SRI Services & Partners Annual Good Money Week Event

The sustainable investment event for financial advisers, planners and wealth managers

Event partners:



Event Agenda

10:00 – 10:10 - Welcome – Julia Dreblow – SRI Services 10:10 – 10:25 - Good Money Week update – James Alexander, CEO – UKSIF 10:25 – 10:45 - Fund EcoMarket & industry update 10:45 – 11:30 - Fund Manager **Session 1**: Exploring the new SDR regime and labelling process 11:30 – 11:50 - Coffee break 11:55 – 12:25 - Fund Manager **Session 2**: Beyond the labels 12:30 – 13:15 - MORNING KEYNOTE – Sacha Sadan, Director of ESG – FCA 13.20 – 14.20 - Lunch break 13:35 – 14:05 - 'Portfolio managers share responses to recent developments'

Click to visit Fund EcoMarket Database:



14:20 – 14:30 - Welcome back – Julia Dreblow 14:30 – 14:55 - GUEST SPEAKER: Mike Clark, Founder & Director – Ario Advisory 14:55 – 15:20 - Fund Manager **Session 3**: Leading change 15:25 – 16:05 - Fund Manager Session 4: Articulating sustainability with confidence 16:05 – 16:25 - Coffee break 16:25 – 16:50 - Fund Manager **Session 5**: Leading change 16:50 – 17:15 - **PM KEYNOTE** – Mark Campanale, Founder - Carbon Tracker Initiative 17:15 – 17:30 - Close – Julia Dreblow 17:30 – 20:30 - Drinks reception & canapes

Morning agenda

Click to visit Fund EcoMarket Database:



10:00 – 10:10 - Welcome – Julia Dreblow, Founder & CEO – SRI Services & Fund EcoMarket

10:10 – 10:25 - Good Money Week update – James Alexander, CEO – UKSIF

10:25 – 10:45 - **Fund EcoMarket & industry update** – Julia Dreblow, Founder & CEO – SRI Services & Fund EcoMarket

10:45 – 11:30 - Fund Manager Session 1: Exploring the new SDR regime and labelling process

- Therese Niklasson Newton Investment Management
- Caroline Langley Quilter Cheviot Investment Management
- David Harrison Rathbones Asset Management
- Seb Beloe WHEB Asset Management

11:30 – 11:50 - **Coffee break**

Welcome Address

Julia Dreblow *Founder & CEO* SRI Services & Fund EcoMarket



Julia Dreblow Founder & CEO SRI Services & Fund EcoMarket

Julia has specialised in sustainable investment for nearly 30 years. A passionate advocate for the area, she founded SRI Services and the Fund EcoMarket fund tool in 2010 to help financial advisers match funds to diverse client preferences.

Her work is however varied, including helping the FCA to shape SDR, as a member of their Disclosure and Labels Advisory Group, and vice chair of the Adviser Sustainability Group - the industry led working group established by the FCA in January 2024. She is also the technical author of the soon to be published British Standards Institution's sustainable fund standard PAS (BSI PAS 7342). She started her career as a broker consultant at NPI and Friends Provident.

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Welcome to the SRI Services & Partners Good Money Week event 2024

Julia Dreblow

Founder, SRI Services & Fund EcoMarket C30 years in retail sustainable investment. Good Money Week co-founder 2009, DLAG member, vice chair FCA's 'Advisers Sustainability Group', BSI PAS 7342 author

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This presentation is for information purposes only. We are not regulated or authorised to offer





Welcome!

- 16th Good Money Week!
- Thank you for your support!
- Heads up we will be filming
- Housekeeping no fire alarm, food (mostly but not all vegetarian/vegan)
- Working together as critical friends doing what we can to shift the dial, in an imperfect world – for everyone's benefit
- Format: regulation > opportunities
- 6 hours CPD
- Please stay and mingle!

Good Money Week update

James Alexander *CEO* UKSIF

UK Sustainable Investment and Finance Association

James Alexander CEO UKSIF

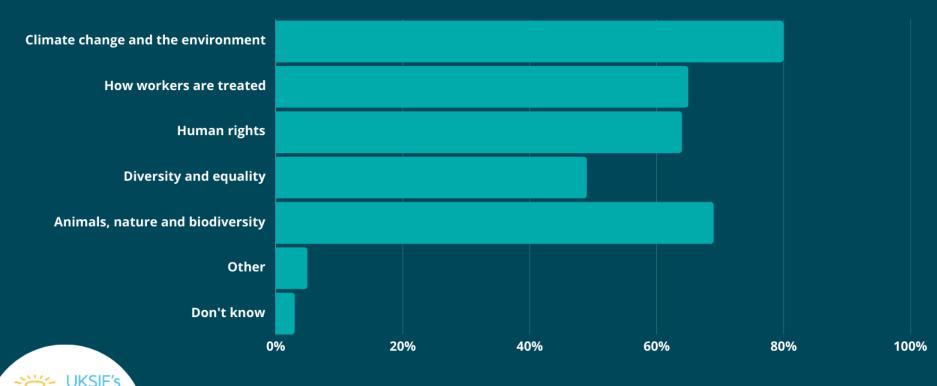
James is Chief Executive of UKSIF, driving the organisation's objective of advancing sustainable investment and finance in the UK, and also serves as Chair of the Global Sustainable Investment Alliance (GSIA), working to unlock the power of the worldwide financial services industry to accelerate the transition to a sustainable future.

James joined UKSIF in 2020 with a background in international climate finance and infrastructure finance as well as many years' experience in leadership roles in membership organisations. Since then, UKSIF has grown substantially, now representing over 300 organisations, collectively managing over £19tn. He has also overseen the expansion of UKSIF's communications, public affairs and events programmes, increasing the organisation's capacity to influence decision makers, promote sustainable finance in the media, and facilitate industry colla boration.

James has represented UKSIF at Treasury and DWP select committees and is a member of multiple government and regulatory working groups. In August 2023, he was appointed Chair of the Global Sustainable Investment Alliance and he also serves as Treasurer of Eurosif, the European Sustainable Investment Forum. In November 2023, James was awarded Outstanding Individual Contribution to the ESG Investment Industry at the Clear Path Analysis ESG Investment Leader Awards.

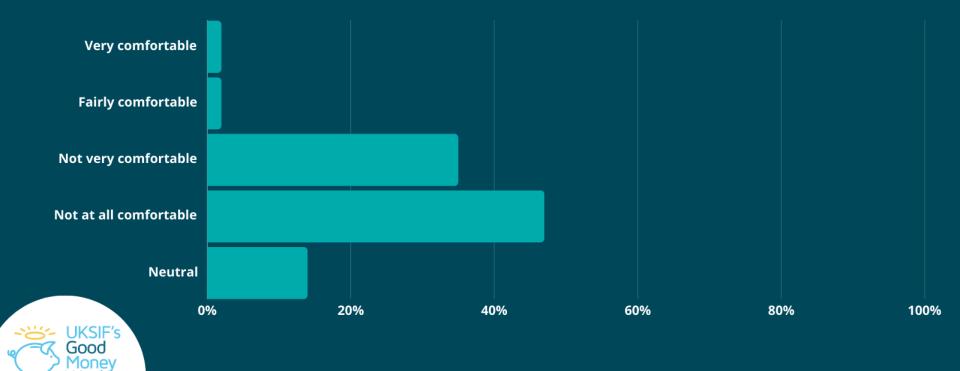
Previously, James supported global megacities to overcome the substantial barriers to financing climate action as Director of the City Finance Programme at the C40 Cities Climate Leadership Group and Head of the C40 Cities Finance Facility – a project preparation facility he developed, now supporting cities across the world to structure nearly a billion dollars of sustainable infrastructure transactions. James has worked on international climate finance issues at the UN level and remains a member of the UN SDSN Global Commission for Urban SDG Finance, Chaired jointly by Jeffrey Sachs and the Mayors of Paris and Rio de Janeiro.

Thinking about your personal values, in what ways do you want your savings, investments and/or pension fund to make a positive difference in the world?



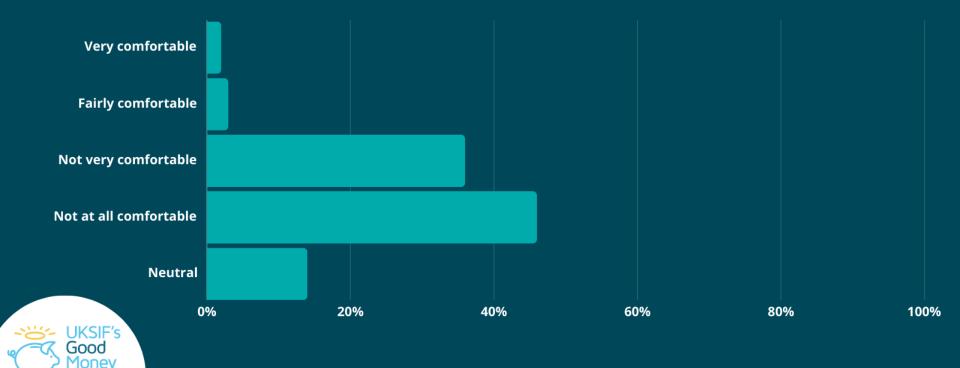
Good Money Week

To what extent are you comfortable or not comfortable with your savings/pensions being invested in companies which are treating their workers badly?



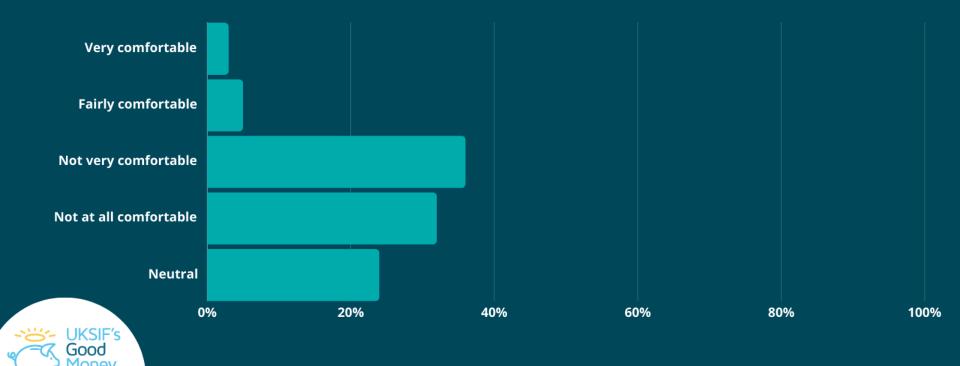
Neek

To what extent are you comfortable or not comfortable with your savings/pensions being invested in companies which are treating their customers badly?



