

# EMPLOYEE MENTAL HEALTH: ADDRESSING THE 'SILENT RISK' IN CONSTRUCTION



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# DR. DAVID C BATMAN

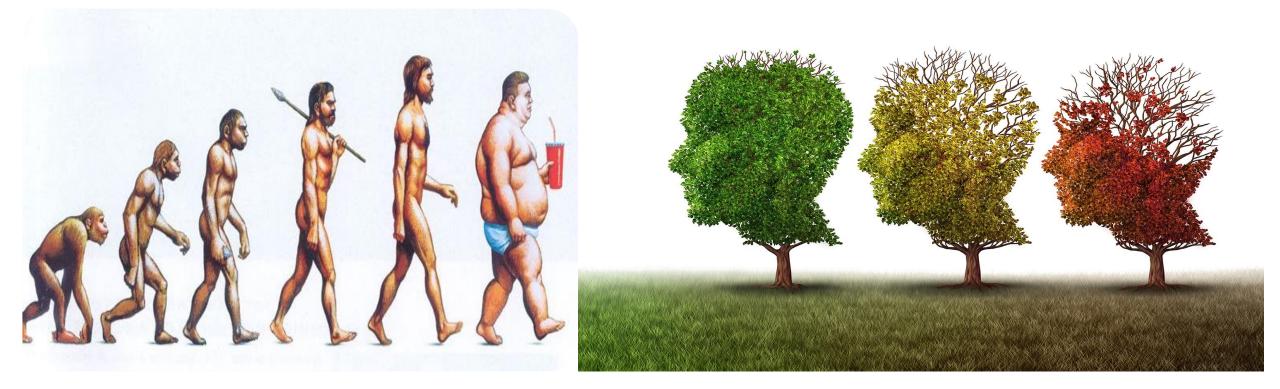


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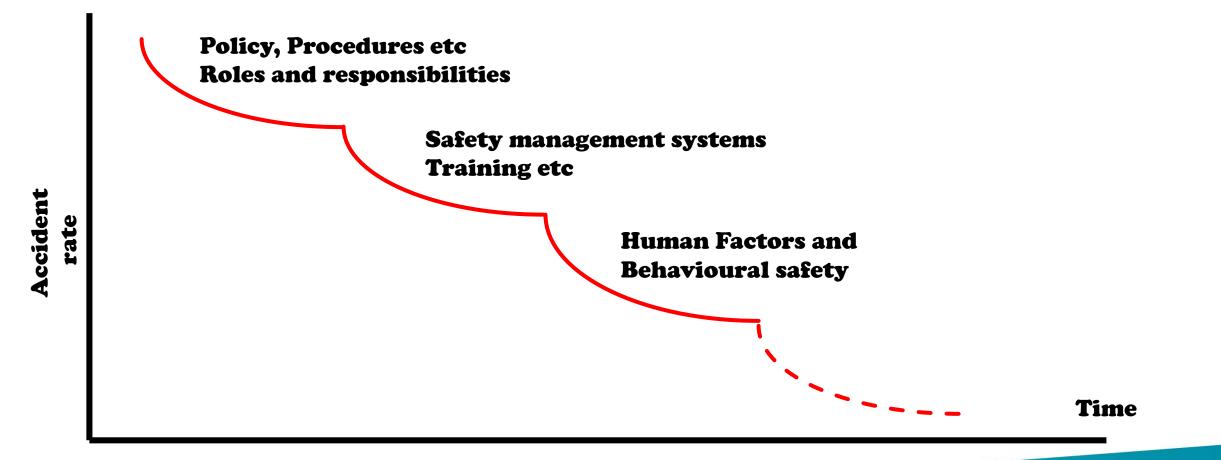
Director and manager DCB Consulting Specialist interests – Lifestyle management, risk assessments, mental health at work, sleep

