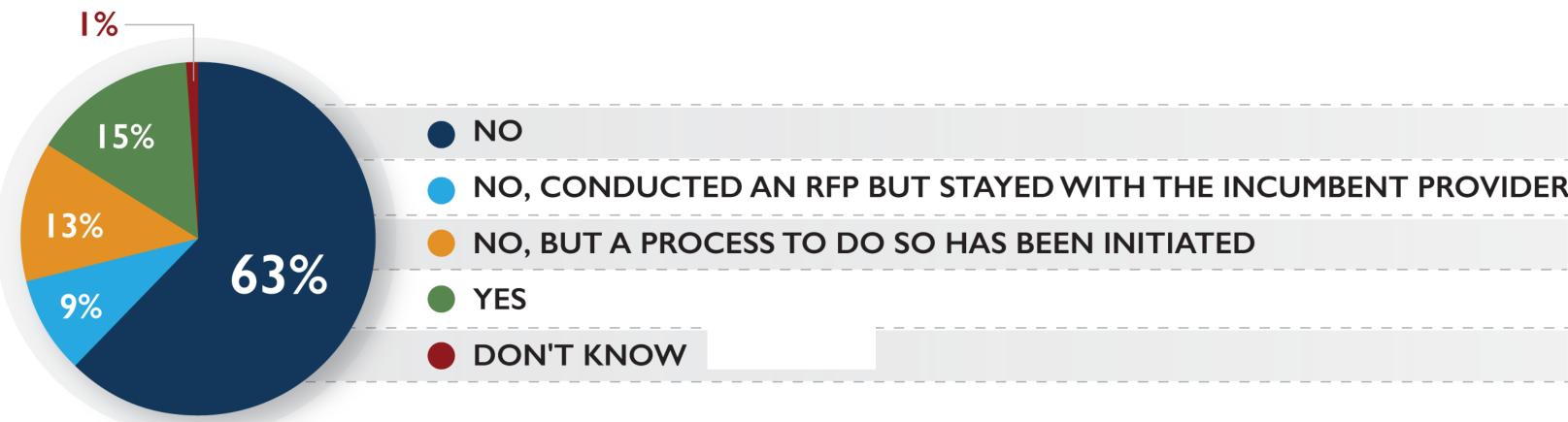
ON AN ASCENDING SCALE OF I (NOT WELL AT ALL) TO 5 (VERY WELL)





Part 5: TMC Relationships And...Revolution?

Has Organization Changed TMC in Past Three Years?

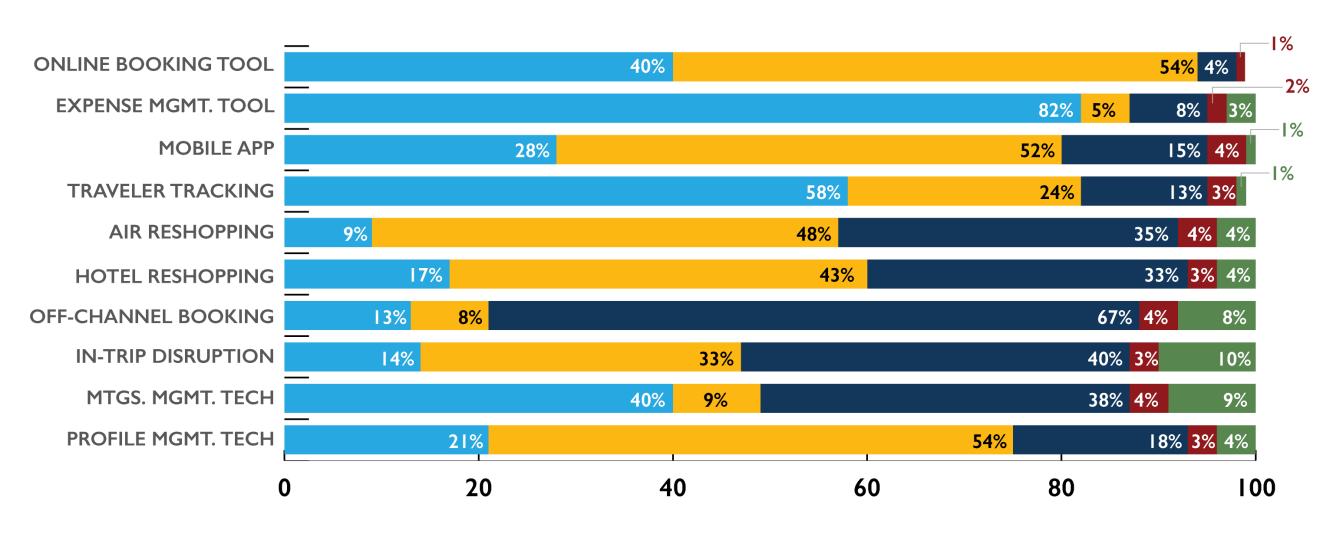




Part 6: New Models & The Next Innovation Wave

Organizational Use of Tech and Source of Acquisition

IS PRODUCT SOURCED FROM SUPPLIER OR TMC?



DIRECT FROM SUPPLIER DON'T USE PLAN TO DEPLOY IN NEXT 12 MONTHS TMC

229 respondents

DON'T KNOW



Part 6: New Models & The Next Innovation Wave

Has your organization explored the use of AI in your travel program



THE BUSINESS TRAVEL STATE OF THE INDUSTRY REPORT





BTN Intelligence



Managing Travel in Small & Midsize Companies 2025

BTN Intelligence







Tell us what you think







BTNiiIntelligence BUSINESS TRAVEL NEWS Your source for business travel market data & analysis BY NORTHSTAR