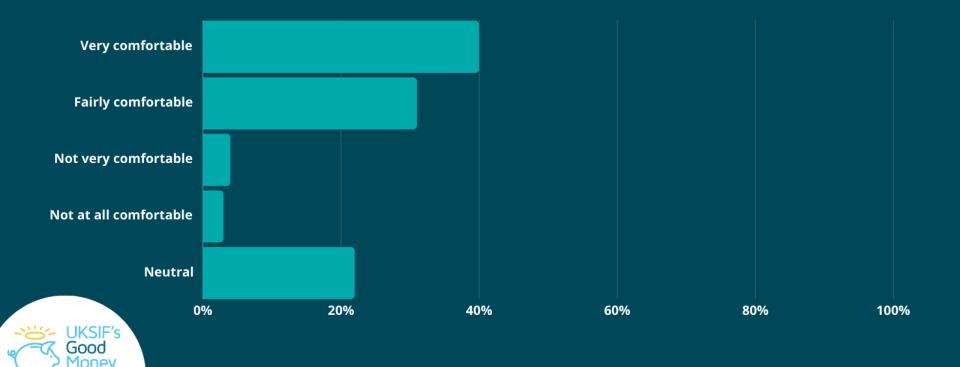
Neek

To what extent are you comfortable or not comfortable with your savings/pensions being invested in companies which are negatively impacting the environment and climate?



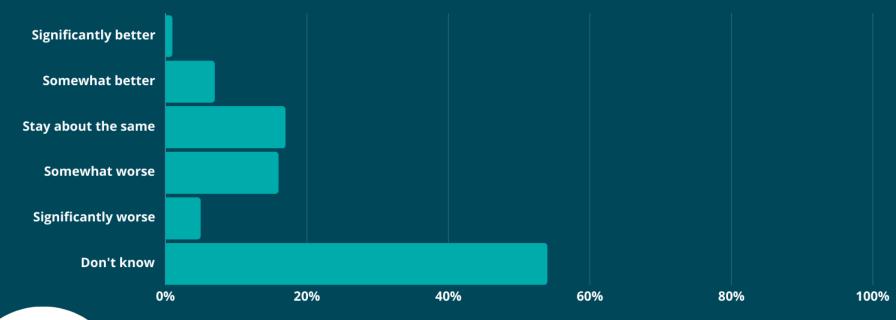
Neek

To what extent are you comfortable or not comfortable with your savings/pensions being invested in companies which are helping to solve environment and climate issues?

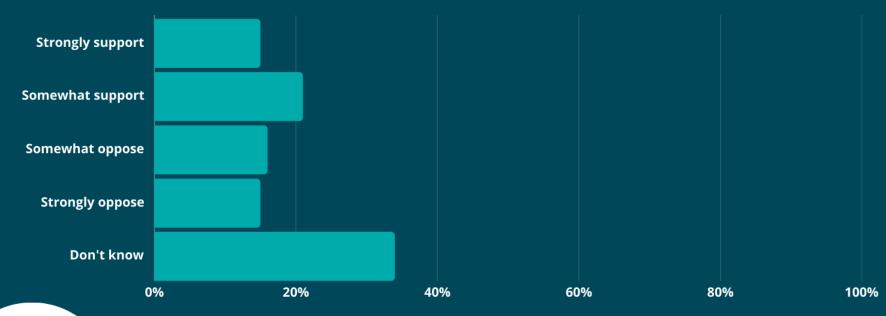


Week

Do you think pension funds that only invest in environmentally sustainable business and industries, perform generally better or worse than those which include environmentally unfriendly business or industries?

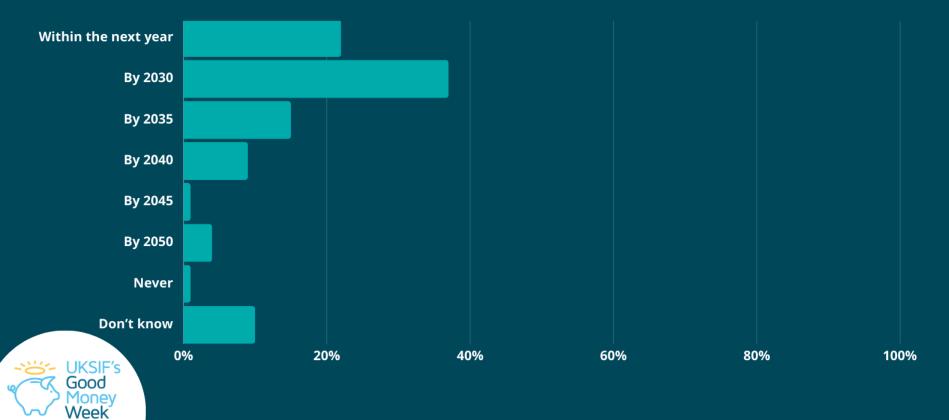


Would you support or oppose UK pension providers to stop investing pensions in the oil and gas industry?

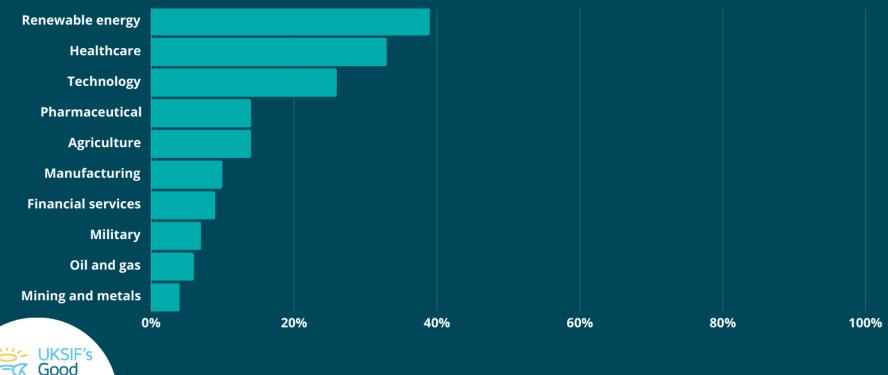


Good Woney Week

You said you'd support pension providers stopping investments in the oil and gas industry. Within what time frame would you like to see this change happen?

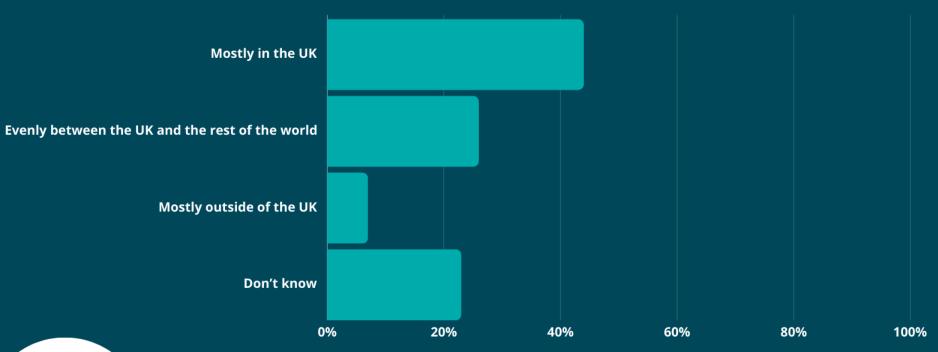


Which of the following industries, if any, would you most like to see your money (including your pension) invested? Please select up to three.



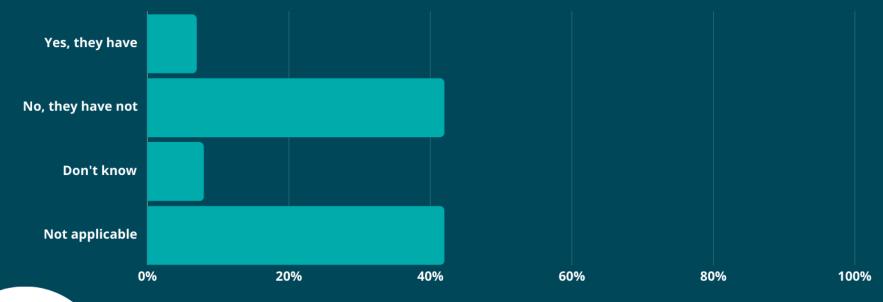
Money Week

Thinking about your pension, do you want your pension to be invested...





Thinking about your financial investments, has your employer or financial advisor made you aware of environmentally sustainable financial products available?



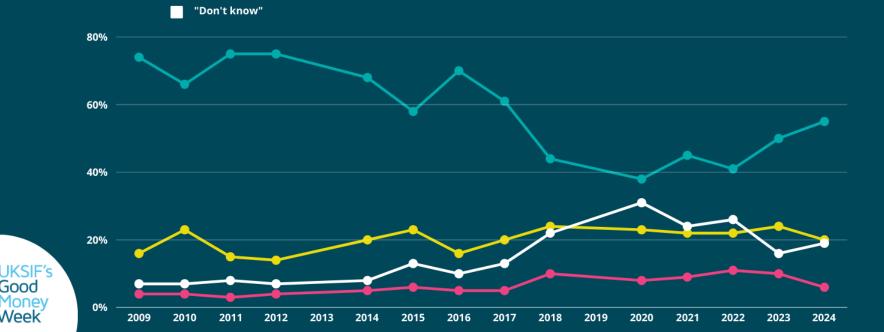
Good Woney Week

Considering how and where you invest your money (including green and ethical investments), which, if any, of the following statements comes closest to your view?

"I am only OR mostly concerned about whether my investments make money"

"I am only OR mostly concerned about whether my investments make a positive difference to the world"

"I am equally concerned about whether my investments make money and make a positive difference to the world"



Fund EcoMarket & industry update

Julia Dreblow Founder & CEO SRI Services & Fund EcoMarket





Fund EcoMarket update and market overview

- Fund EcoMarket 4.0

- Why we need(ed) and welcome SDR
- The key issues SDR is designed to address.
- Overview of the new SDR rules
- Adviser Sustainability Group update
- Some opinions on how it is going / backdrop to panel sessions



STI

Fund Basics

Asset Type

Geographi

SRI Styles

SDR Label

Fund inform

SUSTAINABILI

Nature & Bi

Climate Cha

Environmen

Sustainabili

Social / Emp

FundEcoMarket.co.uk 4.0

- Extensive directory, showing what sustainable, responsible, ESG and ethical retail funds (and AFMs) do
- Information (filters, text & links) direct from fund managers / DFMs
- Designed for advisers & wealth managers (Stylefinder questionnaire, pdfs etc)
- 250 retail friendly filters including SRI Styles & SDR
- Free thanks to our fund partners and affiliates
- Apps available (ish)

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Fund Basics	
SRI Styles	
Sustainable (14)	
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C Social in	
C Ethical (7)	
C Faith Based (11	
C 856 Plus (2)	
Sustainability Tilt (1)	
Limited Exclusions (1)	
O Other (1)	
Pending	
Unclassified into the second s	
Asset Type	
Geographic Region	
Product Type	

Search by SRI Style

or SDR label

For info only. We are not authorised.