## CURRENT THREATS TO HEALTH (& SAFETY)

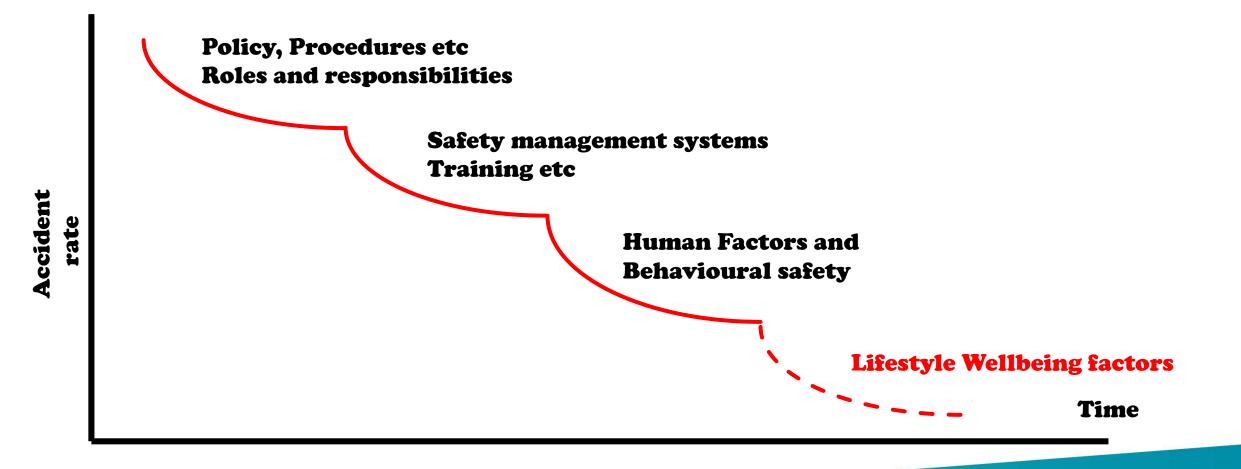




## HEALTH AND SAFETY MANAGEMENT TIME LINE!



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## HUMAN FUNCTION

### The biopsychosocial model:

(Waddell & Burton, 2004)

### **Biological:**

The physical and **mental health** function

## **Psychological:**

Recognises that personal and **psychological factors** also influence functioning and the individual must take some responsibility for **their attitudes and behaviours** 

### Social:

Recognises the importance of the **social context, pressures and constraints**, on behaviour and functioning

- Physical health & Exercise re strength mobility and dexterity
- Good brain function
- Good mental health (NOT JUST mental Illness)
- Sleep
- Energy
- Good nutrition and hydration
- Cognition, Concentration & memory
- Vision and hearing
- Correct attitudes and behaviours

## **REDUCED MENTAL HEALTH**

- Reduced concentration
- Mood changes
- Decreased energy
- Decreased cognitive functions
- Reduced concentration and memory
- Sleep loss
- Decreased learning and fact retention
- Attitude changes
- Reduced productivity

- Falls and head injury
- Neurological conditions
- Peripheral nerve damage
- Substance abuse (and prescription medication / OTC)
- Sleep loss
- Depression
- Anxiety
- Stress
- Dementia

## IMPORTANCE OF SLEEP

- Essential for all human functioning
- Cognitive & physical performance
- Its restorative powers
- Learning & memory consolidation
- Mood enhancement
- Increased irritability
- New evidence shows a relationship to weight gain and aging

- Drowsy at work
- Lateness
- Irritability
- Decreased concentration
- Poor work output
- Effects of medication / alcohol / stimulants / drugs
- Impaired reaction time, judgment & vision



## NOTABLE TRAGEDIES WHERE SLEEP DEPRIVATION CAUSATIVE

## Challenger Space Shuttle

**Exxon Valdez** 

Herald of Free Enterprise

Chernobyl

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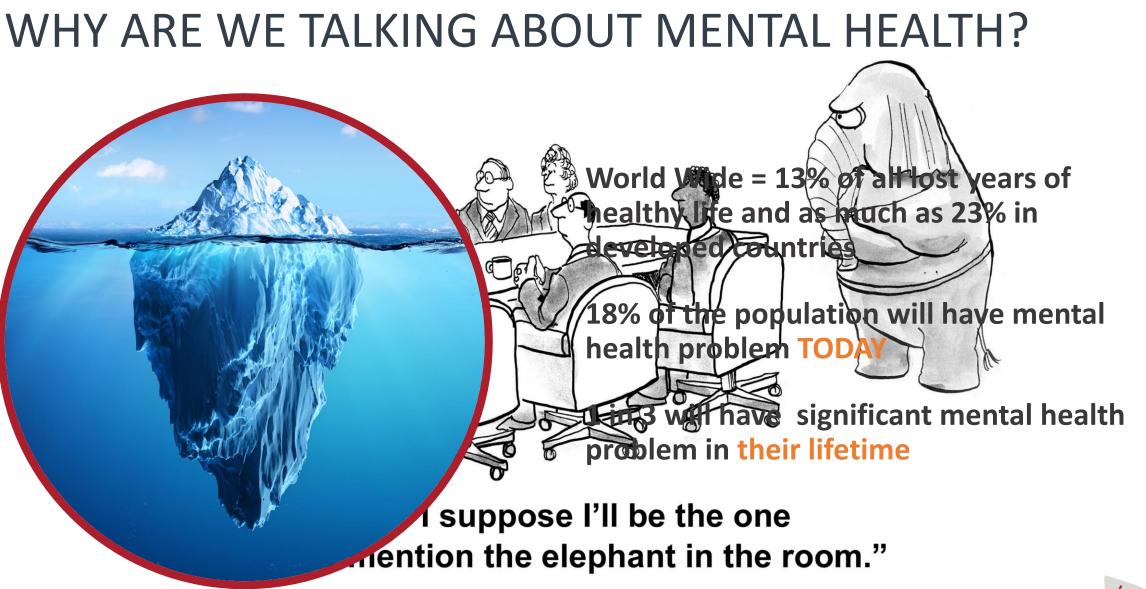
Three Mile Island