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Search by fund or AFM issue /approach

- Invests in severeigns as an unscreened asset class (NEW) [No]
- Invests in sovereigns subject to screening oriteria (NEW) (24)
- Does not invest in sovereigns (NEW) (0).

GOVERNANCE & FINANCIALS



Full fund report (info from FM)

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Language matters

(but not as much as ensuring clients understand what funds do, imh)

Sustainability / sustainable - can go on & on ESG / ESG focus - risk focus Impact investment - real world outcomes / theory of change - for label Stewardship - engagement & responsible ownership Ethical - personal values, but previously E&S (also 'generic' in retail) Tilt - overweight / underweight positions Greenwash – overstating environmental credentials for business benefit Intentionality – funds specifically aiming to improve things Transitioning / Transition plan – moving (planning shift) towards a sustainable business model Other?



Office of National Statistics (ONS), Q4 2022

When asked about a range of issues, climate change was the second biggest concern facing adults in Great Britain (74%), with the rising cost of living being the main concern (79%).

•Around three in four adults (74%) reported feeling (very or somewhat) worried about climate change; the latest estimate is similar compared with the percentage who said they felt worried (75%) around a year ago.

•Around 1 in 10 people (9%) felt unworried (somewhat unworried or not at all worried) about climate change, higher than a year ago when it was 6%, and around one in five (17%) said they were neither worried nor unworried.

> https://www.ons.gov.uk/peoplepopulationandcommu nity/wellbeing/articles/worriesaboutclimatechangegre atbritain/septembertooctober2022



FCA Financial Lives Survey 2022

ESG issues resonated broadly across all age groups in 2022

Proportion of adults who agreed with the following attitudinal statements about ESG issues (2022)

'...at May 2022 79% of consumers think businesses have a wider social responsibility than simply to make a profit'.

https://www.fca.org.uk/publication/financial-lives/fls-2022consumer-investments-financial-advice.pdf



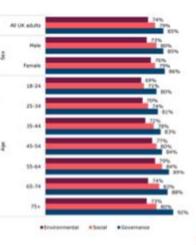
E: 74% agreed environmental issues are really important to them (77% in 2020)



S: 79% agreed businesses have a wider social responsibility than simply making a profit (80% in



G: 85% strongly believed businesses have a duty to pay their employees fairly, have a diverse workforce, and control executive pay



Base: All UK allults (2020:1,82% 2022:4,182)

Question: AT18. How much do you agree or disagree with the following statements?

Note: Comparable 2020 data not available for these who strongly believe "businesses have a staty to pay their employees fairly, have a diverse workforce, and control executive pay"

- 4



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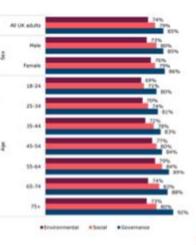
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	FCA PREMICEAL	
Sustainability (SDR) and in	y Disclosure Requirement vestment labels	5
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The final package includes:



An anti-greenwashing rule for all FCA authorised firms to reinforce that sustainability-related claims must be fair, clear and not misleading. We are also consulting on supporting guidance



Four labels to help consumers navigate the investment product landscape and enhance consumer trust



Naming and marketing rules for investment products, to ensure the use of sustainability-related terms is accurate



Consumer-facing information to provide consumers with better, more accessible information to help them understand the key sustainability features of a product



Detailed information in pre-contractual, ongoing product-level, and entity-level disclosures, targeted at institutional investors and consumers seeking more information



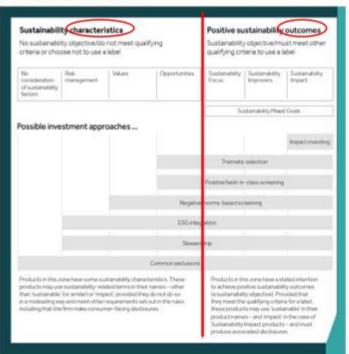
Requirements for distributors to ensure that product-level information lincluding the labels is made available to consumers



SDR highlights 'characteristics' Vs 'positive outcomes' FCA PS23/16

Intended outcomes: Address greenwash – to protect clients Increased sustainability information – to protect markets Consumers to use labels – to improve competition

Figure 2. A stylised map of the landscape





Labelling basics:



Labels are not approved by the FCA, amends to pre-contractual disclosures are

Only in scope funds can chose to use labels Labelling focuses on 'positive' attributes (and evidence) At least 70% of labelled sustainable fund assets to align to objectives – (AM to define what this means). No (labelled) fund assets should 'conflict with objectives' Specific rules for each label Policy Statement

Summary of key features of the qualifying criteria

- 5.10 To use a label, products must meet the general and specific criteria relating to that label on an ongoing basis. Firms must also meet certain requirements and make associated disclosures.
- 5.11 The general criteria fall under 5 key themes:
 - Sustainability objective. All products using a label must have a sustainability
 objective to improve or pursue positive environmental and/or social outcomes
 as part of their investment objectives. Firms must identify and disclose whether
 pursuing the positive sustainability outcomes may result in material negative
 outcomes.
 - Investment policy and strategy. Ordinarily, at least 70% of the product's assets
 must be invested in accordance with its sustainability objective, with reference to
 a robust, evidence-based standard that is an absolute measure of environmental
 and/or social sustainability. Firms must also identify and disclose any other assets
 held in the product for other reasons (eg. cash, derivatives), including why they
 are held.
 - KPIs. Firms must identify KPIs to measure progress against the sustainability objective (these can measure the progress of the whole product or individual assets)
 - Resources and governance. Firms must ensure there are appropriate resources, governance and organisational arrangements to support delivery of the sustainability objective.
 - Stewardship. Firms must identify and disclose the stewardship strategy needed to support the delivery of the sustainability objective, including activities they expect to take and outcomes they expect to achieve. Firms must also set out an escalation plan to be able to take action when assets do not demonstrate sufficient progress towards the sustainability objective and/or KPIs. Assets subject to such action remain within the 70% threshold.



The 'anti greenwash' rule

FCA Source - FG 24/3 p7

Sustainability references should be:



Correct and capable of being substantiated



Clear and presented in a way that can be understood



Complete – they should not omit or hide important information and should consider the full life cycle of the product or service

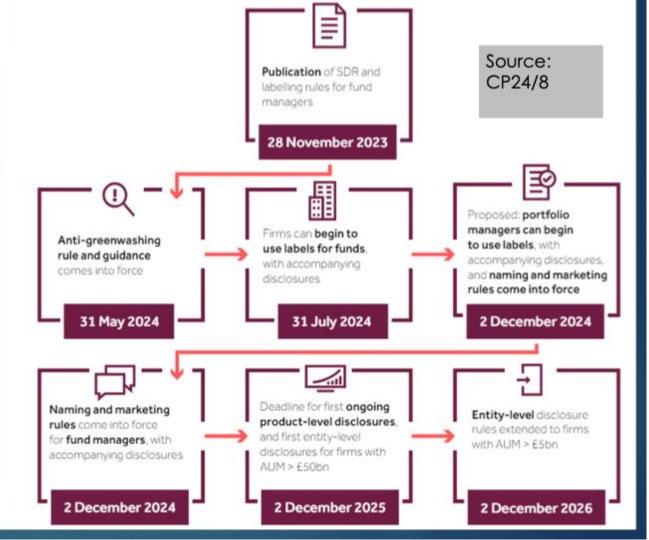


Comparisons to other products or services are fair and meaningful

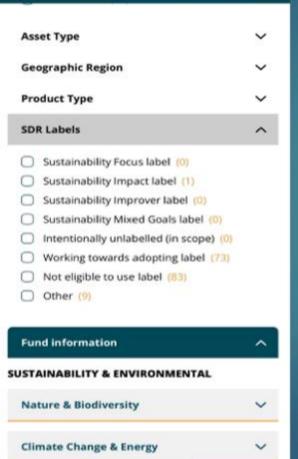


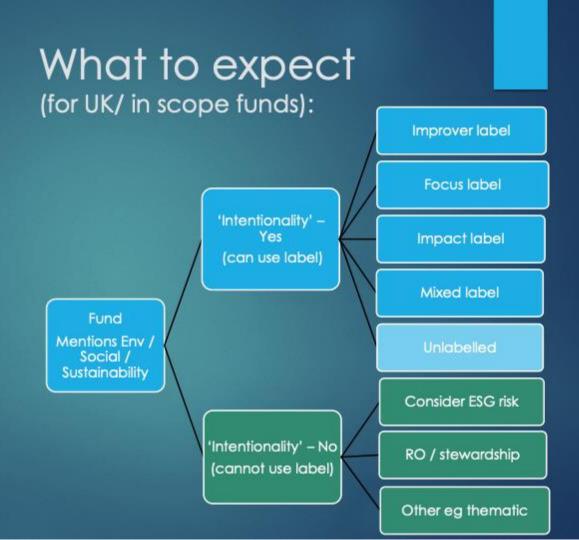
Known unknowns

- Speed of adoption of labels
- Extent of 'greenwash fright'
- Extending SDR to portfolios - timing
- Extending SDR to international funds timing
- Adviser guidance content (ASG)
- Interaction between above













Adviser Sustainability Group

Industry led working group established by FCA (AKA the dream team!)

Working to shift the narrative...

Objective 1: To develop voluntary good practice guidelines for when financial advisers are advising on the range of products that make claims about sustainability, taking account of the following:

- What good practice looks like regarding ensuring clients' needs are met, whether by the adviser or others
- The knowledge an adviser needs to advise effectively on these topics, including understanding of documents or disclosures
- 'What good looks like' for advisers approaching conversations on sustainability with clients
- How advisers might consider investors' needs and preferences, which may include labelled and unlabelled products

Objective 2: To develop recommendations on how training materials are developed in line with the good practice guidelines/materials developed under Objective 1, taking account of the following:

 How to encourage consistency and high standards among industry participants without infringing upon diversity of approach

Working Groups

- Sustainability 101
- Best Practice
- Regulatory Compliance
- Training & Education

Questionnaires:

advisersustainability.sites.pimfa.uk/



Where are we now?

FCAs intended outcomes

(from Fig 1, PS23/16)

Address greenwash – to protect clients

Increased sustainability information – to protect markets

Consumers to use **labels** – to improve competition

Our observed 'current status'

Positive / some market overshoot - highlighting compliance knowledge gaps

Mixed – structurally sound but fear of regulator is (excessively) impacting behaviours

Negative – right structure, poor implementation shows knowledge gap (probable cause of submissions too often regarded as 'disappointing') Need to work towards:

FCA to integrate sustainability, across retail rulebook. (Industry to upskill)

Reduce / refine (& relocate) granular pre contractual literature requirements. Guard against tedium, legalese & false/binary assurances.

FCA implementation teams to get closer to end clients (if do not understand/trust industry)

FCA to recognise the 'Acceptable <<< to >>> Amazing' spectrum enables client needs to be met, that nothing is perfect, and change is constant. Make better use of exclusions as a force for good.

Industry to capture processes in simple language – understand FCA remit & concerns.



Why I remain hopeful & positive ... None of this is difficult to solve

- We know most clients (people) want 'change'
 - Client search consistently reflects 80/20 rule
 - Getting back to SDR purpose & principles should be easier than current interpretation
 - The hard stuff is international alignment, dealing with laggards and low/shifting corporate standards (that harm people, do not align to net zero etc) – running parallel
- The FCA and leading sustainable funds are natural allies
 - Clear alignment of mission and support for SDR (with tweaks)
 - All need to be careful not to 'shoot the messenger': sustainability is complex, dynamic and imperfect. Regulation is necessary. Effective communication to clients & delivering real world outcomes
 - Anti ESG / Anti Woke is time limited (given science, public concerns etc)

Fund Manager Session 1: Exploring the new SDR regime and labelling process



Therese Niklasson Global Head of Sustainable Investment Newton Investment Management Caroline Langley Deputy Fund Manager, Climate Assets Funds Quilter Cheviot Investment Management

QUILTER CHEVIOT

David Harrison

ORATHBONES

Fund Manager, Rathbone Greenbank Global Sustainability Fund Rathbones Asset Management Seb Beloe Partner and Head of Research WHEB Asset Management

Therese Niklasson

Global Head of Sustainable Investment Newton Investment Management

Therese is responsible for the strategic vision and delivery of sustainability across the wider investment platform at Newton. This includes working with the investment teams to ensure that ESG matters are fully integrated into the fundamental investment philosophy as well as continuous innovation around sustainability solutions.

Therese is responsible for the wider Responsible Investment (RI) team which supports the investment platform through work across areas including ESG research, stewardship and ESG data and technology. In her role, Therese is the Chair of the NIM NIMNA Sustainability Committee.

NEWTON

nvestment Hanagement

Therese started her career as an ESG Analyst to then joining Threadneedle Asset Management as Head of Governance and Responsible Investment in 2007. In 2011, Therese joined Ninety One (formerly Investec Asset Management) where she spent over a decade developing their sustainability investment platform.

Therese holds degrees from the London School of Economics and Oxford University in the field of Environmental Management and Policy.

As a native Swede, Therese enjoys the outdoors and spends as much free time as possible along the Scandinavian coastlines.

Caroline Langley

Deputy Fund Manager, Climate Assets Funds Quilter Cheviot Investment Management

Caroline has nearly 20 years investment experience, most of which were gained at Quilter Cheviot where she has worked since 2006. She is the Deputy Fund Manager for the award-winning Climate Assets Funds.

She also manages private client portfolios, working with clients directly or alongside advisers. Her investment qualifications and experience have led her to be a Fellow of the Chartered Institute for Securities & Investment (CISI). As a Chartered Accountant (FCA) Caroline is also a Fellow of the ICAEW.

OUILTER CHEVIO

She read Human Sciences at St. Hilda's College, Oxford University graduating with a 2.1 before starting her accountancy training at PricewaterhouseCoopers. She also gained a Master's degree (distinction) in Environmental Technology from Imperial College specialising in Global Environmental Change and Policy.



David Harrison

Fund Manager, Rathbone Greenbank Global Sustainability Fund Rathbones Asset Management

David is lead fund manager of the Rathbone Greenbank Global Sustainability Fund. David joined Rathbones in June 2014 after 14 years working in equity analysis and fund management, including time at Hermes and Goldman Sachs.

David is a Chartered Financial Analyst (CFA) charterholder and holds the Investment Management Certificate. He graduated with a BSc (Hons) in Economics and Politics from the University of Southampton.

ORATHBONE



Seb Beloe

Partner and Head of Research WHEB Asset Management

Seb has spent nearly 30 years working at the nexus of business, investment, and sustainability. Since 2012, he's been Partner and Head of Research at WHEB, as well as a member of the senior management and impact investment teams.

Prior to WHEB, Seb was head of socially responsible investing (SRI) research at Henderson Global Investors. He also spent 10 years in senior roles, in both the UK and US, at SustainAbility a leading think-tank and consultancy.

WHE

Seb has contributed to the development of industry standards and regulations through participation in several expert and advisory committees including with the British Standards Institute, the GIIN, the Financial Conduct Authority and groups like the Future-Fit Foundation and the Big Exchange. He has two degrees in environmental science and environmental technology from the University of East Anglia and Imperial College London and is a Chartered Environmentalist.





$11{:}30$ – $11{:}50$ - Coffee break

11:55 – 12:25 - Fund Manager Session 2: Beyond the labels

- Miranda Beacham Aegon Asset Management
- Clare Wood Stewart Investors
- Adam Robbins Triodos Investment Management

12:30 – 13:15 - **MORNING KEYNOTE** – Sacha Sadan – FCA, Director of ESG

13:20 - 14:20 - Lunch break

- 13:35 14:05 'Portfolio managers share responses to recent developments'
 - Paris Jordan Charles Stanley
 - Will Slater King & Shaxson
 - Ben Palmer LGT Wealth Management
 - Jade Coysh Momentum Global Investment Management
 - Daniel Babington TAM Asset Management

Fund Manager Session 2: Beyond the labels

aegon asset management

Miranda Beacham Head of UK Responsible Investment Aegon Asset Management

Clare Wood Portfolio Specialist Stewart Investors

Stewart Investors

Adam Robbins Head of Business Development Triodos Investment Management

Triodos @ Investment

Management

Miranda Beacham Head of UK Responsible Investment Aegon Asset Management

Miranda is head of UK responsible investment. Her role involves overseeing the environmental, social and governance research process for ethical and sustainable funds as well as overseeing the stewardship activities, supporting the ESG integration processes and further research in ESG issues for investments across Aegon AM UK.

She leads engagement activities with public policy makers and investee companies on issues such as board structure, remuneration, environmental impact and social practice. She sits on the stewardship committee and chairs the remuneration and share schemes committees at the Investment Association in the UK. Miranda co-founded the UK responsible investment team in 2000. Miranda joined the industry and the firm in 1995.

aegon

Clare Wood *Portfolio Specialist* Stewart Investors

Clare Wood joined the team in March 2023 as a portfolio specialist. Previously she was Global Head of Product for First Sentier Investors and has experience in investment analysis, investment risk and portfolio management.

Clare has a BSc and a PhD in Mathematics both from the University of Sheffield.



Stewart Investors

Adam Robbins

Head of Business Development Triodos Investment Management

With over 20 years' experience in senior distribution and key account management roles, Adam took the decision to join an organisation that focussed on having a positive impact that enabled him to align his career with his personal values. Having joined Triodos IM almost 7 years ago Adam now heads the pan European sales team and is responsible for the distribution of both public and private strategies into the UK market across all channels, and therefore works closely with the portfolio managers and analysts.

Outside of work Adam enjoys spending time with his wife and daughter walking the countryside and exploring new cities both in the UK and abroad and tries to find time to cycle, run and play tennis.



Morning Keynote

Sacha Sadan Director of ESG Financial Conduct Authority



Sacha Sadan Director of ESG Financial Conduct Authority

Sacha Sadan is the Director of ESG at the FCA (Financial Conduct Authority). Facilitating the UK financial regulator to embed ESG across the wide spectrum of regulatory activities and reporting to the CEO.

He has been named a City Influencer by Financial News as one of the biggest 25 names who have been instrumental in shaping the UK's financial services industry, and has also recently been appointed an Honorary Professor at the Alliance Manchester Business School at The University of Manchester. Previously Sacha was Director of Investment Stewardship (10 years) and on the board at LGIM, one of the world's largest asset managers. Sacha had responsibility for investment stewardship, including environmental, social and governance (ESG).

FCA CONDUCT

He was recognised in the Financial Times as one of 'the 30 most influential people in the City of London'. Sacha was previously a UK equity portfolio manager at Gartmore. He was voted the top-rated Pan European fund manager in the Thomson Reuters Extel awards. He started his career at Universities Superannuation Scheme (USS) pension fund. Sacha is a Fellow of CFA, CGI and a founding member of the UK Investor Forum.

'Portfolio managers share responses to recent developments'



Paris Jordan Head of Responsible Investing Charles Stanley Will Slater Business Development Manager King & Shaxson Ben Palmer Lead Portfolio Manager LGT Wealth Management

Jade Coysh Responsible Investment Specialist & Senior Analyst Momentum Global Investment Management Daniel Babington Portfolio Manager TAM Asset Management

Paris Jordan

Head of Responsible Investing Charles Stanley

Paris Jordan, CFA is the Head of Responsible Investing at Charles Stanley and the Co-Founder of Virtuvest: the responsible investor network. Paris previously worked at Waverton Investment Management where she led the third-party fund research and model management across discretionary and advisory clients.

Prior to this, she worked at Sanlam Investments managing over £2bn for retail and institutional investors, as well as developing Sanlam's Socially Responsible model portfolio range in 2016.

CHARLES

Paris is a member of the FCA's Advisers Sustainability Group, has been awarded Best Sustainable Investment Wealth Manager at the Sustainable Investment Awards 2023, Fund Selector of the Year 2021 at the Women in Investment Awards, and received a highly commended acknowledgement as an ESG Advocate in 2022. She has a BA Hons degree in Politics, Philosophy and Economics, a Sustainable Finance Leadership Certificate from Oxford University, is a CFA Charterholder and holds the CFA ESG Certificate.



Will Slater

Business Development Manager King & Shaxson

Will has over 30 years' experience in financial services, after graduating from Southampton University in 1988 in Biology, Will began his career at NPI working with financial planners in the North of England and then later taking on responsibility for managing the Leeds office.