## WHY ARE WE TALKING ABOUT MENTAL HEALTH?

### **Common issues include:**

- o Lack of real understanding of mental health and mental illness
- Associated stigma and people suffer in silence
- Separation of physical and mental health programs
- Time from onset to diagnosis can be insidious over months / years
- o Increase in stress caused by issues arising from work and home
- Failure to identify and support self and others
- Massive rise in prescription of anti depressant medication
- o Increase in numbers with dementia

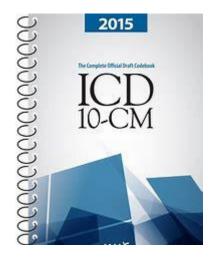
**•** Little help or advice on early self management and measures to reduce risk





## MENTAL HEALTH PROBLEMS





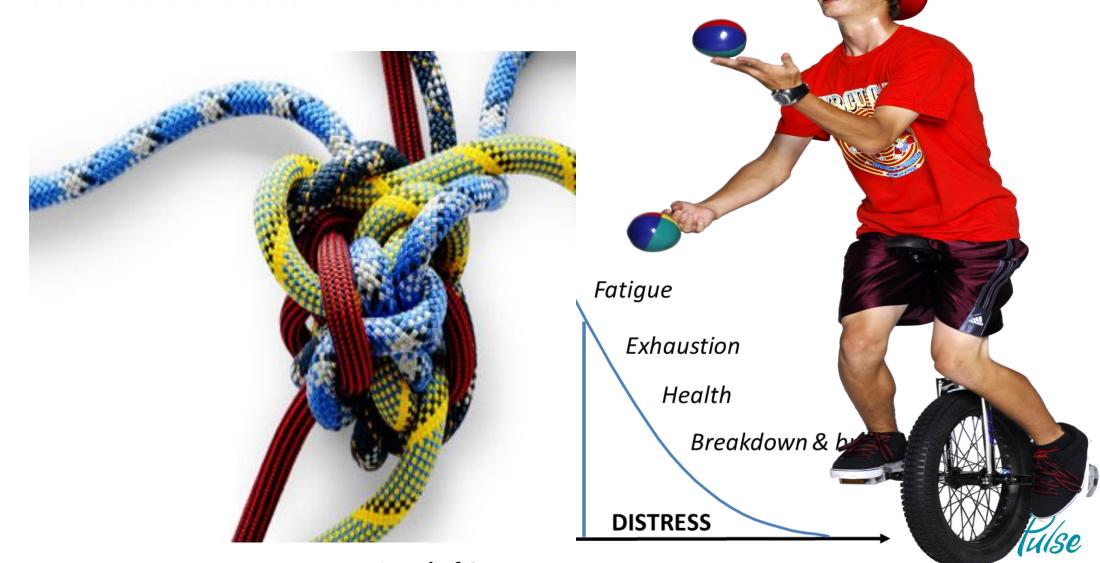
#### 450+ different diagnoses including -

Depression, anxiety, bipolar affective disorder, schizophrenia, eating disorders, phobias, obsessive compulsive disorder, drug and alcohol abuse, posttraumatic stress disorder, and dementia.

These are issues which could affect **any one of us.** 



## YERKES-DODSON LAW



**Level of Stress** 

# EMPLOYEE WELLBEING: IMPLEMENTING THE SOLUTION

# **BEST BUSINESS PRACTICE**

- Accept mental health is vital for employee and business performance
- Long term approach and imbed in Corporate Culture
- Leadership must come from the 'C' Suite
- Talk about HEALTH and be open and honest with conversations at all levels
- Put MENTAL HEALTH into Health & Safety
- Build into Risk Assessment processes Health inc Mental Health
- Recognize need for education, understanding, proactivity
- Train line managers re identification and support
- Try and maintain employees at work with problems
- RECOGNIZE EVERYONE IS VULNERABLE AND DEVELOP RESILIENCE
- Develop a holistic employee wellbeing cultural programme





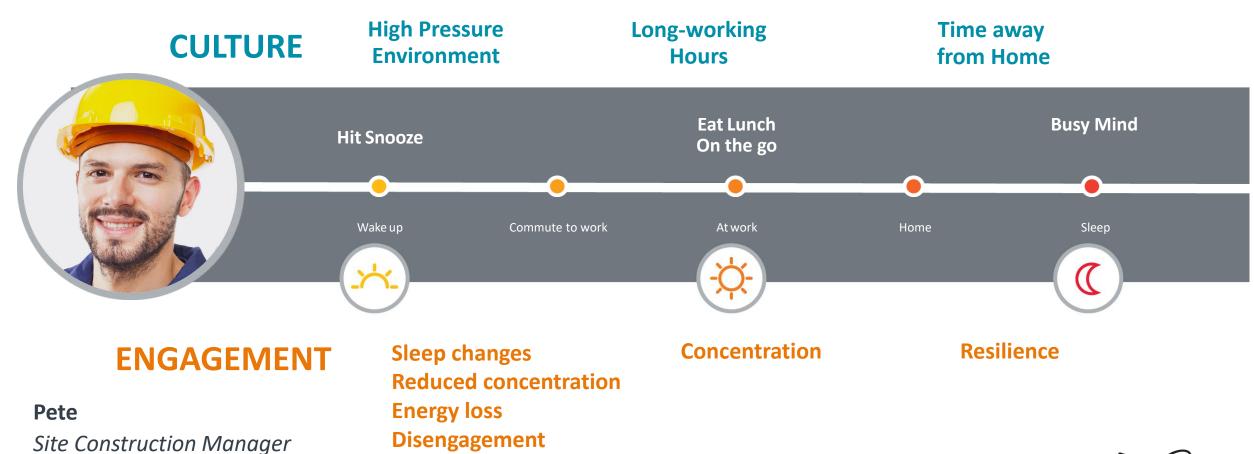
## PRINCIPLES OF RISK MANAGEMENT

The eradication or minimisation of the adverse affects of risks to which an individual is exposed.





## PETE'S DAILY JOURNEY







# CHANGING YOUR LIFE BY CHANGING YOUR ATTITUDES & BEHAVIOURS

## ESTABLISH A DAILY ROUTINE WITH VIRGIN PULSE



Make paying attention to health a daily routine Introduce new habits slowly via challenges and daily tips

Make paying attention to health a daily routine Make paying attention to health a daily routine

## SMALL, SUSTAINABLE STEPS



# **CREATING A HEALTHY** ..vIÉ physical activitie WORKFORCE **ONE EMPLOYEE AT A TIME**

## LIFESTYLE INTERVENTIONS



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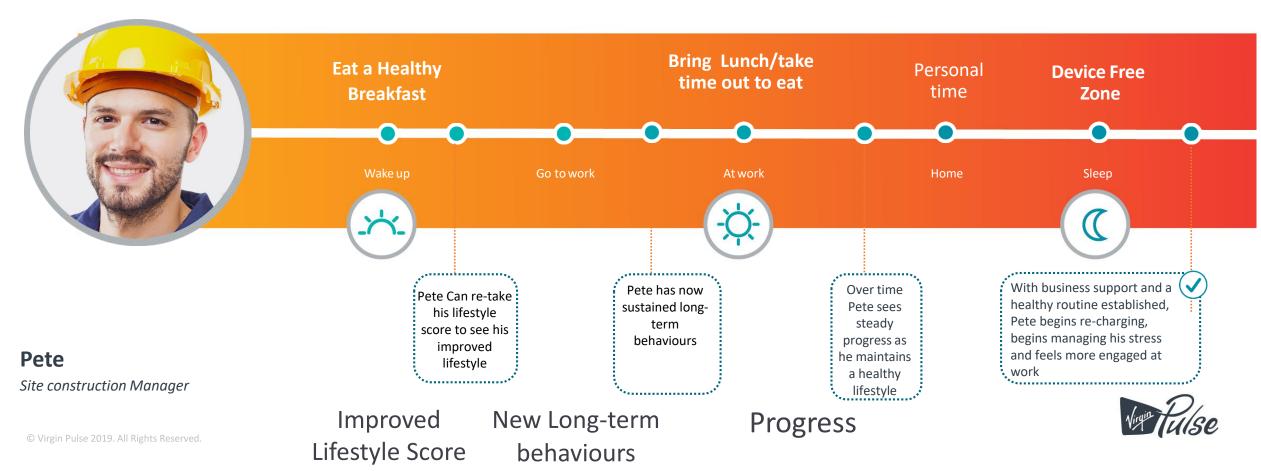
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## **PETE'S HEALTHY DAILY ROUTINE**

## After



## CHANGING LIVES And BUSINESSES FOR GOOD

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