Following spells with MLC which involved helping financial planners restructure their business models and then Investment Solutions where he worked with the trustees of occupational schemes, he then worked with Columbia Threadneedle for many years promoting the single strategy and multi-asset solutions. Working with King & Shaxson enables Will to focus his core investment values and beliefs.

KING SHAXSON



Ben Palmer *Lead Portfolio Manager* LGT Wealth Management

Ben Palmer is Lead Portfolio Manager at LGT Wealth Management and responsible for the sustainable service offering designed for financial advisers, which includes the Sustainable Model Portfolio Service.

Prior to joining LGT, Ben was Head of Responsible Investment at Brooks Macdonald, where he launched and managed the firms Responsible Investment Service.

Wealth Management



Jade Coysh

Responsible Investment Specialist & Senior Analyst Momentum Global Investment Management

Jade joined Momentum in 2023 as Responsible Investment Specialist & Senior Analyst within the investment team.

momentum

She provides ESG investment insights and support on sustainability across all asset classes. She contributes to the management team of the Harmony Sustainable portfolio, the Momentum Global Equity Fund, and Momentum's multi-asset portfolios run for the South African retail market.

Prior to joining, Jade worked at Quilter Cheviot, ABN Amro in Paris and Towers Watson, where she started her career in 2011. She achieved a first class (hons) degree in Accounting and Finance from the University of Brighton, has completed level one of the CFA qualifications and CISI Wealth Management diploma, and holds both the IMC qualification and CFA certificate in ESG investing.



Daniel Babington

Portfolio Manager TAM Asset Management

Dan is a Portfolio Manager at TAM Asset Management, specialising in sustainability focused investing. Dan was shortlisted as Sustainable Investment Champion of the Year & Best Sustainable Fund Selector of the Year at the 2024 Sustainable Investment Awards and included in Citywire's Top 30 under 30.

Prior to TAM, Dan's career started after completing a degree in Economics at the University of East Anglia. He then worked as a research analyst at an independent IFA, where he met end-clients and developed solutions to £100m worth of client assets. This is where Dan started his journey in both fund research and sustainability focused investing. Since then, Dan has progressed to a portfolio Manager where he manages £65 million of sustainability focused client assets as well as leading TAM's stewardship and engagement work, notably raising awareness on mental health and nutrition. Recently, he led the process of TAM becoming the first DFM to signup to CCLA's AdviserAction initiative while developing TAM's Sustainability hub with his own blog where he works to educated clients and advisers on the industry's role in driving real world change. He holds the IMC and the CFA ESG qualifications.



14:20 – 14:30 - **Welcome back**

14:30 – 14:55 - GUEST SPEAKER – Mike Clark, Founder & Director – Ario Advisory

14:55 – 15:20 - Fund Manager Session 3: Leading change

- Duncan Downes Pictet Asset Management
- George Crowdy Royal London Asset Management
- Jeneiv Shah Sarasin & Partners

15:25 -16:05 - Fund Manager Session 4: Articulating sustainability with confidence

- Clémence Chatelin CCLA Investment Management
- Matthew Jennings Fidelity International
- David Nicholsby Greenbank
- My-Linh Ngo RBC BlueBay Asset Management

16:05 – 16:25 - **Coffee break**

Welcome Back

Julia Dreblow *Founder & CEO* SRI Services & Fund EcoMarket





Heads (1st) and Tails (2nd)

- Most people agree SDR has helped clarify the difference between ESG & Sustainability True of false
- How many SDR labels are there? 3 or 4?
- Are global greenhouse gas emissions currently going up or down?
- At COP 15 nations agreed to protect what proportion of the world's oceans by 2030? 30% or 8%
- Only funds named' Sustainable, Sustainability or Impact' can qualify for SDR labels? true or false
- TCFD/ ISSB aims to standardise sustainability reporting true of false
- Advisers will forced to have a degree level knowledge of sustainability true or false
- How many E&S proposals did Vanguard support this voting season, of 293 (FT)? Zero or 20
- Who said 'We do not inherit the earth from our ancestors, we borrow it from our children' Mahatma Ghandi or Native American proverb
- How many E&S proposals did Blackrock support this voting season, of 293 (FT)? Zero or 20
- How many deaths pa does the WHO predict climate change will cause by 2030? 250,000 or 2 million
- According to the FT, did Shell weaken or strengthen its climate targets in 2024?
- Should you talk to Seb Elwell about 'sustainable financial planning'? yes or no

Guest Speaker

Mike Clark *Founder & Director* Ario Advisory





HOW ARE YOU ADVISING YOUR CLIENTS ON THE FINANCIAL RISKS OF CLIMATE CHANGE?

A few things coming your way, some sooner than later

For Investment Professionals only

Mike Clark, Founder Director, Ario Advisory 3rd October 2024

Mike Clark | Ario Advisory

Imagine you are a fiduciary of this pension plan...and also a climate scientist...

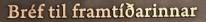
Annualised Climate Change Impact on Portfolio Returns - to 5, 15 and 40 Years⁴

Scenario	Timeline (years)	Current Asset Allocation ⁵	Target Asset Allocation
1.5°C	5	-1.7%	-1.5%
	15	-0.5%	-0.4%
	40	-0.2%	-0.2%
1.6°C	5	-0.2%	-0.1%
	15	0.0%	0.0%
	40	0.0%	0.0%
4°C	5	0.2%	0.1%
	15	-0.7%	-0.6%
	40	-1.1%	-1.0%

Source: a UK pension scheme

ARIO

Long before 4 degrees...3 degrees...or even 2!



Ok er fyrsti nafnkunni jökullinn til að missa titil sinn. Á næstu 200 árum er talið að allir jöklar landsins fari sömu leið. Þetta minnismerki er til vitnis um að við vitum hvað er að gerast og hvað þarf að gera. Aðeins þú veist hvort við gerðum eitthvað.

A letter to the future

Ok is the first Icelandic glacier to lose its status as a glacier. In the next 200 years all our glaciers are expected to follow the same path. This monument is to acknowledge that we know what is happening and what needs to be done. Only you know if we did it.

> Ágúst 2019 415ppm CO₂

ARIO

ARIO

Quick Question

Do you think your investment advice to

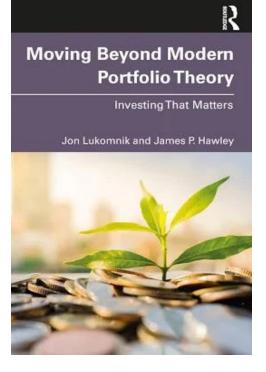
address climate change should be:

- 1. portfolio decarbonisation
- 2. real world decarbonisation
- 3. risk/opportunity management for

resilience/return?



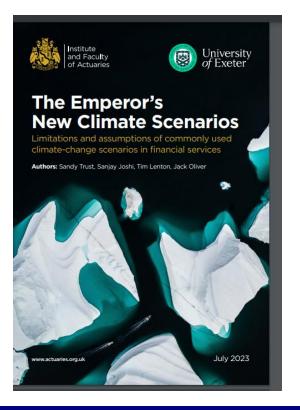
The real world, exposing MPT's limitations



- Sustainable finance's two main purposes: "providing adequate risk adjusted returns to investors and directing capital to where it is needed in the economy"
- Risk is specified as volatility in market prices, yet Modern Portfolio Theory has no interest in the real world source of that volatility, that risk



The Emperor's New Climate Scenarios



- Many of the models used to predict economic damages for the hot house world are too benign
- We may have seriously underestimated rate at which earth is warming
- Carbon budgets could be much smaller than we think



Loading the DICE against pension funds

July 2023

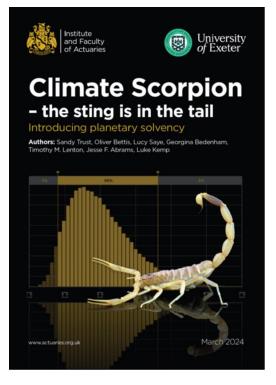
Loading the DICE against pension funds Flawed economic thinking on climate has put your pension at risk



- Following some investment consultants' advice, pension funds have informed members that global warming of 2-4.3°C will have only minimal impact on their portfolios
- Huge disconnect between what scientists expect and what pensioners/investors/ financial systems are prepared for
- Wealth-damaging correction, Minsky Moment, cannot be ruled out, and is virtually inevitable



Does the world need a Chief Risk Officer?



Apply actuarial principles to the risks of climate change.

Recommendations:

1. Carry out a **realistic risk assessment** of climate change as a matter of urgency, and act on it

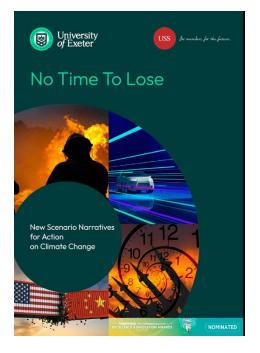
2. Educate and take action on **positive tipping points** in the economic system

3. Develop a **Planetary Solvency** framework to support human prosperity, now and in the future



Narrative scenarios at USS

We ALL invest in the real world



"We aim to lead in the development of this new approach that is less focused on precise estimation and more on understanding how real-world dynamics could play out in a complex world where climate risks cannot be looked at in isolation from political, economic, and technological factors."

Mirko Cardinale, USS



Transition Planning for Pension

Commissioned by UK Government



- EEIST's Risk and Opportunity Analysis (ROA)
- The Role of Scenario Analysis
- Official Climate Scenarios
- The Importance of Challenging Typical Assumptions
- Developing "Decision-Useful" Climate Scenarios

Guiding Principles

Shifting the paradigm for decision making

TRADITIONAL PRINCIPLES	TRANSITION PRINCIPLES	
Backward-looking	Forward-looking	
Official scenarios	Bespoke scenarios	
Risk	VUCA	
Climate in isolation	Climate "systems thinking"	
Linear	Non-linear	
Trends	Shocks	
Optimisation	Adaptive	
Numbers	Narratives	
Caution	Opportunity	
Market	Peers	

Research (1)

- Climate risks insufficiently reflected in stock prices
- Differences in mental models and beliefs are important
 - Bauer et al, Mental Models in Financial Markets
- Survey respondents at least 20 times more likely to believe that

climate risk is currently being underestimated by asset markets as opposed to overestimated.

 Stroebel & Wurgler, What do you think about climate finance?

Research (2)

- Investors care about climate change risks only when policymakers intervene
 - Faccini et al, Dissecting climate risks
- Aggregate nature of climate risks limits availability of risk sharing arrangements and hedging

instruments

- High degree of uncertainty heightens modeling and measurement challenges
 - Eren et al, Pricing of climate risks in financial markets

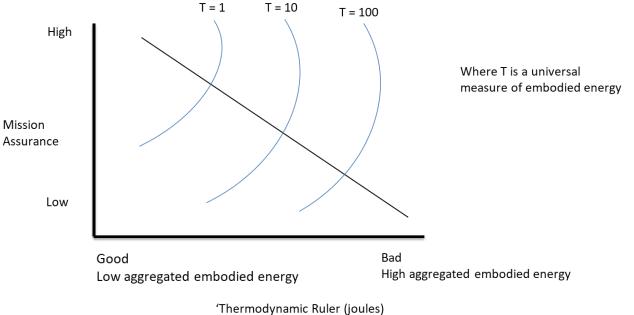
Research (3)

- Bad news hoarding within company can increase stock price crash risk
- Heterogenous investor beliefs and short-selling constraints prevent negative sentiment being reflected in stock prices, increasing likelihood and potential size of stock price crashes
 - Ozkan & Yildiz, Climate-related risks and stock price crashes
- If price adjustments prove to be gradual, this will create a long term drag on portfolio returns. But there are precedents for much more sudden price adjustments. If these do occur, additional price volatility and loss of liquidity can also be expected.
 - Rebonato, Asleep at the wheel?



The joule is mightier than the dollar (or GBP)

Mission assurance vs embodied energy



Thermodynamics deals with the relationships between all forms of energy



Mike Clark *Founder & Director* Ario Advisory

Mike founded Ario Advisory, a responsible investment advisory firm, five years ago. An actuary, and "his own IFA", his background is investment management, insurance, governance and risk.

He recently stood down as a NED from the board of Brunel (LGPS), and has served five years (also just ended) on the WHEB Asset Management independent Advisory Committee.

ARI

He works with asset owners, policymakers and regulators, and other investment actors, with a focus on the financial risks of climate change. He looks to increase the influence of parliamentary Select Committees on climate issues. He authored the IFoA (actuaries) curated reading list on climate risk.



Fund Manager Session 3: Leading Change

Don't ignore the improvers

Innovation in weight loss drugs

Making plastic circular

SARASIN



ROYAL LONDON ASSET MANAGEMENT

Duncan Downes

Senior Engagement Specialist, Pictet Positive Change Pictet Asset Management George Crowdy Sustainable Fund Manager Royal London Asset Management Jeneiv Shah Portfolio Manager, Global Equities Sarasin & Partners

Duncan Downes

Senior Engagement Specialist, Pictet Positive Change Pictet Asset Management

Duncan Downes joined Pictet Asset Management in July 2021 as a Senior Engagement Specialist and Client Portfolio Manager in our Specialist Equities team.

Duncan started his career on the European Equity Sales desk at Citi in London in 2006 before moving to Geneva in 2011. He moved to Barclays in 2013 to do US equity sales before joining Berenberg in 2018. At Berenberg, he led global equity sales into asset managers, private banks, pension funds and hedge funds based in Geneva, generating investment ideas, organising corporate roadshows and selling Berenberg's macro and single stock equity research. Duncan has a masters degree in Economics and Management from New College, Oxford University.



George Crowdy Sustainable Fund Manager Royal London Asset Management

George joined Royal London Asset Management in February 2020 as a Fund Manager on the Sustainable Investment Team and is co-managing the Global Sustainable Equity and Sustainable Growth Funds and Sustainable Leaders, World and Diversified trusts alongside Mike and Sebastien.

Prior to this, George worked as an Investment Manager on the Global Sustainable Equity Team at Janus Henderson having joined Janus Henderson in 2010 as a graduate. George is a CFA Charterholder and has a BSc Economics and Finance from the University of Southampton.

ROYAL LONDO



Jeneiv Shah

Portfolio Manager, Global Equities Sarasin & Partners

Jeneiv is Co-Portfolio Manager for Sarasin & Partners Food and Agriculture Opportunities. SARASIN He is also an equity analyst covering Global Food and Agriculture.

Jeneiv joined Sarasin and Partners in 2017. Prior to this, he worked at T Rowe Price as an international equity analyst for seven years. Jeneiv began his investment career in 2008 at Mirae Asset Global Investment as an emerging market analyst.

Jeneiv has a BSc Hons Mathematics from University of Warwick and is a Chartered Financial Analyst (CFA).



Fund Manager Session 4: Articulating sustainability with confidence

Fidelity

Clémence Chatelin ESG Integration Manager CCLA Investment Management

CCLA

GOOD INVESTME

Matthew Jennings Investment Director, Sustainable Investing Fidelity International David Nicholsby Investment Director Greenbank

Greenbank

My-Linh Ngo Senior Director & Impact-Aligned Strategist RBC BlueBay Asset Management

Clémence Chatelin

ESG Integration Manager CCLA Investment Management

As CCLA's ESG Integration Manager she is responsible for the development of tools and approaches that enhance ESG integration in the investment process. She also leads engagement with Banks on climate change.

Clémence is an award winning Chartered Financial Planner who joined CCLA in 2022. In her previous role she was the head of sustainability at Paradigm Norton where, in addition to advising clients, she built sustainable central investment propositions and bespoke fund portfolios for clients. She was also on Paradigm Norton's BCorp committee and actively involved in its accreditation.

Clémence has a bachelor's degree in International Management (China) from SOAS and a Masters in Finance & Investments from Bristol University.

Clémence is the vice chair of the investment committee and director at Bristol's St Mary Redcliffe Church Lands Charity.



Matthew Jennings

Investment Director, Sustainable Investing Fidelity International

Matthew Jennings is Investment Director for Sustainable Investing, working on the development of Fidelity's sustainable investing capabilities and sustainability integration across Fidelity's investment process. He is also Portfolio Adviser on Fidelity's Sustainable US Equity strategy.

Matthew has 15 years of investment experience, and joined Fidelity in 2011. Over this time, he has worked on a range of contrarian equity strategies, and helped to launch Fidelity's sustainable fund range in 2019. He is a CFA Charterholder, has completed the CFA Certificate in ESG Investing and Cambridge Institute for Sustainable Leadership course.

Fidel



David Nicholsby

Investment Director Greenbank

David is an investment director at Greenbank managing discretionary portfolios on behalf of private clients. He has 14 years' experience in financial services, starting his career in financial planning before moving to asset management as an investment analyst.

David joined Greenbank in January 2020 a decade after graduating from the University of Manchester with a degree in Economics. He sits on Greenbank's stock selection and portfolio construction committees which are responsible for deciding Greenbank's asset allocation and recommended security lists.



My-Linh Ngo

Senior Director & Impact-Aligned Strategist RBC BlueBay Asset Management

My-Linh is Senior Director & Impact-Aligned Strategist in the Responsible Investment (RI) team at RBC Global Asset Management (RBC GAM), with lead responsibility for ESG integration and stewardship across the firm's global fixed income assets, including BlueBay fixed income.

She is also a sustainability strategist for the impact-aligned bond strategy managed on the BlueBay fixed income investment platform. My-Linh represents RBC GAM and RBC BlueBay (RBC GAM's business outside North America) externally in a range of committees and working groups focused on driving RI best practice in the fixed income asset class. She has over two decades of experience working in the RI industry, joining BlueBay Asset Management (which is now part of RBC GAM) in 2014. Prior to this, My-Linh was at Schroders Investment Management Ltd as an ESG Analyst, and at Henderson Global Investors as an Associate Director – SRI Research.





16:05 – 16:25 - **Coffee break**

16:25 – 16:50 - Fund Manager Session 5: Leading change

- Stephanie Williams Schroders
- Ben Constable-Maxwell M&G Investments
- Mike Appleby Liontrust Asset Management

16:50 – 17:15 - **AFTERNOON KEYNOTE** – Mark Campanale – Founder & Director, Carbon Tracker Initiative

17:15 – 17:30 - **Close** – Julia Dreblow, Founder & CEO – SRI Services & Fund EcoMarket

17:30 – 20:30 - Drinks reception & canapes

Fund Manager Session 5: Leading Change

Beyond climate: the critical role of nature in investment decisions

Impact accounting as a tool to transform finance

The pace of change & its influence on: sustainability, engagement, the size of the investable universe

Schroders

Stephanie Williams Sustainable Investment Analyst Schroders Ben Constable - Maxwell Head of Impact Strategy M&G Investments Mike Appleby Investment Manager, Sustainable Future Funds Liontrust Asset Management

LIONTRUS



Stephanie Williams Sustainable Investment Analyst Schroders

Stephanie Williams joined Schroders as a Sustainable Investment Analyst in November 2021. She is responsible for research and strategy within the theme of Natural Capital and Biodiversity, including topics such as deforestation and water.

Stephanie previously covered the theme of human rights within the same team at Schroders. Before that, Stephanie worked at Future-Fit Foundation, a not-for-profit organisation that creates resources for corporates and investors to guide sustainability strategy in line with planetary boundaries and social floors.

Stephanie holds a BA in Geography from the University of Oxford. She has the CFA Certificate in ESG investing.



Ben Constable-Maxwell Head of Impact Strategy

M&G Investments

Ben joined M&G Investments in 2003 and is now Head of Impact Strategy, leading the firm's impact investment strategy as well as covering sustainability issues such as climate change, circular economy and Impact Measurement.

Ben co-founded M&G's Equity Impact team and is the Impact Lead on the team's funds including the M&G Positive Impact and Climate Solutions Funds.

He has played a central role in the development of sustainable investment at M&G and has supported the growth of Sustainable and Impact solutions for clients across asset classes.

Ben plays an active industry role as a member of impact-oriented initiatives such as the GIIN Listed Equities Impact working group, the GIIN Acceleration Leadership Committee, UK Climate Finance Accelerator's Steering Group and the PRI Circular Economy Reference Group.

Previous to M&G, Ben spent four years with the Equities team at Invesco Perpetual. He has an honours Degree in Classics from the University of Newcastle-upon-Tyne and a Certificate in Impact Measurement from the Said Business School at Oxford University.

Mike Appleby

Investment Manager, Sustainable Future Funds Liontrust Asset Management

Mike Appleby is an Investment Manager on the Liontrust Sustainable Investment team, with responsibility for the generation and integration of SRI research into the funds and portfolios. Mike joined Liontrust in April 2017 as part of the acquisition of Alliance Trust Investments (ATI).

Having started his career in the investment industry in 1992, Mike joined Aviva Investors in 2004 as a Research Analyst. He was a Fund Manager from 2006 to 2010 and was then appointed as Head of SRI Thematic Research. Previously, he attained an MSc in Environmental Management at Imperial College, London. Prior to that, he was an Investment Analyst at TASS Management.

LIONTRU

Mike started his career on Lehman Brothers' trading desk and holds a BSc (Hons) in Biological Sciences from the University of Edinburgh and the CFA Society of the UK Investment Management Certificate (IMC).



Afternoon Keynote

Mark Campanale Founder & Director Carbon Tracker Initiative



Mark Campanale Founder & Director Carbon Tracker Initiative

Mark is the founder of the Carbon Tracker Initiative, a non-profit financial think tank with offices in the US and UK, best known for its work on 'stranded assets' the 'carbon bubble' and the impact of the clean energy revolution on the fossil based energy system. It's analysis is used by the fossil fuel investors & regulators in setting decarbonisation pathways and regulatory frameworks to smooth the transition. Mark also founded Planet Tracker, focused on nature and biodiversity through the lens of financial markets.

Prior to forming Carbon Tracker, Mark spent twenty years in fund management where he was a co-founder of some of the first responsible investment funds at Jupiter Asset Management, NPI, AMP Capital, and Henderson Global Investors. Mark has served on the World Business Council for Sustainable Development working group on capital markets leading up to the 1992 Earth Summit; was a Member of the Steering Committee of UNEP Financial Sector Initiative (1999-2003); founder of the UK Sustainable and Responsible Investment Forum (UKSIF), 1990-2006; and is now on the Advisory Board of GFANZ, the Glasgow Finance Alliance for Net Zero. He is a member of the advisory council of the Gordon & Betty Moore Foundation's Conservation & Markets Initiative; ESG advisory board of Glenmede Wealth Management and an Advisor to Faith Invest. He is a Visiting Lecturer at the University of Cambridge's sustainable finance programme. In 2021 he was winner of the CEREs/Trillium Capital Lifetime Achievement Award on Sustainable Finance and was made both an Ashoka Fellow and Sorenson Impact Fellow in 2022.

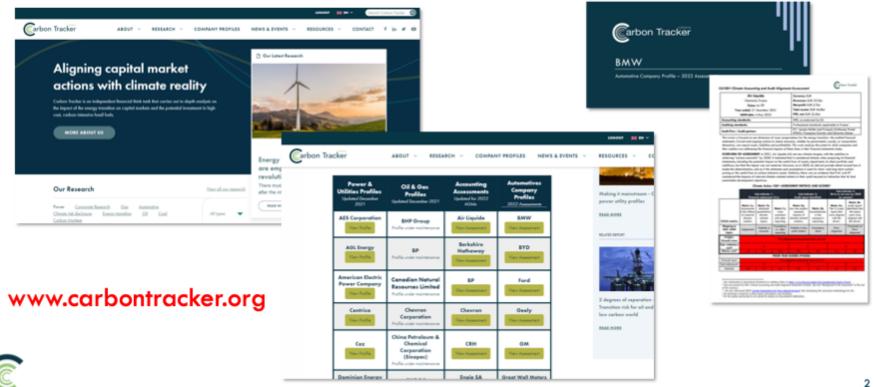
Mark has a BA in Politics & Economic History and an M.Sc in Agricultural Economics.

How the clean energy revolution is disrupting everything

Mark Campanale, Founder & Director, Carbon Tracker SRI Services Conference 3rd October 2024



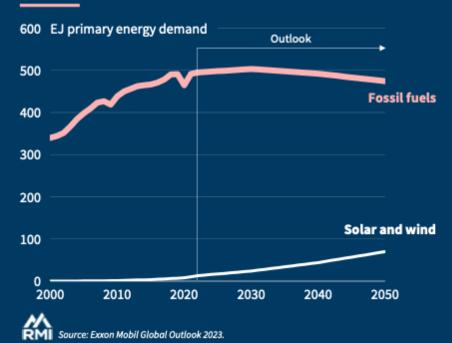
Carbon Tracker's Research Freely Available



The two visions of the energy future

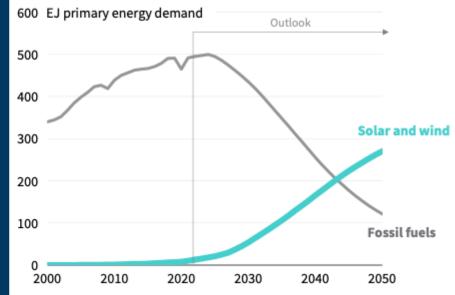
The **old commodities** narrative of business-as-usual: reducing fossil fuel demand will be slow, expensive, and painful

The old guard's energy outlook



The **new technology** narrative of exponential and beneficial change: a shift to a cheaper, faster, and distributed energy system

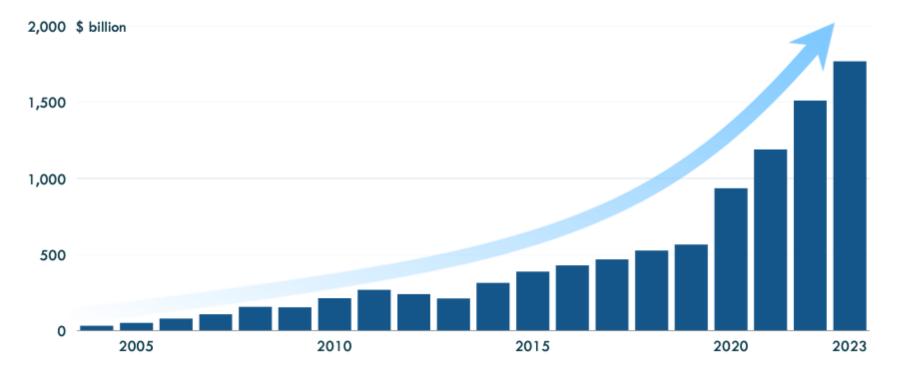
The new technology insurgent's energy outlook



Capital has poured into cleantech

•The first cleantech trillion took decades; the second trillion will happen in four years

Cleantech investment

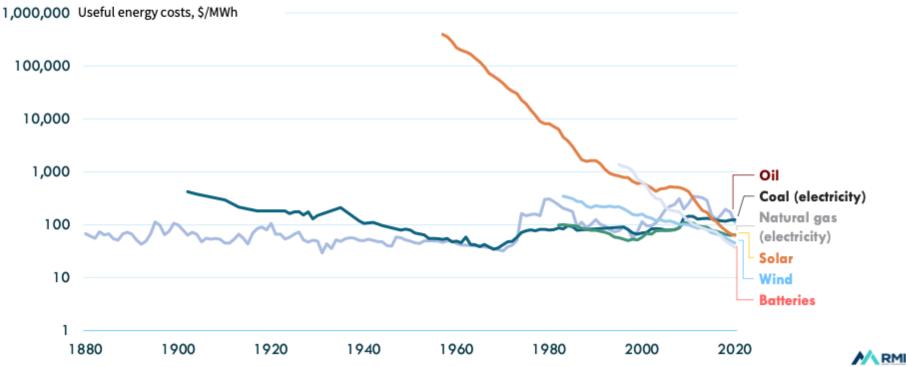


Source: BNEF.

Technologies beat commodities on costs

Manufactured technologies (e.g., solar and wind) enjoy cost learning curves; (fossil) commodities don't

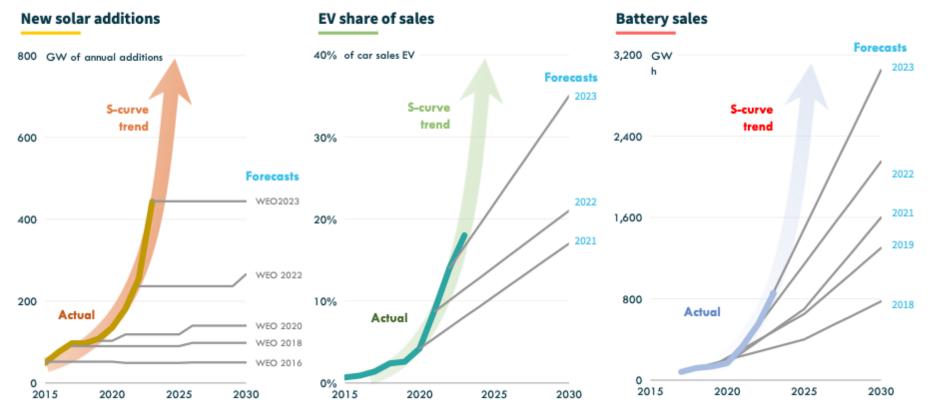
Historical costs of energy sources



* Source: Way et al. 2022. Individual fossil fuel technologies of course do have learning curves; but because of depletion and cartels, fossil fuel prices have not shown structural decline over time.

Incumbents have underestimated the speed of change

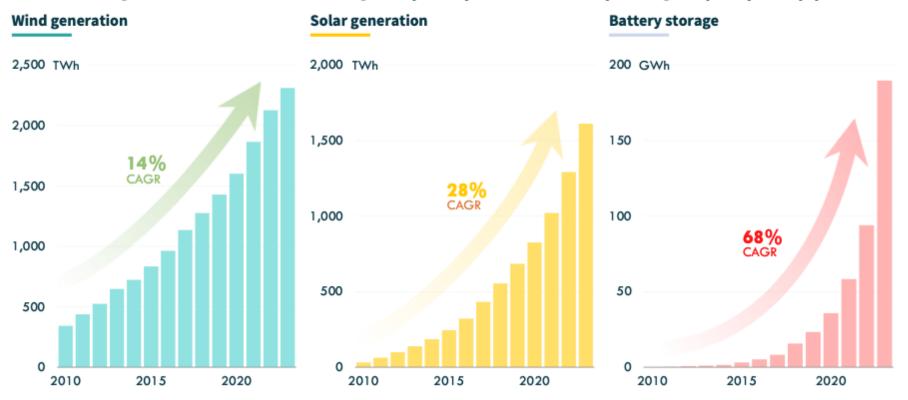
Even neutral actors modeled in linear terms. But change has been exponential



Source: BNEF (solar and battery actuals), IEA STEPS for WEO forecasts , RMI annotation.

Leading to exponential growth in renewables

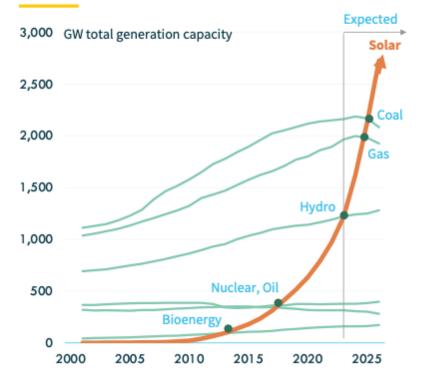
Global solar generation has been doubling every 2–3 years, and battery storage capacity every year



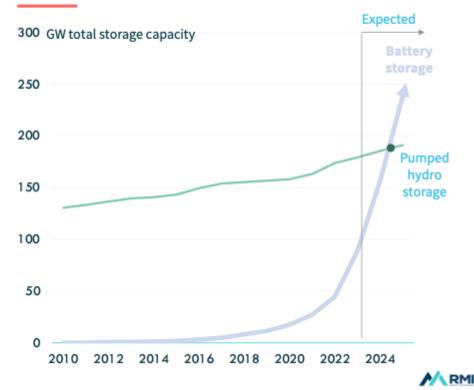
Solar and batteries are taking over

Solar will shortly overtake every other type of capacity, and battery storage will leapfrog pumped hydro

Solar

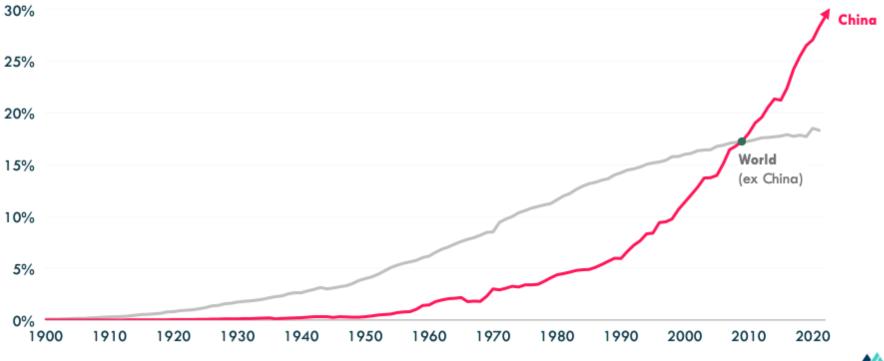


Batteries



China has become the first major electrostate

China has been electrifying at 10 percentage points per decade, nine times faster than the rest of the world Electricity share of final energy



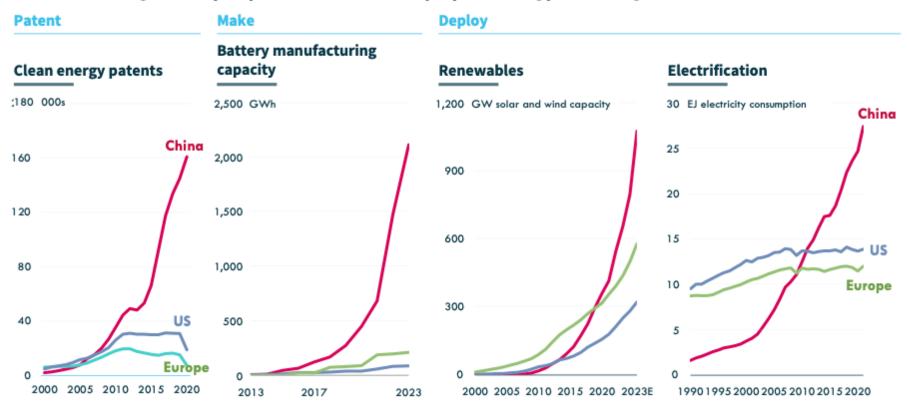
RMI

Notes: IIASA data to 1971, IEA onward.

Source: IIASA, IEA WEB. WEB defines final energy slightly differently than WEO.

The world's largest energy consumer is moving fast

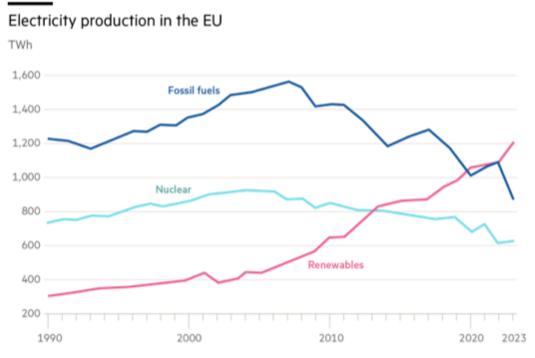
China is leading the way to patent, make, and deploy the energy technologies of the future



Source: IRENA, IEA, BNEF. For more see X-Change: The Race to the Top.

Negative power prices will jolt European markets

Electricity prices dropped into negative territory a record 7,841 hours across Europe in first 8mths of 2024



If renewables share of consumption reaches 42.5% by 2030, up from 23% in 2022, this will undoubtedly lead to more price cannibalisation

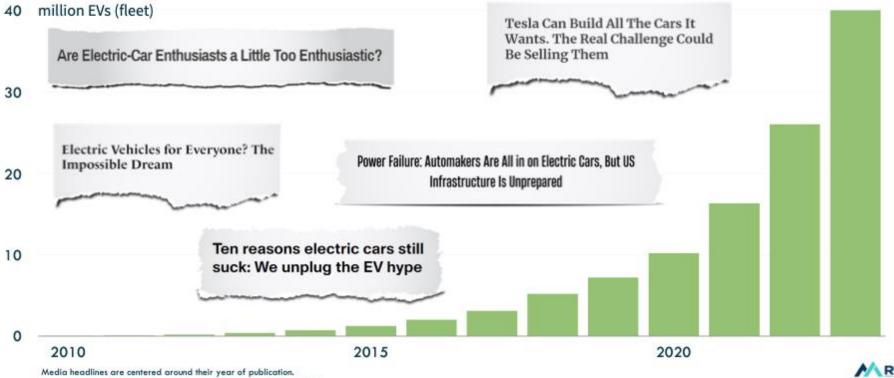
Source: Eurostat

•Financial Times 22nd Sep 2024

Focus on the signal not the noise

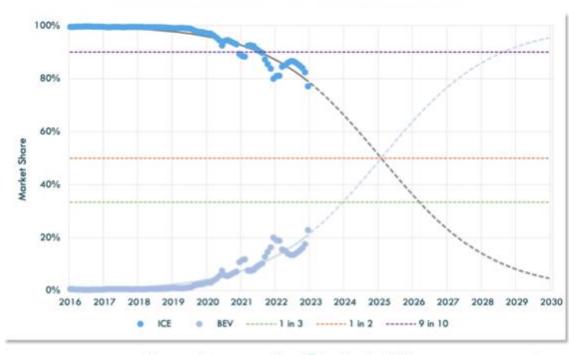
•There are always barriers to change. Those who solve them get rich.

EV adoption versus headlines



Sources: IEA ,CNET, Time, Forbes, InsideHook, Manhattan Institute.

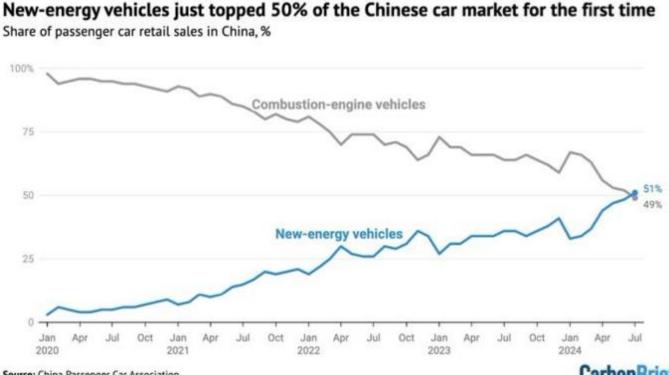
Electric Vehicle Sales: S-Curve Oil Substitution Risk



UK New Vehicle Sales - BEV & ICE Market Share



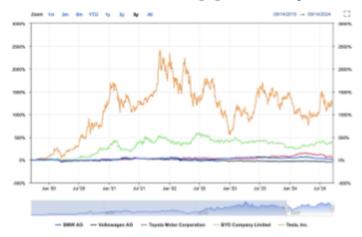
Electric Vehicle Sales: Chinese EV's just outsold ICE





And automakers under siege

Markets are discounting growth expectations of ICE manufacturers and rewarding growth from cheap(er) EVs



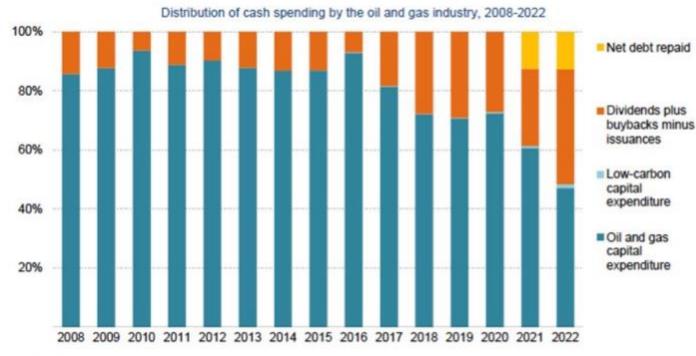
2024 - YTD share prices BMW - 35% Toyota - 33%

VW - -21% BYD + 34%



Source: https://uk.marketscreener.com/quote/stock/BMW-AG-56358353/graphics-comparison/ September 2024

Less than half of O&G Industry's unprecedented cash flow is going back into traditional supply



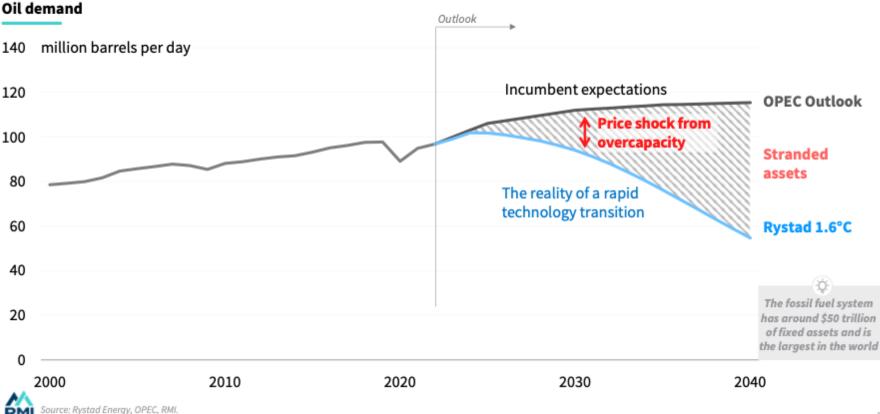
Only a small Net debt repaid fraction of cash flow is invested in clean Dividends plus technologies

> Distribution of cash spending by the Oil and Gas Industry, 2008-2022



The fossil fuel system faces trillions in stranded assets

Assets get stranded at the top of the market, and disruption is driven by price changes



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